

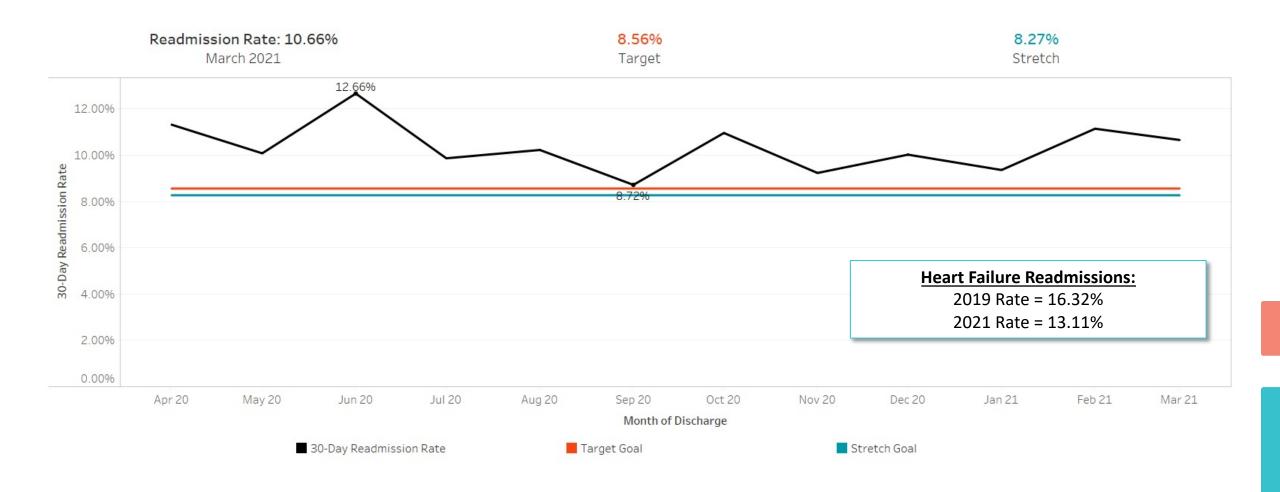
Impact of the HRO Quality Dyads

Comparison of Current Outcomes to Pre-HRO Dyad Launch

HRO Dyad	Measure	Direction	Baseline July 2017 to June 2018	Target Goal	Stretch Goal	2021 YTD
Clinical Documentation	Case Mix Index, Medical	A	1.2147	1.2460	1.2750	1.2945
	Case Mix Index, Surgical	A	2.6949	3.0600	3.1300	2.7971
	CC/MCC Capture Rate, Medical	A	54.7%	71.16%		65.97%
	CC/MCC Capture Rate, Surgical	A	55.5%	65.70%		63.11%
Mortality	Mortality Index (non-COVID)	•	1.09	0.90	0.85	0.80
	Mortality Rate (non-COVID)	•	1.44%			1.62%
	Sepsis Mortality Index	•	1.93			1.31
	Sepsis Mortality Rate	•	16.43%			10.63%
Readmissions	30-Day Readmissions	•	9.73%	8.56%	8.27%	10.36%
	30-Day Readmissions, Heart Failure	•	13.87%			13.11%
Process of Care	Excess Days	▼	21.71	19.10	18.45	5.17
	Excess Days, Heart Failure	•	56.47			-5.42
	PSI-90	•	1.467	1.148	1.000	0.838
Patient Experience	Recommend the Hospital (Stroger)	A	69.90	71.30	73.70	73.57
	Nurse Communication (Stroger)	A	66.80	69.10	71.50	72.93
HEDIS	A1c < 8%	A	49.1%	57.6%		55.1%
	A1c > 9%	•	37.5%	24.0%		27.8%

30-Day Readmission Rate (Stroger Hospital)

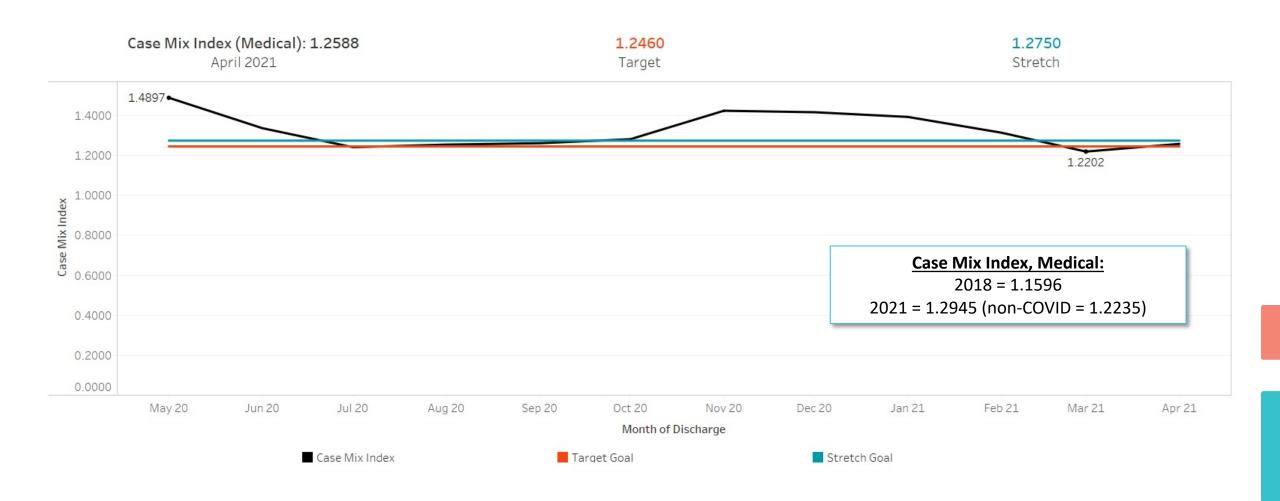
HRO Domain: Readmissions





Case Mix Index, Medical MS-DRG (Stroger Hospital)

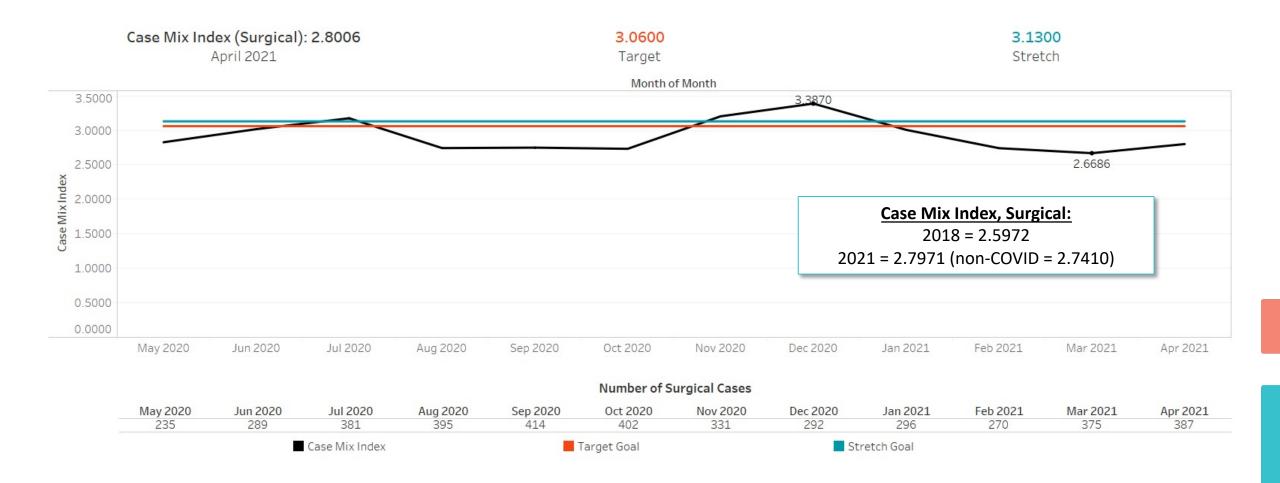
HRO Domain: Clinical Documentation





Case Mix Index, Surgical MS-DRG (Stroger Hospital)

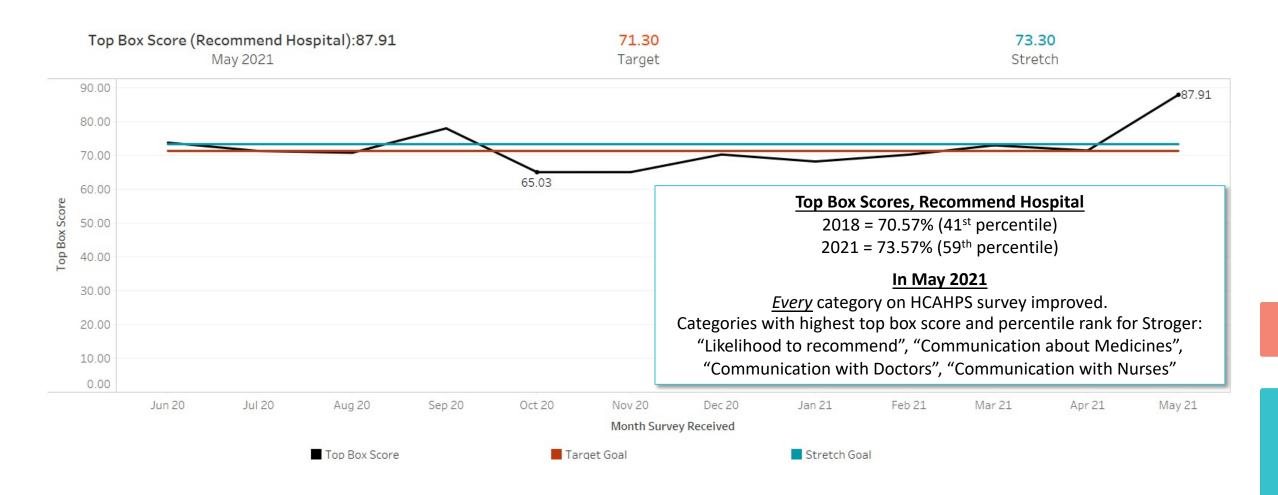
HRO Domain: Clinical Documentation





Top Box Score, Recommend the Hospital (Stroger Hospital)

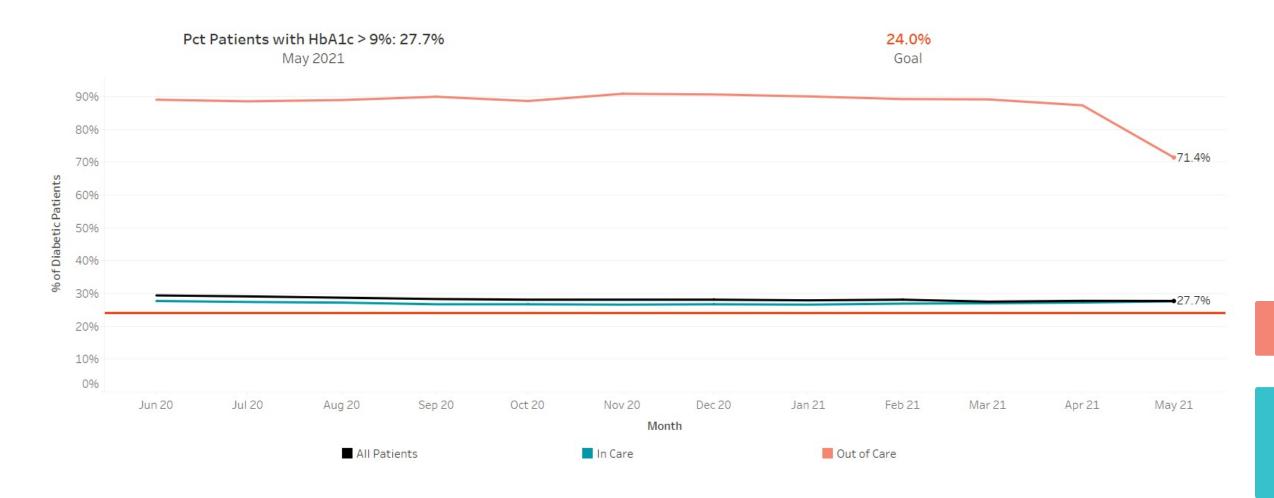
HRO Domain: Patient Experience





HbA1c >9%

HRO Domain: HEDIS





Metric	Definition
30-Day Readmission Rate	 Patient unplanned admission to Stroger within 30 days after being discharged from an earlier hospital stay at Stroger Calculation: Raw unplanned readmission rate (# of readmissions / total # of eligible discharges) Population included: all inpatient discharges from Stroger Cohort inclusions: any payer; any age; alive at discharge Cohort exclusions: Admitted for primary psychiatric dx; admitted for rehabilitation; admitted for medical treatment of cancer (chemotherapy, radiation therapy); admitted for dialysis; admitted for delivery/birth Reporting timeframe: reported monthly with a 1-month lag to allow for 30-day readmission window; reported by month of patient discharge Data source: Vizient Clinical Data Base
Case Mix Index	 Average relative DRG weight of a hospital's inpatient discharges, calculated by summing the Medicare Severity-Diagnosis Related Group (MS-DRG) weight for each discharge and dividing by the total number of discharges Population included: all inpatient discharges from Stroger Cohort inclusions: any payer; any age; reported by Medical MS-DRG and Surgical MS-DRG (Surgical: an OR procedure is performed) Cohort exclusions: none Reporting timeframe: reported monthly by most current month available; reported by month of patient discharge Data source: Vizient Clinical Data Base
Recommend the Hospital	 Percent of patient responses with "Definitely Yes" (top box response) for Recommend the Hospital item in HCAHPS survey Calculation: Percent of patient responses with "Definitely Yes" (top box) / total survey responses Population included: Stroger; 18 years or older at time of admission; non-psychiatric MS-DRG/principal diagnosis at discharge; alive at discharge; >1 overnight stay in hospital as inpatient Cohort exclusions: discharged to hospice care; discharged to nursing homes or SNFs; court/law enforcement patients; patients with a foreign home address; "nopublicity" patients"; patients who are excluded because of rules and regulates of state in which hospital is located Reporting timeframe: reported monthly by most current month available; reported by month of survey received date Data source: Press Ganey
HbA1c >9%	 Percent of adults (ages 18-75) with diabetes Type 1 or Type 2 where HbA1c is not in control (>9.0%) Calculation: Percent of diabetic patients with HbA1c not in control / total diabetic patients Population included: (Age 18-75 years as of December 31 of current year AND two diabetic Outpatient/ED visits in the current year or previous year) OR (One diabetic Inpatient visit in the current year or previous year) OR (Prescribed insulin or hypoglycemic or anti-hyperglycemics in the current year or previous year) Cohort exclusions: none Reporting timeframe: reported monthly by most current month available; reported by month of patient visit Data source: NCQA, HEDIS