



Cook County Health & Hospitals System Strategic Planning Framework

**CCHHS Board of Directors
March 25, 2016**



COOK COUNTY HEALTH
& HOSPITALS SYSTEM
CCHHS

Strategic Planning Objectives



Objectively assess CCHHS's market, clinical, quality, operational, facility, and financial performance



Articulate a clear, compelling, and shared vision and strategy for CCHHS



Identify the strategic initiatives required to position CCHHS for growth



Determine the resources required to implement the strategic initiatives



Establish a set of relevant goals and associated metrics

Strategic Planning Activities By Phase

Initiate

- Organize launch
- Identify data available
- Assemble and charter teams
- Identify key issues

Assess

- Profile industry trends
- Evaluate market dynamics
- Benchmark operational performance
- Elicit stakeholder feedback

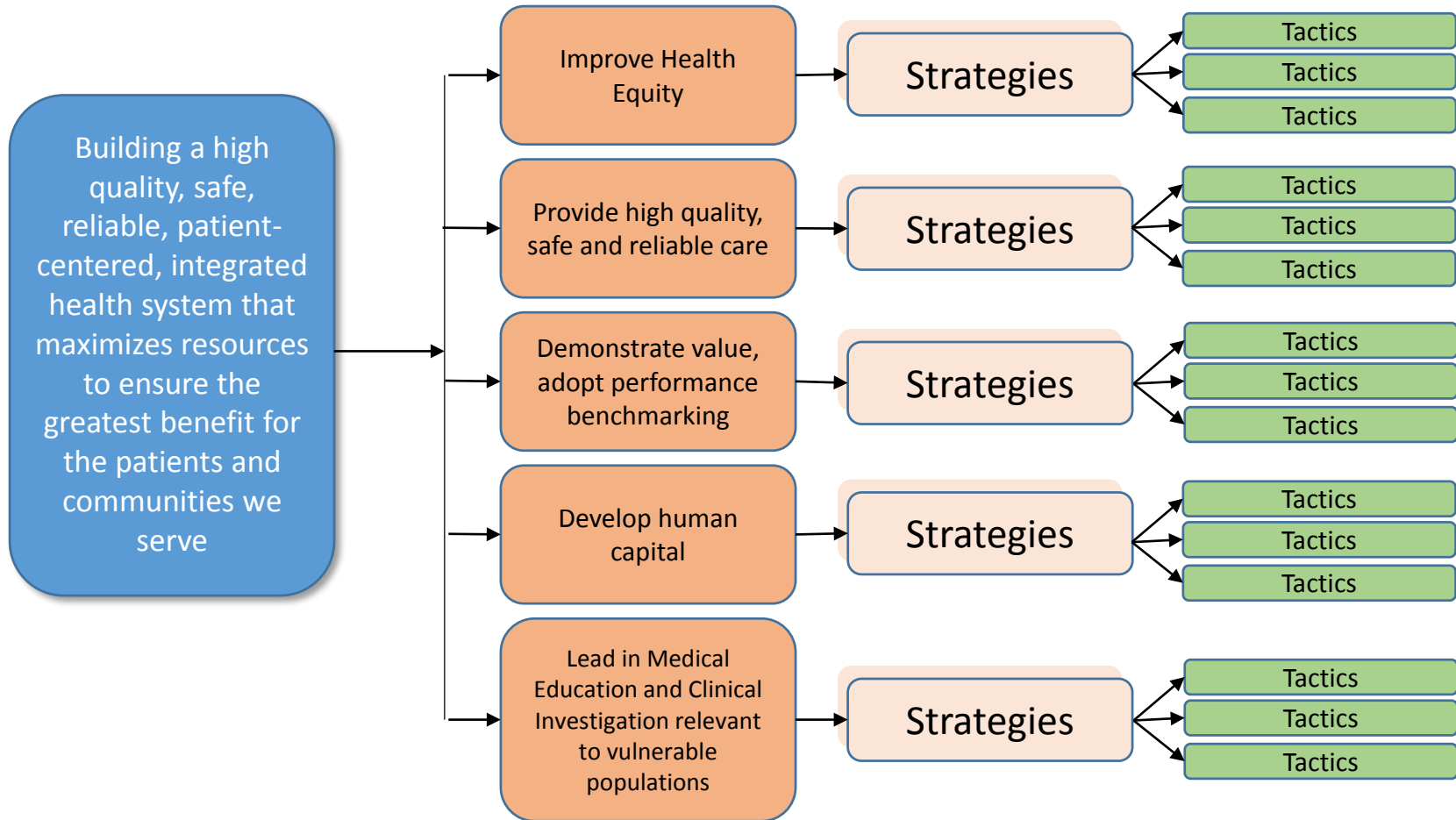
Design

- Summarize CCHHS Strengths and Weaknesses
- Identify options
- Conduct scenario analysis
- Establish strategic direction
- Identify Areas of Focus
- Incorporate feedback

Finalize

- Draft implementation plan
- Prepare final strategic plan document
- Present strategy

Strategic Planning Framework Guidelines



Major areas of focus that define the “big buckets of work” required to achieve the vision

Plan of action to achieve the focus area goals

Actions and initiatives that support each strategy

Strategic Planning Activities By Key Date

Date	Activity	February	March	April	May	June
		Initiate	Assess/Design/Feedback			Finalize
Feb. 26	Launch Strategic Planning Process					
March 8	Brief Stroger Medical Staff					
March 15	ACHN Quarterly Meeting/Physicians Leadership Meeting					
March 16	Leadership Forum/Nursing Leadership Meeting					
March 17	Managed Care Committee Meeting					
March 18	Human Resources Committee Meeting					
March 18	Finance Committee Meeting					
March 25	CCHHS Board					
March 28	Labor Management					
April 2	Stroger Medical Staff					
April 13	Provident Medical Staff/Cook County Board of Commissioners					
April 19	Quality Committee/Physicians Leadership Meeting					
April 20	Leadership Forum/Nursing Leadership Meeting					
April 21	Audit and Compliance Committee					
April 22	Human Resources Committee/Finance Committee Meeting					
April 28	Labor Management					
April 29	CCHHS Board					
May TBD	Civic Groups and Organizations					
May 10	Stroger Medical Staff					
May 17	Quality Committee					
May 18	Physician's Leadership Meeting					
May 19	Leadership Forum/Nursing Leadership Meeting					
May 19	Managed Care Committee/Audit and Compliance Committee					
May 20	Human Resources Committee/Finance Committee Meeting					
May 23	Labor Management					
May 27	CCHHS Board – Draft Strategy Issued for Public Review					
June 14	Quality Committee					
June 14	Stroger Medical Staff/Physician's Leadership Meeting					
June 15	Leadership Forum/Nursing Leadership Meeting					
June 16	Audit and Compliance Committee					
June 17	Human Resources Committee/Finance/Managed Care					
June 21	Quarterly ACHN Meeting					

- Seek approval for Strategy at June 24 CCHHS Board meeting
- Seek approval for Strategy at later date Cook County Board of Commissioners

April/May Committee Meetings: Assess, Develop

The goal: The facilitator will lead the Board in a discussion of strategies that can be implemented to achieve success in the **Key Area of Focus**.

Proposed Topics are areas previously identified at Board meetings and elsewhere that can help direct discussion.

Key Area of Focus	Proposed Topics
<ul style="list-style-type: none"> • Provide high quality, safe and reliable care • Improve Health Equity 	<ul style="list-style-type: none"> • Nursing Strategy • Comparison Data/Inpatient Data • Continuum of Care • Correctional Health Services • Health Equity
<ul style="list-style-type: none"> • Develop human capital • Lead in Medical Education and Clinical Investigation relevant to vulnerable populations 	<ul style="list-style-type: none"> • Human Capital • Graduate Medical Education • Research
<ul style="list-style-type: none"> • Demonstrate value • Adopt performance benchmarking 	<ul style="list-style-type: none"> • Financial Outlook • Compliance • Medical Practice Plan Strategy • Medicaid Managed Care • Technology