Vaya (formerly Vizient) Agency Update

Beena S Peters, DNP, RN, FACHE Chief Nursing Executive Charles A Jones Chief Procurement Officer

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Overview

- Contract Scope
- Contract Implementation & Benefits
- New Contract
- Current Recruitment Challenges
- County Recognized MBE-WBE Usage
- Appendix- Contract Agency Use



Vaya Contract Scope

Provides Contract Labor Management services for Nursing and support staff positions across Cook County Health facilities

Due to current nursing vacancies and emergent staffing needs , this contract supplements existing workforce to provide safe quality care, while we continue to recruit for and fill nursing vacancies



Benefits and Strategies

Contract Implemented December 13th 2020

- Expanded Nursing Agency vendor pool from **6** to **60** as 5/8/24
- Increased fill rate on agency personnel requests from ~ 30 % to over ~98% (current).
- Reduced fragmented, cumbersome invoicing process from over 20 weekly to 5 (Vaya)
- Due to pandemic and post-pandemic patient care needs, CCH required greater use of agency staff.
- Vaya has a larger pool to recruit to meet the urgent and immediate staffing need
- All qualified agency staff provided by MBE-WBE vendors accepted



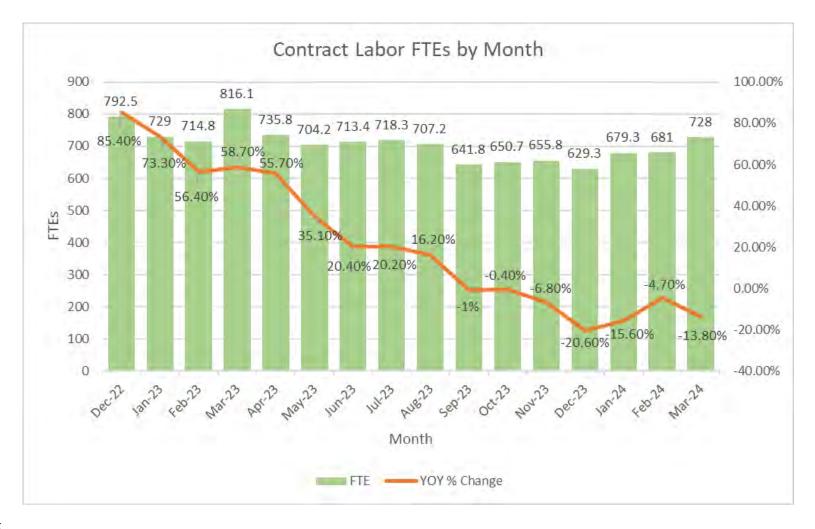
Contract Update

New contract executed

- Vaya selected through an RFP
- 2-year contract
- Duration: 10/29/23 to 10/28/25
- Amount: \$140M



Contract Labor FTEs by Month



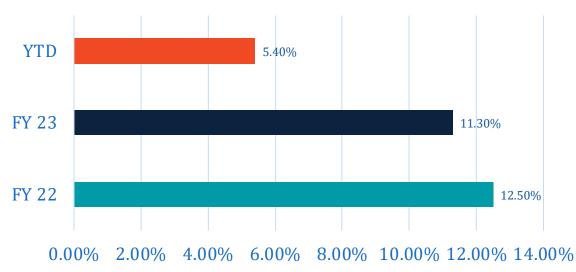


Contract Labor Spend by Month





Direct Care RN Turnover and Vacancy FY 22- YTD



Turnover Rate

| METRIC | STAFF RN TURNOVER | | | | | |
|-----------------------------|----------------------|--|--|--|--|--|
| 90th Percentile | 14.2% | | | | | |
| 75 TH Percentile | 16.6% | | | | | |
| Median | 18.7% | | | | | |
| 25 th Percentile | 21.6% | | | | | |
| 10 th Percentile | 26.0% | | | | | |
| NATIONAL AVERAGE | 18.4% | | | | | |



CCH Nursing Staffing Challenges

Increased Nurse staffing need across the county

- Increased Nursing market demand and gap
- Low hiring velocity for Nursing positions including RN
- Projected that ¹/₄-1/3 of CCH RNs will be eligible to retire by 2026.

National Nursing Shortage trend

- The 2023 average RN turnover nationally was **18.4%**. It increased from **18.7%** in 2020.*
- Nurse workforce is nearing retirement, with an average age of 54.
- By 2024, the United States projected to have **1 million** fewer nurses than needed



Actions in motion to address gap

- Marketing efforts to recruit current agency personnel to permanent positions
- Modernizing the Hiring Practices---Accelerated Hiring Trial for CN1 Positions---First trial completed; Second currently underway.
- Retention & Recruitment
- Nursing School collaboration



Cook County Health - Diversity Supplier Hours

| Agency Quarterly Summary | Dec 20 - Feb 21 | Mar 21 - May 21 | Jun 21 - Aug 21 | Sep 21 - Nov 21 | Dec 21 - Feb 22 | Mar 22 - May 22 | Jun 22 - Aug 22 | Sep 22 - Nov 22 | Dec 22 - Feb 23 | Mar 23 - May 23 | Jun 23 - Aug 23 | Sep 23 - Nov 23 | Dec 23 - Feb 24 |
|--------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Total Hours | 2,753.50 | 8,424.50 | 9,741.00 | 13,422.75 | 15,667.50 | 17,822.25 | 19,079.00 | 17,666.50 | 17,259.00 | 15,929.75 | 18,543.50 | 19,151.00 | 18,354.50 |
| MWBE % of Total Hours | 5.15% | 10.09% | 8.17% | 8.95% | 7.83% | 7.82% | 7.12% | 5.92% | 5.02% | 4.71% | 5.79% | 6.56% | 6.22% |



Vaya Vendor Pool for CCH

| 24/7 Medstaff (EPN Enterprises, Inc.) | Med Pro Staffing (Management Health Systems, LLC) (Will be added for new contract)* | | | | | | |
|--|--|--|--|--|--|--|--|
| A1 Healthcare Staffing, Inc. | Medical Solutions, LLC | | | | | | |
| ATC Healthcare Services, Inc. | Medix Staffing Solutions, Inc. | | | | | | |
| AYA Healthcare, Inc. | Nomad Nurses, Inc. | | | | | | |
| Accede Solutions, Inc.* | | | | | | | |
| Access Healthcare, LLC* | Nurses PRN (PRN Health Services, Inc.) | | | | | | |
| Advanced Care Services, Inc. | O.R. Staffing Solutions, Inc. | | | | | | |
| Advantis Medical Staffing, LLC* | On Call Staffing Agency, LLC (On Call Staffing Solutions)* | | | | | | |
| Aequor Healthcare Services, LLC | Onestaff Medical, LLC | | | | | | |
| American Traveler Staffing Professionals, LLC | PNI (Professional Nursing, Inc.) | | | | | | |
| Aura Staffing Partners, LLC | - Planet Healthcare, LLC | | | | | | |
| Aureus Nursing, LLC | Protouch Staffing (Pro-Touch Nurses, Inc.) | | | | | | |
| Covelo Group, Inc. | RNnetwork, CompHealth Medical Staffing, Foundation Medical Staffing (CHG Medical Staffing, Inc.) | | | | | | |
| CrossMed Healthcare Staffing Solutions, Inc.* | RTG Medical (ReadyTech-Go, Inc.)* | | | | | | |
| Cynet Health, Inc.* | Soliant Health, Inc. | | | | | | |
| Flexcare Medical Staffing (Flexcare, LLC) | Springboard Health, LLC | | | | | | |
| Focus Staff Services, LP | Stability HealthCare, Inc. | | | | | | |
| Fusion Medical Staffing, LLC | StaffDNA, LLC * | | | | | | |
| Health Carousel Travel Network, LLC | | | | | | | |
| Host Healthcare, Inc. | Summit Medical Staffing, LLC* | | | | | | |
| LRS Healthcare (Lawrence Recruiting Specialists, Inc.) | Sunbelt Staffing, LLC | | | | | | |
| LaSalle Staffing (LaSalle Network, Inc.) | Supplemental Health Care (SHC Services, Inc.) | | | | | | |
| LeaderStat, LTD* | Talent4health, LLC* | | | | | | |
| LiquidAgents Healthcare, LLC | The Nurse Agency, Inc. | | | | | | |
| Malone Workforce Solutions, Malone Healthcare (Management Registry, Inc.) | The Right Solutions (AmediStaf, LLC)* | | | | | | |
| Marvel Medical Staffing, LLC* | TotalMed, LLC (FKA: TotalMed Staffing, Inc.) | | | | | | |
| Maxim Healthcare Services, Inc. dba Maxim Staffing Solutions and Reflectxion Resources, Inc. | Travel Nurse across America, LLC | | | | | | |
| dba Reflectx Staffing Solutions | Triage, LLC (FKA: TaleMed) | | | | | | |
| Maximum Healthcare Solutions, Inc. | Trustaff Travel Nurses, LLC | | | | | | |
| Med Pro Staffing Solutions KLCOUNTY Cook County MBE-WBE Agency | Trusted Health, Inc. | | | | | | |
| Med-Call Hearth card In L | UNI (Professional Resource Enterprises, Inc.) 12 | | | | | | |
| *New Agency effective 6/2023 Nationally Certified MBE-WBE Agency | vTech Solution, Inc. | | | | | | |

Thank you!

