

COOK COUNTY
HEALTH

FY2023 Proposed Budget

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COOK COUNTY
HEALTH

FY23 General Assumptions

- FY2021 actual volume as baseline
- Increase in surgical cases and procedures at Stroger and Provident
- Increase in ED and ICU at Provident
- Continued ramp up of new service line initiatives – Cardiac, Neuro, Cancer
- 3% increase in CountyCare PMPM capitation rate
- County Care redetermination begins - Average membership 390,000
- County tax allocation increase \$10M to cover Correctional and Public Health costs and Charity Care
- Newly eligible 42-54 and 55-64 undocumented population
- FY2023 Medicare IPPS Proposed Rule Impact DSH/UCC decrease



FY23 Volume Assumptions

Statistic	FY2020	FY2021	FY2022 Budget	FY2022 Projected	FY2023 Budget
Surgical Cases	12,125	14,234	16,842	13,882	14,684
Emergency Visits	106,598	100,523	141,214	99,482	125,000
Primary Care Visits	233,086	282,908	260,874	215,602	220,000
Specialty Care Visits	310,271	314,177	382,888	354,074	350,000
Deliveries	934	794	1,041	816	900
Admits – Stroger*	22,370	22,276	19,245	21,890	21,975
ADC – Stroger*	263	264	301	269	265
Admits – Provident*	959	748	1,372	900	1,178
ADC - Provident/Med-Surg*	11.7	11.7	20.0	12.4	20.0
ADC - Provident/ICU*	1.7	0	4.0	1.1	4.0

* Inpatient & Observation

FY23 Proposed Revenue

In millions	FY2022 Budget	FY2022 Projected	FY2023 Prelim Budget	Variance (FY22B vs FY23B)
CCH Net Patient Revenues	\$673.1	\$833.5	\$812.3	139.2
DSH/BIPA/GME	\$395.8	\$381.4	\$356.8	(39.0)
Health Plan Services	\$2,633.7	\$2,928.3	\$2,650.9	17.2
Tax Allocation	\$137.7	\$137.7	\$147.7	10.0
Other	\$18.7	\$17.1	\$19.7	1.0
Total	\$3,859	\$4,298	\$3,987	\$128.4

FY23 Health Fund

In millions	FY2022 Budget	FY2023 Proposed Budget	Var	FY2022 Budgeted FTEs	FY2023 Proposed FTEs	Var
240 – Cermak	\$97	\$102	\$5	657	658	1
241 – JTDC	\$9	\$10	\$1	61	62	1
890 – Health Admin	\$54	\$86	\$32	375	423	48
891 – Provident	\$74	\$82	\$8	394	397	3
893 – ACHN	\$132	\$130	(\$2)	880	880	0
894 – CORE	\$25	\$25	\$0	72	72	0
895 - Public Health	\$18	\$22	\$4	129	172	44
896 - Health Plan Svcs	\$2,602	\$2,650	\$48	441	440	-1
897 – Stroger	\$810	\$841	\$31	4,581	4,529	(52)
899 - Fixed Charges	\$38	\$40	\$2	0	0	0
Total	\$3,859	\$3,987	\$128	7,590	7,634	44

FY2023 Proposed Budget



Expenditures



Correctional Health

In millions	FY2022 Budget	FY2023 Proposed Budget	Variance	FY2022 FTEs	FY2023 FTEs Proposed	Variance
Cermak	\$97	\$102	\$5	657	658	1
JTDC	\$9	\$10	\$1	61	62	1

Expense Drivers:

- COVID-19 distancing requirements remains in place for FY23
- Rising number of detainees
- Mental Health staffing and programmatic realignment to meet clinical needs of increased mental health demands

Health Administration

In millions	FY2022 Budget	FY2023 Proposed Budget	Variance	FY2022 FTEs	FY2023 FTEs	Variance
Health Administration	\$54	\$86	\$32	375	423	48

Expense Drivers:

- Establishes the Change Institute to help reduce the gap of life expectancy across Cook County (9)
- Establishes Patient Experience Program to develop systems of care and education that provides empowered patient experience (2)
- FTE increase to provide appropriate level of administrative infrastructure Human Resources (11), Marketing (2), Strategic Planning (4), Revenue Cycle (6), Other (6)
- FTE increase to transition long term I.T. contracted staffing to employment (8)
- Offsetting decrease in Stroger

Provident

In millions	FY2022 Budget	FY2023 Proposed Budget	Variance	FY2022 FTEs	FY2023 FTEs	Variance
Provident	\$74	\$82	\$8	394	397	3

Expense Drivers:

- Restore ambulance runs
 - Increase in supplies, pharmacy, registry
- Increasing capacity for colonoscopy program to improve colorectal screening
- Resume physical therapy, occupational therapy, and speech therapy services

Outpatient (ACHN/CORE)

In millions	FY2022 Budget	FY2023 Proposed Budget	Variance	FY2022 FTEs	FY2023 FTEs	Variance
ACHN/Outpatient Services	\$157	\$155	\$(2)	952	952	0

Expense Drivers:

- Expand specialty care services to newly built clinics
 - Addressing health disparities by investing in navigation and access positions in specialty clinics
- Radiology services expanded to Belmont-Cragin, Prieto, and Arlington Heights

Stroger

In millions	FY2022 Budget	FY2023 Proposed Budget	Variance	FY2022 FTEs	FY2023 FTEs	Variance
Stroger	\$810	\$841	\$31	4,581	4,529	(52)

Expense Drivers:

- Continued ramp up of new service line investment: cardiology, neurology, and cancer center
- Total vendor contract savings expectation is \$10M
- Increase in lab, supplies, pharmacy due to rising costs, utilization rates, and service line investments

Public Health

In millions	FY2022 Budget	FY2023 Proposed Budget	Variance	FY2022 Budgeted Positions	FY2023 Proposed Positions	Variance
Health Fund	\$18	\$22	\$4	128	172	44
Lead Fund	\$2.4	\$3.6	\$1.2	18	18	0
Other Grants	\$27.4	\$59.3	\$31.9	77	281	204
Total	\$47.8	\$84.9	\$37.1	223	471	248

Expense Drivers:

- Top 3 Grants driving increase:
 - 1) CDC Health Equity Grant \$12.6 million
 - 2) Local Health Protection Grant \$6.4 million
 - 3) Community Health Worker Grant \$5.2 million
- 44 FTE Contact Tracer positions will be used for vacant positions across system

FY2023 Proposed Budget



Health Plan Services

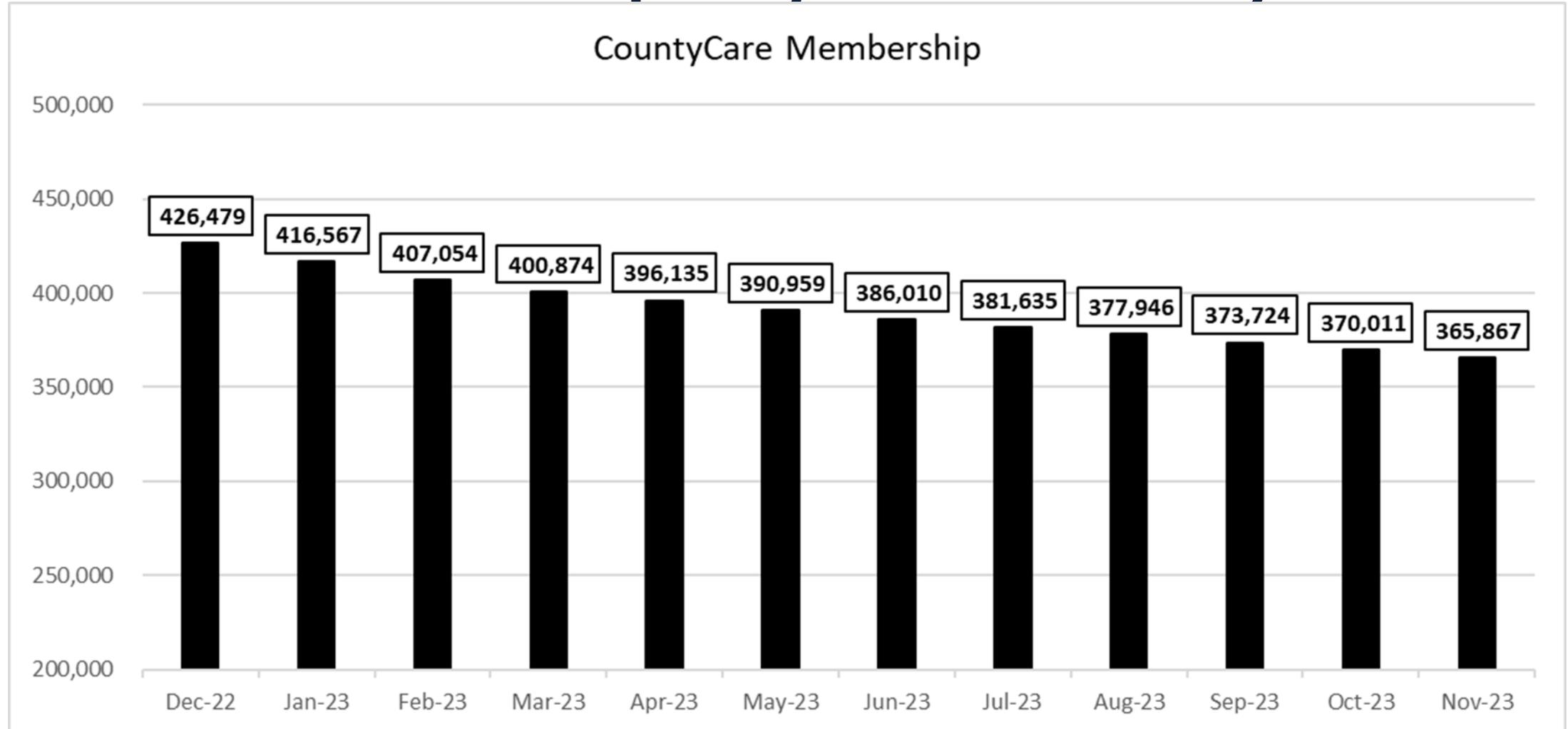


FY23 Health Plan Services: CountyCare

In millions	FY2022 Budget	FY2023 Proposed Budget	Variance	FY2022 Budgeted FTEs	FY2023 Proposed FTEs	Variance
Health Plan Services	\$2,602	\$2,650	\$48	441	440	(1)

- Projected membership to decline due to estimated January 1st redetermination resumption and annual State assessment of auto assignment; reduction in auto assignments to 35%
- Average membership per month is estimated to average 390,000 a month
- Revenue per member per month expected to increase 3% in line with prior year trends
- CountyCare CCH expense is projected to be consistent with current trend
- Staffing is based on membership and required care management staffing ratios, as well as insourcing functions

FY2023 Membership Projections: CountyCare



FY2023 Proposed Health Plan Services Financial Summary

(in millions)

	ACA Adult	FHP	SPD	MLTSS/ LTSS/IMD	SNC	TOTAL
Projected 2023 Membership	96,059	250,957	28,570	8,261	7,258	391,105
CountyCare PMPM Revenue	\$724	\$841	\$705	\$298	\$80	\$2,648
Medical Expense (CCH)	\$73	\$97	\$38	\$11	\$2	\$214
Medical Expense (Network)	\$636	\$702	\$628	\$242	\$71	\$2,286
Administrative Expense	\$35	\$35	\$30	\$28	\$3	\$141
Total CountyCare Expenses	\$745	\$834	\$696	\$270	\$77	\$2,641
CountyCare Profit/(Loss)	\$(22)	\$7	\$9	\$9	\$3	\$7
Medicare Revenue						\$3
Medicare Expenses						\$7
Health Plan Net Income (Loss)						\$3
Total CCH Contribution	\$52	\$104	\$47	\$16	\$3	\$222



FY2023 BUDGET CALENDAR

- **May 2 – 6, 2022** **Budget Training**
- **May 2 - 27, 2022** **Department Budget Preparation**
- **May 27, 2022** **Deadline Budget Submissions**
- **May 31 - June 17, 2022** **Department Review Meetings**

- **June 20 – July 6** **Roll up and Review**
 Prioritization of Requests
 Circle back to Depts for Final Changes
 Final Executive Leadership Approval

- **July 13** **Deadline Budget Submission to County**

- **August 18,2022** **CCH Finance Committee – FY2023 Budget Consideration**

- **August 26,2022** **CCH Budget Vote- Request for Approval**

Appendix: Acronyms

- 340B – federal drug pricing control program
- ACA – Affordable Care Act
- ACHN – Ambulatory and Community Health Network of Cook County (CCH Outpatient Services)
- BIPA – Benefits Improvement and Protection Act (in terms of revenue source)
- CORE – Ruth M. Rothstein CORE Center of Cook County
- DSH – Disproportionate Share Hospital (in terms of revenue source)
- DNFB – Discharged Not Final Billed
- FMAP – Federal Medical Assistance Percentage
- FMLA – Family Medical Leave Act
- FTE – Full Time-Equivalent Employee
- GME – Graduate Medical Education (in terms of revenue source)
- IBNR – Incurred But Not Received
- JTDC – Juvenile Temporary Detention Center
- MBE/WBE – Minority and Women-Owned Business Enterprise
- MCO – Managed Care Organization
- MLR – Medical Loss Ratio
- PMPM – Per Member Per Month