Vaya (formerly Vizient) Agency Update

Beena S Peters, DNP, RN, FACHE

Chief Nursing Executive

Charles A Jones

Chief Procurement Officer

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Overview

- Contract Scope
- Contract Implementation & Benefits
- New Contract
- Current Recruitment Challenges
- County Recognized MBE-WBE Usage
- Appendix- Contract Agency Use
 - FY 23 Q1 and Q2

Vaya Contract Scope

- Provides Contract Labor Management services for Nursing and support staff positions across Cook County Health facilities
- Due to current nursing vacancies and emergent staffing needs, this contract supplements existing workforce to provide safe quality care, while we continue to recruit for and fill nursing vacancies

Benefits and Strategies

Contract Implemented December 13th 2020

- Expanded Nursing Agency vendor pool from 6 to 60 as 12/12/23
- Increased fill rate on agency personnel requests from ~ 30 % to over ~98% (current).
- Reduced fragmented, cumbersome invoicing process from over 20 weekly to 5
 (Vaya)
- Due to the surge in new arrivals requiring care management, along with increased patient care demands during the pandemic and post-pandemic phases, the agency contract remains essential in providing resources to meet the staffing flexibility needs.
- Vaya has a larger pool to recruit to meet the urgent and immediate staffing need
- All qualified agency staff provided by MBE-WBE vendors accepted

Actions in Motion to Address Gap

Marketing efforts to recruit current agency personnel to permanent positions

Modernizing the Hiring Practices - Accelerated Hiring pilot for CN1 Positions

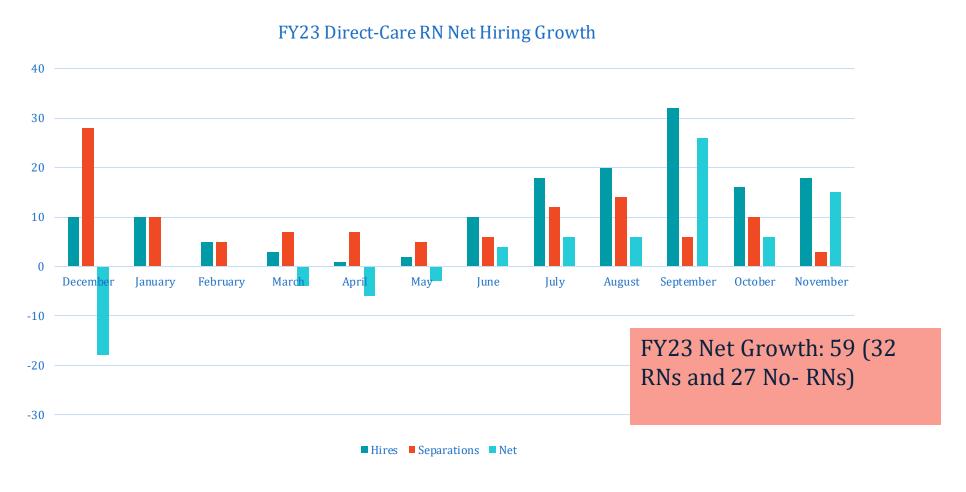
Nursing School Summit -

Hiring Fairs

Nursing Recruitment and Retention committee

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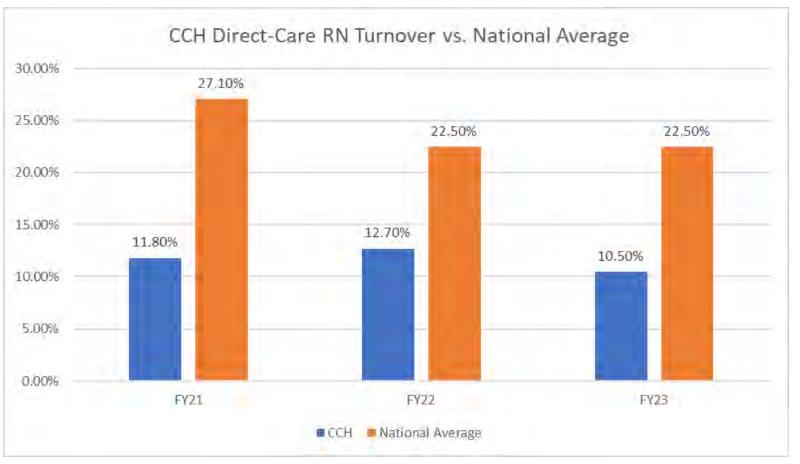
Direct Care RN Net Hiring Growth by Month





CCH vs National Average

Direct-Care RN Annual Turnover Percentage



*** Note: 2023 Data used for National Average due to unavailable at time of presentation



Nursing Workforce Challenges and CCH specific Opportunities

National Nursing Shortage trend

- The 2021 average RN turnover nationally is 27%. It increased from 19.6% in 2020.
- Nurse workforce is nearing retirement, with an average age of 54
- One-fifth of RNs are projected leave by 2027
- About 100,000 RNs left workforce during COVID
- Increased Nursing market demand and gap

CCH Specific Opportunities

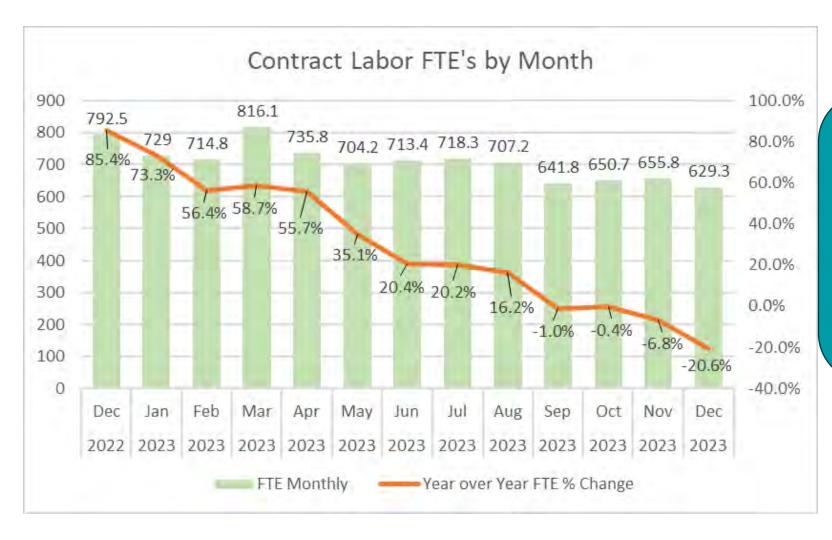
- Nursing leadership Vacancies
- Attract qualified candidates timely
- CCH Length of Hiring time compared to market best practice
- Gaps in hiring part-time RN positions
- Compensation package for Nursing leadership positions

Contract Labor Spend





Contract Labor FTEs by Month



- 40% reduction in contract labor spent
- Ongoing rate adjustment based on the market
- Total 59 net new hire Challenges
- Incresaed Agency turnover and replacement laps



Cook County Health - Diversity Supplier Hours

| Quarterly Summary | Dec 2020 - Feb 2021 | Mar 2021 - May 2021 | Jun 2021 - Aug 2021 | Sep 2021 - Nov 2021 | Dec 2021 - Feb 2022 | Mar 2022 - May 2022 | Jun 2022 - Aug 2022 | Sep 2022 - Nov 2022 | Dec 2022 - Feb 2023 | Mar 2023 - May 2023 | Jun 2023 - Aug 2023 | Sep 2023 - Nov 2023 |
|--------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| Total Hours | 2,753.50 | 8,424.50 | 9,741.00 | 13,422.75 | 15,667.50 | 17,822.25 | 19,079.00 | 17,666.50 | 17,259.00 | 15,929.75 | 18,543.50 | 17,453.25 |
| MWBE % of Total Hours | 5.15% | 10.09% | 8.17% | 8.95% | 7.83% | 7.82% | 7.12% | 5.92% | 5.02% | 4.71% | 5.80% | 6.78% |



Vava Vandor Pool for CCH

60 vendors

| vaya vendor Pool for CCH | 60 vendors | | | | | | |
|--|--|--|--|--|--|--|--|
| 24/7 Medstaff (EPN Enterprises, Inc.) | Med Pro Staffing (Management Health Systems, LLC) (Will be added for new contract)* | | | | | | |
| A1 Healthcare Staffing, Inc. | Medical Solutions, LLC | | | | | | |
| ATC Healthcare Services, Inc. | Medix Staffing Solutions, Inc. | | | | | | |
| AYA Healthcare, Inc. | Nomad Nurses, Inc. | | | | | | |
| Accede Solutions, Inc.* | · | | | | | | |
| Access Healthcare, LLC* | Nurses PRN (PRN Health Services, Inc.) | | | | | | |
| Advanced Care Services, Inc. | O.R. Staffing Solutions, Inc. | | | | | | |
| Advantis Medical Staffing, LLC* | On Call Staffing Agency, LLC (On Call Staffing Solutions)* | | | | | | |
| Aequor Healthcare Services, LLC | Onestaff Medical, LLC | | | | | | |
| American Traveler Staffing Professionals, LLC | PNI (Professional Nursing, Inc.) | | | | | | |
| Aura Staffing Partners, LLC | Planet Healthcare, LLC | | | | | | |
| Aureus Nursing, LLC | Protouch Staffing (Pro-Touch Nurses, Inc.) | | | | | | |
| Covelo Group, Inc. | RNnetwork, CompHealth Medical Staffing, Foundation Medical Staffing (CHG Medical Staffing, Inc.) | | | | | | |
| CrossMed Healthcare Staffing Solutions, Inc.* | RTG Medical (ReadyTech-Go, Inc.)* | | | | | | |
| Cynet Health, Inc. * | Soliant Health, Inc. | | | | | | |
| Flexcare Medical Staffing (Flexcare, LLC) | Springboard Health, LLC | | | | | | |
| Focus Staff Services, LP | Stability HealthCare, Inc. | | | | | | |
| Fusion Medical Staffing, LLC | StaffDNA, LLC * | | | | | | |
| Health Carousel Travel Network, LLC | Summit Medical Staffing, LLC* | | | | | | |
| Host Healthcare, Inc. | Sunbelt Staffing, LLC | | | | | | |
| LRS Healthcare (Lawrence Recruiting Specialists, Inc.) | Supplemental Health Care (SHC Services, Inc.) | | | | | | |
| LaSalle Staffing (LaSalle Network, Inc.) | Talent4health, LLC* | | | | | | |
| LeaderStat, LTD* | The Nurse Agency, Inc. | | | | | | |
| LiquidAgents Healthcare, LLC | | | | | | | |
| Malone Workforce Solutions, Malone Healthcare (Management Registry, Inc.) | The Right Solutions (AmediStaf, LLC)* | | | | | | |
| Marvel Medical Staffing, LLC* | TotalMed, LLC (FKA: TotalMed Staffing, Inc.) | | | | | | |
| Maxim Healthcare Services, Inc. dba Maxim Staffing Solutions and Reflectxion Resources, Inc. | Travel Nurse across America, LLC | | | | | | |
| dba Reflectx Staffing Solutions Maximum Healthcare Solutions, Inc. | Triage, LLC (FKA: TaleMed) Trustaff Travel Nurses, LLC | | | | | | |
| | Trusted Health, Inc. | | | | | | |
| Med Pro Staffing Solution KLECOUNTY Med-Call Head car Line A I T Line Cook County MBE-WBE Agency | UNI (Professional Resource Enterprises, Inc.) | | | | | | |
| *New Agency effective 6/2023 Nationally Certified MBE-WBE Agency | vTech Solution, Inc. | | | | | | |
| THEN AGENCY CITCULING 0/2023 | r i con ociusion, inci | | | | | | |

Thank you!

