Minutes of the meeting of the Finance Committee of the Board of Directors of the Cook County Health and Hospitals System held Thursday, May 20, 2021 at the hour of 9:00 A.M. This meeting was held by remote means only, in compliance with the Illinois Open Meetings Act.

I. Attendance/Call to Order

Chair Reiter called the meeting to order.

Present: Chair Robert G. Reiter, Jr. and Directors Hon. Dennis Deer, LCPC, CCFC; Joseph M. Harrington; David Ernesto Munar; and Director Otis L. Story, Sr. (5)

Directors Robert Currie; Mary Driscoll, RN, MPH; Ada Mary Gugenheim; and Mike Koetting

Absent: None (0)

Additional attendees and/or presenters were:

Aaron Galeener – Interim Chief Executive Officer, CountyCare/Health Plan Services
Andrea M. Gibson – Interim Chief Business Officer
Charles Jones – Chief Procurement Officer
Jeff McCutchan –General Counsel
Beena Peters, DNP, RN, FACHE – Chief Nursing Officer
Israel Rocha, Jr. – Chief Executive Officer
Deborah Santana – Secretary to the Board
Robert L. Sumter, PhD., Chief Information Officer and Interim Chief Operating Officer, Stroger Hospital and Central Campus

The next regular meeting of the Finance Committee is scheduled for Thursday, June 17, 2021 at 9:00 A.M.

II. Electronically Submitted Public Speaker Testimony

There was no public testimony submitted.

III. Action Items

NOTE: action was taken on Agenda Items III(A), III(B), III(C) and III(D) in one (1) combined motion.

A. Minutes of the Finance Committee Meeting, April 22, 2021

Chair Reiter inquired whether any corrections needed to be made to the Minutes.

B. Receive and file CCH requests to accept grant award-related item (Attachment #1)

Charles Jones, Chief Procurement Officer, provided an overview of the grant-related item.

C. Contracts and Procurement Items (Attachment #2)

Mr. Jones provided an overview of the contractual requests presented for the Committee's consideration. The Committee reviewed and discussed the requests. Mr. Jones noted that responsive letters have been received from Cook County's Office of Contract Compliance for all twelve (12) requests.

III. Action Items

C. Contracts and Procurement Items (continued)

During the discussion of request number 1, regarding temporary staffing, Mr. Jones and Dr. Beena Peters, Chief Nursing Officer, provided additional information. It was noted that a presentation on the Vizient contract for contract management and nurse registry services will be reviewed later in the meeting. Dr. Peters stated that this contract was initiated to support the staffing needs predicted for a potential Covid-19 resurgence. The average onboarding for a Vizient nurse is 3-5 weeks, so there was a need for a short term contract. It was noted that there are a number of factors that influence the Vizient onboarding timeframe, and they are working to reduce that time to onboard. The initial goal was to support the resurgence, but now looking at the current census, which has increased 20% in the last four (4) weeks, the nursing services may be used for a few more weeks while Vizient is recruiting nurses. Mr. Jones noted that, with regard to the phlebotomists and respiratory technician services, those services are expected to be utilized through November.

D. Proposed Transfer of Funds (Attachment #3)

Andrea M. Gibson, Interim Chief Business Officer, provided an overview of the proposed Transfer of Funds.

E. Any items listed under Section III

Director Deer, seconded by Director Harrington, moved the following:

- To accept Item III(A) April 22, 2021 Finance Committee Meeting Minutes;
- To receive and file Item III(B) CCH Request to accept grant award-related item;
- To approve Item III(C) Contracts and Procurement Items containing request numbers 1 through 12, subject to completion of review by Contract Compliance; and
- To approve Item III(D) proposed Transfer of Funds.

A roll call vote was taken, the votes of yeas and nays being as follows:

Yeas: Chair Reiter and Directors Deer, *Harrington, Munar and Story (5)

Nays: None (0)

Absent: None (0)

THE MOTION CARRIED.

*Director Harrington abstained and voted Present regarding Item III(B).

IV. Report from Chief Procurement Officer (Attachment #4)

A. Report on Minority and Women-Owned Business Enterprise (M/WBE) Participation
B. Report of Emergency Purchases - none presented

Mr. Jones provided an overview of the M/WBE Report. The Committee reviewed and discussed the information.

V. Report from the Interim Chief Business Officer (Attachment #5)

- **March 2021 YTD Financials**

Ms. Gibson provided an overview of the Report. The Committee reviewed and discussed the information.

The presentation included information on the following subjects:

- Executive Summary: Statement of Financial Condition
- Interim Financial Results – March 31, 2021 FYTD
- CCH Savings Forecast
- CCH Health Providers Revenue – March 31, 2021 FYTD: Revenue Operating Indicators
- CCH 12 Month Patient Activity Levels
- Patient Activity Indicators – FYTD 2021
- CCH Health Providers Revenue – March 31, 2021 FYTD: Payer Mix Analysis
- Financial Key Performance Indicators – 2021 FYTD
- Denials – March 31, 2021 FYTD
- CCH Cash YTD Target vs. Actual
- Health Plan Services Financial Results – March 31, 2021
- Health Plan Services – Cash Flow Forecast
- Medicare Financial Results – March 31, 2021

VI. Recommendations, Discussion/Information Items

A. Report on Vizient contract for contract management and nursing registry services (Attachment #6)

Dr. Peters and Mr. Jones reviewed the presentation on the Vizient Agency Update. The Committee reviewed and discussed the information.

The presentation included information on the following subjects:

- Contract Scope
- Contract Implementation and Benefits
- Contract Agency Use FY2021-Q1
- County Recognized M/WBE Usage
- Recruitment Challenges
- Projected Budget and Control Allocation Shortage

Director Deer inquired regarding an issue that was brought to his attention pertaining to delays in payments to the minority vendors under the Vizient contract; he wants to make sure any delays have been rectified. Mr. Jones stated that, under the Vizient contract, CCH pays Vizient, and Vizient is then responsible for paying their vendors; if CCH pays Vizient on time, there should be no delays in Vizient paying their vendors. For that particular example referred to by Director Deer, the vendor had either provided incorrect banking information to Vizient, or Vizient had recorded the vendor's banking information incorrectly, so the minority vendor's first payment actually went to a different vendor; it has since been resolved.

VI. Recommendations, Discussion/Information Items

A. Report on Vizient contract for contract management and nursing registry services (continued)

Director Harrington inquired regarding whether CCH has done an analysis of the services being provided, and if so, what criteria/data is used? Dr. Peters stated that, from a nursing perspective, they measure the quality of the services provided, and they are also looking at the onboarding time; she stated that she will present those indicators for the Committee's review. Director Driscoll suggested that the administration develop a process to evaluate the satisfaction of the agency nurses who work with CCH.

Director Deer stated that the Committee should receive another update on this contract within the next quarter, and should get quarterly updates on a regular basis. Chair Reiter agreed, and stated that the Committee will receive an update on this contract in August.

VII. Adjourn

As the agenda was exhausted, Chair Reiter declared the meeting ADJOURNED.

Respectfully submitted,
Finance Committee of the
Board of Directors of the
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXXXX
Robert G. Reiter, Jr., Chair

Attest:

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Deborah Santana, Secretary

Follow-up/Requests

Follow-up: Quality indicators for Vizient contract will be presented to the Committee for review. It was also suggested that the administration should develop a process to evaluate the satisfaction of the agency nurses who work with CCH. Page 4

Follow-up: Quarterly updates on the Vizient contract will be provided, starting in August. Page 4