Minutes of the meeting of the Finance Committee of the Board of Directors of the Cook County Health and Hospitals System held Friday, March 19, 2021 at the hour of 9:00 A.M. This meeting was held by remote means only, in compliance with the Illinois Open Meetings Act.

I. Attendance/Call to Order

Chair Reiter called the meeting to order.

Present: Chair Robert G. Reiter, Jr. and Directors Hon. Dennis Deer, LCPC, CCFC; Joseph M. Harrington; David Ernesto Munar; and Director Otis L. Story, Sr. (5)

Board Chair M. Hill Hammock (ex-officio) and Directors Robert Currie; Mary Driscoll, RN, MPH; Ada Mary Gugenheim; and Mike Koetting

Absent: None (0)

Additional attendees and/or presenters were:

Aaron Galeener – Interim Chief Executive Officer, CountyCare/Health Plan Services
Andrea M. Gibson – Interim Chief Business Officer
Charles Jones – Chief Procurement Officer

Jeff McCutchan – General Counsel
Israel Rocha, Jr. – Chief Executive Officer
Deborah Santana – Secretary to the Board

The next regular meeting of the Finance Committee is scheduled for Thursday, April 22, 2021 at 9:00 A.M.

II. Electronically Submitted Public Speaker Testimony (Attachment #1)

Testimony submitted from the following individual was read into the record:

1. Barbara O’Brien Registered Nurse, Care Coordinator, CCH and CountyCare

III. Action Items

NOTE: action was taken on Agenda Items III(A), III(B), III(C) and III(D) in one (1) combined motion.

A. Minutes of the Finance Committee Meeting, February 18, 2021

Chair Reiter inquired whether any corrections needed to be made to the Minutes.

B. Receive and file CCH requests to accept grant award-related items (Attachment #2)

Charles Jones, Chief Procurement Officer, provided an overview of the grant-related items.
III. Action Items (continued)

C. Contracts and Procurement Items (Attachment #3)

Mr. Jones provided an overview of the contractual requests presented for the Committee’s consideration. The Committee reviewed and discussed the requests. Mr. Jones noted that request number 5 is being withdrawn.

During the discussion of the requests, and regarding the public testimony provided earlier in the meeting, Director Driscoll requested that the Board or Finance Committee conduct a deep dive review and discussion regarding the care management contracts. It was determined that a special meeting of the Finance Committee will be scheduled in the next few weeks for that purpose.

Aaron Galeener, Interim Chief Executive Officer of CountyCare/Health Plan Services, provided additional information on the requests referenced in the public testimony regarding care management. With regard to the transmittal for Texture Health, LLC, this is for the system that is currently in place. There will now be a transition from Texture to the new vendor, Virtual Frameworks, Inc., d/b/a VirtualHealth. The new contract is resulting from a request for proposals (RFP) process. The new system will run in parallel with Texture’s system until the services cut over to the new system platform. During the evaluation process, both external and internal systems were evaluated. The new platform has a few advantages that ultimately led to this decision; one advantage is that it provides a newer generation of technology that is more flexible and customizable.

D. Proposed Transfer of Funds (Attachment #4)

Andrea M. Gibson, Interim Chief Business Officer, provided an overview of the Proposed Transfer of Funds.

E. Any items listed under Section III

Director Story, seconded by Director Munar, moved the following:

- To accept Item III(A) February 18, 2021 Finance Committee Meeting Minutes;
- To receive and file Item III(B) CCH Requests to accept grant award-related items;
- To approve Item III(C) Contracts and Procurement Items containing request numbers 1 through 18, with the exception of request number 5, which was withdrawn, and subject to completion of review by Contract Compliance; and
- To approve Item III(D) Proposed Transfer of Funds.

A roll call vote was taken, the votes of yeas and nays being as follows:

Yeas: Chair Reiter and Directors Harrington, Munar and Story (4)

Nays: None (0)

Absent: Director Deer (1)

THE MOTION CARRIED UNANIMOUSLY.
IV. **Report from Chief Procurement Officer** (Attachment #5)

A. Report on Minority and Women-Owned Business Enterprise (M/WBE) Participation
B. 2nd Quarter Report of Contracts Executed under the Authority of the Chief Executive Officer
C. Report of Emergency Purchases (none were presented)

Mr. Jones provided an overview of the two (2) reports presented. The Committee reviewed and discussed the information.

V. **Report from the Interim Chief Business Officer** (Attachment #6)

- January 2021 YTD Financials

Ms. Gibson provided an overview of the Report. The Committee reviewed and discussed the information.

The presentation included information on the following subjects:

- Executive Summary: Statement of Financial Condition
- Interim Financial Results – January 31, 2021 FYTD
- Rate Change Approved by the State
- 12-Month Savings Accrual
- CCH Health Providers Revenue – January 31, 2021 FYTD: Revenue Operating Indicators
- CCH 12 Month Patient Activity Levels
- Patient Activity Indicators – FYTD 2021
- CCH Health Providers Revenue – January 31, 2021 FYTD: Payer Mix Analysis
- Financial Key Performance Indicators – 2021 FYTD
- Denials – January 31, 2021 FYTD
- Health Plan Services Financial Results – January 31, 2021
- Medicare Financial Results – January 31, 2021

During the discussion of the information, Board Chair Hammock indicated that he was very concerned with the drop in patient activity; the data points should be looked at carefully to see where they are taking us in the coming months, and the Committee can have a further discussion about it at the next Finance Committee Meeting. Israel Rocha, Jr., Chief Executive Officer, provided information on how the administration has been working on addressing the issue; additional information can be provided at next month’s meeting. He stated that they created a project called Patient Homecoming; under the project, they are working to increase their panels safely with Infection Control, and are reevaluating how to increase clinic access. Several modifications are being made and they are already seeing increased patient volume. It is not a matter of not having enough patients - as a matter of fact, CountyCare membership is at a record high - it is a matter of getting the patients in, and making the adjustments to make sure that happens.

VI. **Adjourn**

As the agenda was exhausted, Chair Reiter declared the meeting ADJOURNED.
Respectfully submitted,
Finance Committee of the
Board of Directors of the
Cook County Health and Hospitals System

Robert G. Reiter, Jr., Chair

Attest:

Deborah Santana, Secretary

Follow-up/Requests

Follow-up: It was determined that a special meeting of the Finance Committee will be scheduled in the next few weeks to conduct a deep dive review and discussion regarding the care management contracts. Page 2

Follow-up: A request was made for the Finance Committee to have a discussion at the April meeting regarding how the administration is working to increase patient volumes. Page 3