

Minutes of the public hearings of the Board of Directors of the Cook County Health and Hospitals System, for the purpose of taking public testimony on the FY2012 Proposed Preliminary Budget for the Cook County Health and Hospitals System. These public hearings were held on Monday, September 19, 2011; Tuesday, September 20, 2011; and Wednesday, September 21, 2011.

Note: CCHHS Proposed FY2012 Preliminary Budget is included as Attachment #1
Presentation provided by Dr. Terry Mason included as Attachment #2
All written testimony is included as Attachment #3
Transcripts of these hearings are included in Attachment #4

Monday, September 19, 2011 at 6:30 P.M.

Second District Courthouse
5600 Old Orchard Road
Conference Room
Skokie, Illinois

Attendance/Call to Order

Director Greenspan welcomed the attendees.

Present: Director Benn Greenspan, PhD, MPH, FACHE

Additional attendees were:

John Cookinham – System Interim Chief Financial Officer
Anthony Lisanti - Court Reporter
Terry Mason, MD – System Interim Chief Executive Officer
Deborah Santana – Secretary to the Board

Presentation

Dr. Terry Mason, System Interim Chief Executive Officer, provided an informational presentation on the CCHHS Proposed FY2012 Preliminary Budget (Attachment #2).

Public Speakers

The following registered public speakers provided testimony:

1. George Blakemore Concerned Citizen
2. Joseph Flanagan President, J.P. Flanagan Enterprises (regarding Access to Care – written testimony also provided)
3. Adrienne Alexander Policy and Legislative Specialist, AFSCME Council 31

Adjournment

As there were no additional registered speakers present, Director Greenspan declared that the meeting was adjourned.

Tuesday, September 20, 2011 at 6:30 P.M.

Sixth District Courthouse
16501 South Kedzie Parkway
Courtroom 098
Markham, Illinois

Attendance/Call to Order

Director Carvalho welcomed the attendees.

Present: Director David Carvalho

Additional attendees were:

John Cookinham – System Interim Chief Financial Officer
Anthony Lisanti - Court Reporter
Terry Mason, MD – System Interim Chief Executive Officer
John Morales – Chief Financial Officer, John H. Stroger, Jr. Hospital of Cook County
Deborah Santana – Secretary to the Board

Presentation

Dr. Terry Mason, System Interim Chief Executive Officer, provided an informational presentation on the CCHHS Proposed FY2012 Preliminary Budget (Attachment #2).

Note: following the provision of public testimony, Director Carvalho presented several questions and requests for further information to management regarding the proposed budget; these questions are included in the transcript (Attachment #4).

Public Speakers

The following registered public speakers provided testimony:

1. George Blakemore Concerned Citizen
2. Steven Blaine, PhD Vanguard Health Systems (regarding Access to Care)
3. Leonard Simpson Representative, SEIU Local 73

Adjournment

As there were no additional registered speakers present, Director Carvalho declared that the meeting was adjourned.

Wednesday, September 21, 2011 at 1:00 P.M.

Cook County Building
118 North Clark Street
Board Room, Room 569
Chicago, Illinois

Attendance/Call to Order

Director Carvalho welcomed the attendees.

Present: Chairman Warren L. Batts
Directors Hon. Jerry Butler; David Carvalho and Luis Muñoz, MD, MPH

Additional attendees were:

Hon. William Beavers – Cook County Commissioner
Hon. Earlean Collins – Cook County Commissioner
John Cookinham – System Interim Chief Financial Officer
Anthony Lisanti - Court Reporter
Terry Mason, MD – System Interim Chief Executive Officer
Deborah Santana – Secretary to the Board
Carol Schneider – System Interim Chief Operating Officer
Hon. Deborah Sims – Cook County Commissioner

Presentation

Dr. Terry Mason, System Interim Chief Executive Officer, provided an informational presentation on the CCHHS Proposed FY2012 Preliminary Budget (Attachment #2).

Public Speakers

The following registered public speakers provided testimony:

1. George Blakemore Concerned Citizen
2. Mark Grach Manager, Grach, Pleko, Sinkhoff, Jones & Bellamy (regarding Access to Care – written testimony also provided)
3. Emilie Junge Representative, Doctors Council SEIU
4. Frank Borgers Representative, SEIU Local #73
5. Adrienne Alexander Representative, AFSCME Local #31
6. Ellen Mason, MD Attending Physician, John H. Stroger, Jr. Hospital of Cook County
7. Charles Williams, DDS Retired Dentist
8. Lisa Egan Concerned Citizen
9. Omar Gobby Interpreter, John H. Stroger, Jr. Hospital of Cook County
10. Beverly Esters Concerned Citizen

Adjournment

As there were no additional registered speakers present, Director Carvalho declared that the meeting was adjourned.

Respectfully submitted,
Board of Directors of the
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXXXXXXXXXX
Warren L. Batts, Chairman

Attest:

XXXXXXXXXXXXXXXXXXXXXXXXXXXX
Deborah Santana, Secretary

Cook County Health and Hospitals System
Minutes of the Public Hearings of the Board of Directors
September 19, 2011
September 20, 2011
September 21, 2011

ATTACHMENT #1

FY2012 BUREAU ACCOUNT SUMMARY
COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Account Description	Curr. Exp.**	2011**	2011**	Request	Difference*	Inc(Dec)%
		Adopted	Adjusted			
110/501010 Sal & Wgs Of Reg Employees	\$328,969,969	\$489,053,214	\$489,053,214	\$517,660,881	\$28,607,667	5.8 %
115/501170 Approp. Adj. For Personal Svcs.	-	1,500,000	-	500,000	500,000	0.0 %
119/501190 Schedule Salary Adj.	-	-	-	(55,198,269)	(55,198,269)	0.0 %
120/501210 Overtime Compensation	28,051,253	21,284,803	23,284,803	23,581,128	296,325	1.3 %
121/501230 Premium Pay	1,947,728	3,383,107	3,383,107	3,038,007	(345,100)	(10.2)%
130/501320 Sal & Wages Extra Employees	28,498	-	-	-	-	0.0 %
133/501360 Per Diem Employees	2,419,407	4,334,058	4,334,058	7,378,217	3,044,159	70.2 %
136/501400 Differential Pay	9,278,276	14,922,883	14,922,883	14,230,843	(692,040)	(4.6)%
155/501420 Med. Practitioner As Required	3,588,300	4,658,735	4,658,735	4,569,783	(88,952)	(1.9)%
169/501490 Reclassification of Position Adj	-	1,734,604	1,734,604	-	(1,734,604)	(100.0)%
170/501510 Mandatory Medicare Cost	479,670	-	-	-	-	0.0 %
182/501750 Shared Tuition	367,564	917,820	967,820	1,034,534	66,714	6.9 %
183/501770 Seminars for Professional Empls	16,230	253,450	253,450	305,000	51,550	20.3 %
185/501810 Prof & Tech Membership Fees	155,799	485,142	485,142	339,796	(145,346)	(30.0)%
186/501860 Training Programs for Staff Persnl	303,188	1,197,770	1,097,770	1,035,410	(62,360)	(5.7)%
189/501950 Allow.Per Coll. Barg. Agreements	278,300	453,000	453,000	443,000	(10,000)	(2.2)%
190/501970 Transpt & Other Travel Exp.-Empls	586,186	763,750	788,750	833,980	45,230	5.7 %
213/520010 Ambulance and Pt. Tranpt. Service	1,346,725	1,317,000	1,836,992	1,500,227	(336,765)	(18.3)%
214/520030 Armored Car Service	8,354	12,200	12,007	10,700	(1,307)	(10.9)%
215/520050 Scavenger Service	713,181	1,288,482	1,156,206	1,269,536	113,330	9.8 %
217/520100 Transpt for Specific Activities	332,500	350,000	338,784	350,000	11,216	3.3 %
220/520150 Communication Services	22,035	100,000	50,747	2,043,791	1,993,044	3927.4 %
222/520190 Laundry And Linen Svcs.	1,697,917	1,825,574	1,855,212	1,324,790	(530,422)	(28.6)%
223/520210 Food Services	2,150,000	1,511,065	2,423,011	3,228,556	805,545	33.2 %
225/520260 Postage	114,767	176,610	201,584	186,253	(15,331)	(7.6)%
228/520280 Delivery Services	115,163	263,873	255,299	778,395	523,096	204.9 %
235/520390 Contract Maintenance Serv	1,967,062	3,045,957	3,190,648	3,262,178	71,530	2.2 %
237/520470 Svcs For Minors or Indigent	-	250	239	-	(239)	(100.0)%
240/520490 Ext. Graphics and Repro Services	385,221	1,419,511	1,235,086	879,578	(355,508)	(28.8)%
242/520550 Surveys, Operations & Reports	-	50,000	48,712	285,000	236,288	485.1 %
245/520610 Advertising For Specific Purposes	6,216	329,350	303,755	506,950	203,195	66.9 %
246/520650 Imaging & Microfilming Records	669,380	1,027,521	904,603	669,948	(234,655)	(25.9)%
249/520670 Purchased Services - N.O.C.	182,543	-	319,592	305,500	(14,092)	(4.4)%
250/520730 Premium-Fidelity, Bonds & Liability	349	5,200	4,958	5,200	242	4.9 %
260/520830 Professional & Mgrl Services	26,344,776	33,633,965	35,403,816	47,273,401	11,869,585	33.5 %

Capital in Adopted and Adjusted = FY2011 Appropriation amount

*Difference = Request- FY2011Adjusted

**Reflects Original Appropriation column in Appropriation Trial Balance

FY2012 BUREAU ACCOUNT SUMMARY
COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Account Description	Curr. Exp.**	2011**	2011**	Request	Difference*	Inc(Dec)%
		Adopted	Adjusted			
261/520890 Legal Fees-Labor Matters	\$176,036	\$500,000	\$480,821	\$-	\$(480,821)	(100.0)%
265/520980 Independent Financial Audit	-	325,000	308,750	325,000	16,250	5.3 %
268/521030 Court Rptg,Steno or Transcptn Svcs	189,094	365,000	354,218	382,000	27,782	7.8 %
272/521050 Medical Consultation Svcs	15,644,166	27,301,290	25,460,291	31,483,741	6,023,450	23.7 %
274/521100 Hosp. Billings for Prisoners in Custody	(9)	-	-	-	-	0.0 %
275/521120 Registry Services	5,058,789	6,159,140	7,456,332	6,614,960	(841,372)	(11.3)%
278/521200 Lab Related Services	7,314,980	8,479,575	8,045,935	8,614,595	568,660	7.1 %
298/521310 Special Or Coop Programs	-	900,000	855,000	900,000	45,000	5.3 %
310/530010 Food Supplies	1,425,505	2,576,600	1,660,822	358,640	(1,302,182)	(78.4)%
320/530100 Wearing Apparel	22,746	149,300	113,437	162,250	48,813	43.0 %
330/530160 Household, Lndry,Cling & Pers.Care Supls.	250,889	1,810,945	1,107,395	1,516,850	409,455	37.0 %
333/530270 Institutional Supplies	1,329,847	2,827,760	2,742,643	3,055,070	312,427	11.4 %
335/530490 Miscellaneous Dietary Supplies	-	-	-	18,500	18,500	0.0 %
337/530560 Formula & Tube Feed Products	-	245,000	114,000	210,000	96,000	84.2 %
350/530600 Office Supplies	531,084	1,343,243	1,293,692	676,651	(617,041)	(47.7)%
353/530640 Bks, Periodcls, Publcts & Data Svcs	51,171	455,831	434,988	337,071	(97,917)	(22.5)%
353/530675 County Wide Lexis-Nexis Contract	-	-	-	485	485	0.0 %
355/530700 Photographic & Reproduction Supplies	230,149	516,550	502,274	432,570	(69,704)	(13.9)%
360/530790 Medical, Dental & Lab Supplies	1,422,359	4,512,025	3,666,187	4,012,450	346,263	9.4 %
361/530910 Pharmaceutical Supplies	38,729,184	62,981,189	53,654,404	59,625,000	5,970,596	11.1 %
362/531200 Surgical Supplies	22,755,352	26,816,221	28,506,271	27,445,152	(1,061,119)	(3.7)%
364/531400 AZT and Related Drug Ther.	2,800,000	5,600,000	5,460,000	5,800,000	340,000	6.2 %
365/531420 Clinical Laboratory Supplies	8,937,118	12,457,021	12,310,121	12,590,230	280,109	2.3 %
367/531500 X-Ray Supplies	920,706	2,710,147	2,610,266	2,516,627	(93,639)	(3.6)%
368/531570 Blood/Blood Derivatives	3,138,980	4,436,994	4,353,609	4,341,994	(11,615)	(0.3)%
388/531650 Computer Operation Supplies	478,613	1,160,157	1,111,882	639,285	(472,597)	(42.5)%
390/531680 Suppls, Mtls & Parts - N.O.C.	566	17,225	16,392	5,000	(11,392)	(69.5)%
391/531880 Miscellaneous Supplies and Materials	214	1,000	950	-	(950)	(100.0)%
402/540030 Water & Sewer	303,249	120,594	515,284	487,700	(27,584)	(5.4)%
410/540050 Utilities-Electricity	4,498,169	9,763,972	9,072,991	7,711,067	(1,361,924)	(15.0)%
422/540070 Utilities-Gas	2,941,778	4,760,394	4,612,075	4,625,718	13,643	0.3 %
429/540090 Other Utilities	41,303	75,000	73,247	75,000	1,753	2.4 %
440/540130 Maint & Repair of Office Equip	3,784	130,582	124,247	101,340	(22,907)	(18.4)%
441/540170 Maint & Repair of Data Prncg Equip	13,497,389	18,327,090	21,567,830	28,545,505	6,977,675	32.4 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	6,606,959	9,353,941	9,194,565	8,653,496	(541,069)	(5.9)%
444/540250 Operation,Maint & Rep of Auto Equip	97,662	342,110	479,238	193,100	(286,138)	(59.7)%

Capital in Adopted and Adjusted = FY2011 Appropriation amount

*Difference = Request- FY2011Adjusted

**Reflects Original Appropriation column in Appropriation Trial Balance

FY2012 BUREAU ACCOUNT SUMMARY
COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Account Description	Curr. Exp.**	2011**		Request	Difference*	Inc(Dec)%
		Adopted	Adjusted			
445/540290 Operation of Auto Equip	\$14,961	\$172,000	\$163,972	\$172,000	\$8,028	4.9 %
449/540310 Op., Maint. and Repair of Inst. Equip.	2,013,868	2,745,952	2,704,207	3,055,291	351,084	13.0 %
450/540350 Maint. & Repair of Plnt Equip	4,032,584	6,448,419	6,272,359	6,096,139	(176,220)	(2.8)%
461/540370 Maintenance of Facilities	127,949	581,108	554,656	366,555	(188,101)	(33.9)%
490/540430 Site Improvements	7,826	-	-	100,000	100,000	0.0 %
630/550010 Office Equipment Rental	511,181	539,083	539,084	58,000	(481,084)	(89.2)%
630/550018 County Wide Photocopier Lease	-	-	-	467,533	467,533	0.0 %
637/550080 Medical Equipment Rental	623,742	927,399	1,002,399	1,972,292	969,893	96.8 %
638/550100 Institutional Equipment Rental	1,000	20,000	20,000	20,000		0.0 %
660/550130 Facilities Rental	1,487,071	2,544,351	2,502,050	1,400,905	(1,101,145)	(44.0)%
690/550162 Rental and Leasing - N.O.C.	-	2,725,000	2,725,000	5,000,000	2,275,000	83.5 %
818/580033 Reimbursement to Designated Fund	1,624,517	1,624,517	1,624,517	1,624,517		0.0 %
880/580220 Institutional Memberships/Fees	515,588	753,860	817,860	874,790	56,930	7.0 %
814/580380 Approp. Adjustment	-	(12,796,780)	(22,432,171)	-	22,432,171	(100.0)%
Bureau Operating Total:	\$562,884,675	\$815,104,699	\$799,712,677	\$827,297,382	\$27,584,705	3.4%
Capital Items:	21,750,788	33,077,491	33,077,491	27,152,899	(5,924,592)	(18.0)%
Bureau Grand Total:	\$584,635,463	\$848,182,190	\$832,790,168	\$854,450,281	\$21,660,113	2.6%

Capital in Adopted and Adjusted = FY2011 Appropriation amount

*Difference = Request- FY2011Adjusted

**Reflects Original Appropriation column in Appropriation Trial Balance

FY2012 DEPARTMENT ACCOUNT SUMMARY

240 - Cermak Health Services of Cook County

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$20,075,132	\$33,553,103	\$33,553,103	\$33,980,975	\$427,872	1.3 %
119/501190 Schedule Salary Adj.	-	-	-	(3,027,471)	(3,027,471)	0.0 %
120/501210 Overtime Compensation	1,561,091	1,057,300	1,057,300	1,250,500	193,200	18.3 %
121/501230 Premium Pay	243,728	441,300	441,300	504,300	63,000	14.3 %
133/501360 Per Diem Employees	450,466	771,574	771,574	1,106,555	334,981	43.4 %
136/501400 Differential Pay	700,118	1,479,600	1,479,600	1,721,100	241,500	16.3 %
155/501420 Med. Practitioner As Required	26,435	47,753	47,753	47,753	-	0.0 %
169/501490 Reclassification of Position Adj	-	130,000	130,000	-	(130,000)	(100.0)%
170/501510 Mandatory Medicare Cost	33,500	-	-	-	-	0.0 %
182/501750 Shared Tuition	18,719	45,920	45,920	50,000	4,080	8.9 %
183/501770 Seminars for Professional Empls	1,593	14,000	14,000	20,000	6,000	42.9 %
186/501860 Training Programs for Staff Persnl	2,378	38,000	38,000	56,000	18,000	47.4 %
190/501970 Transpt & Other Travel Exp.-Empls	6,279	26,000	26,000	26,000	-	0.0 %
213/520010 Ambulance and Pt. Tranpt. Service	137,888	242,000	234,000	242,000	8,000	3.4 %
215/520050 Scavenger Service	11,850	33,200	32,131	33,200	1,069	3.3 %
220/520150 Communication Services	-	-	-	8,703	8,703	0.0 %
222/520190 Laundry And Linen Svcs.	72,649	78,000	76,875	78,000	1,125	1.5 %
225/520260 Postage	973	2,500	2,248	3,000	752	33.5 %
228/520280 Delivery Services	846	3,000	2,892	2,500	(392)	(13.6)%
235/520390 Contract Maintenance Serv	9,766	22,000	21,367	27,000	5,633	26.4 %
240/520490 Ext. Graphics and Repro Services	25,869	77,500	74,629	46,000	(28,629)	(38.4)%
245/520610 Advertising For Specific Purposes	1,600	1,500	1,600	1,500	(100)	(6.3)%
249/520670 Purchased Services - N.O.C.	181,803	-	319,592	268,000	(51,592)	(16.1)%
260/520830 Professional & Mgrl Services	157,012	378,000	218,855	135,000	(83,855)	(38.3)%
268/521030 Court Rptg,Steno or Transcptn Svcs	-	-	-	137,000	137,000	0.0 %
272/521050 Medical Consultation Svcs	-	200,000	25,000	3,000	(22,000)	(88.0)%
275/521120 Registry Services	439,932	825,000	800,295	651,000	(149,295)	(18.7)%
278/521200 Lab Related Services	-	-	-	100,000	100,000	0.0 %
310/530010 Food Supplies	17,763	23,000	22,336	23,000	664	3.0 %
330/530160 Household, Lndry,Clng & Pers.Care Supls.	9,227	61,500	58,821	61,500	2,679	4.6 %
350/530600 Office Supplies	25,601	83,500	80,598	83,500	2,902	3.6 %
353/530640 Bks, Periodcls, Publcst & Data Svcs	307	12,000	11,388	13,000	1,612	14.2 %
355/530700 Photographic & Reproduction Supplies	14,224	27,000	26,450	35,000	8,550	32.3 %
360/530790 Medical, Dental & Lab Supplies	125,728	456,000	437,782	456,000	18,218	4.2 %
362/531200 Surgical Supplies	1,378	60,000	57,069	52,000	(5,069)	(8.9)%
365/531420 Clinical Laboratory Supplies	5,609	70,000	66,780	53,000	(13,780)	(20.6)%
367/531500 X-Ray Supplies	9,460	40,000	38,385	10,000	(28,385)	(73.9)%
388/531650 Computer Operation Supplies	2,775	22,000	21,008	22,000	992	4.7 %
440/540130 Maint & Repair of Office Equip	-	7,000	6,650	7,000	350	5.3 %
441/540170 Maint & Repair of Data Prcng Equip	-	-	-	260,000	260,000	0.0 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	140,028	530,000	510,532	386,000	(124,532)	(24.4)%
444/540250 Operation,Maint & Rep of Auto Equip	2,865	8,800	8,492	8,800	308	3.6 %
449/540310 Op., Maint. and Repair of Inst. Equip.	6,604	15,400	14,667	24,103	9,436	64.3 %
461/540370 Maintenance of Facilities	35,611	275,000	261,597	100,000	(161,597)	(61.8)%
630/550010 Office Equipment Rental	26,068	26,068	26,068	10,000	(16,068)	(61.6)%
630/550018 County Wide Photocopier Lease	-	-	-	25,789	25,789	0.0 %
880/580220 Institutional Memberships/Fees	2,808	53,700	53,700	44,700	(9,000)	(16.8)%

Capital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

Print Date/Time: 9/20/2011 - 9:20:07AM

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FY2012 DEPARTMENT ACCOUNT SUMMARY

240 - Cermak Health Services of Cook County

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
Total Operating:	\$24,585,680	\$41,238,218	\$41,116,357	\$39,147,007	\$(1,969,350)	(4.8)%
Capital Items:	\$905,700	\$912,455	\$912,455	1,618,476	706,021	77.4 %
Department Grand Total:	\$25,491,380	\$42,150,673	\$42,028,812	\$40,765,483	\$(1,263,329)	(3.0)%

Capital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

Print Date/Time: 9/20/2011 - 9:20:07AM

FY2012 DEPARTMENT ACCOUNT SUMMARY

241 - Health Services - JTDC

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$1,618,860	\$2,708,640	\$2,708,640	\$2,825,066	\$116,426	4.3 %
119/501190 Schedule Salary Adj.	-	-	-	(129,140)	(129,140)	0.0 %
120/501210 Overtime Compensation	209,818	136,100	136,100	198,000	61,900	45.5 %
121/501230 Premium Pay	-	22,000	22,000	22,000	-	0.0 %
133/501360 Per Diem Employees	50,369	218,297	218,297	218,295	(2)	0.0 %
136/501400 Differential Pay	57,349	79,500	79,500	92,500	13,000	16.4 %
170/501510 Mandatory Medicare Cost	2,694	-	-	-	-	0.0 %
182/501750 Shared Tuition	-	5,000	5,000	12,000	7,000	140.0 %
183/501770 Seminars for Professional Empls	-	1,000	1,000	2,000	1,000	100.0 %
190/501970 Transpt & Other Travel Exp.-Empls	1,008	3,000	3,000	3,000	-	0.0 %
215/520050 Scavenger Service	2,072	4,300	4,188	4,300	112	2.7 %
225/520260 Postage	-	500	475	500	25	5.3 %
228/520280 Delivery Services	8,608	16,500	16,060	17,000	940	5.9 %
240/520490 Ext. Graphics and Repro Services	1,906	5,000	4,846	5,000	154	3.2 %
260/520830 Professional & Mgrl Services	13,616	100,000	92,300	420,000	327,700	355.0 %
272/521050 Medical Consultation Svcs	-	-	2,850	2,500	(350)	(12.3)%
275/521120 Registry Services	59,938	130,000	126,632	105,000	(21,632)	(17.1)%
278/521200 Lab Related Services	16,000	35,000	34,050	20,000	(14,050)	(41.3)%
310/530010 Food Supplies	62	1,500	1,428	1,500	72	5.0 %
320/530100 Wearing Apparel	-	2,250	2,139	500	(1,639)	(76.6)%
350/530600 Office Supplies	8,670	20,000	19,372	15,000	(4,372)	(22.6)%
353/530640 Bks, Periodcls, Publcts & Data Svcs	63	500	478	500	22	4.6 %
355/530700 Photographic & Reproduction Supplies	-	-	-	5,000	5,000	0.0 %
360/530790 Medical, Dental & Lab Supplies	8,879	40,000	38,444	28,000	(10,444)	(27.2)%
388/531650 Computer Operation Supplies	-	2,000	1,900	2,000	100	5.3 %
440/540130 Maint & Repair of Office Equip	-	500	475	500	25	5.3 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	2,359	10,000	9,618	9,000	(618)	(6.4)%
637/550080 Medical Equipment Rental	-	-	-	35,000	35,000	0.0 %
880/580220 Institutional Memberships/Fees	-	-	-	10,000	10,000	0.0 %
Total Operating:	\$2,062,269	\$3,541,587	\$3,528,792	\$3,925,021	\$396,229	11.2 %
Capital Items:	-	5,600	5,600	88,400	82,800	1,478.6 %
Department Grand Total:	\$2,062,269	\$3,547,187	\$3,534,392	\$4,013,421	\$479,029	13.6 %

Capital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011 Adjusted

Print Date/Time: 9/20/2011 - 9:20:34AM

FY2012 DEPARTMENT ACCOUNT SUMMARY

544 - Lead Poisoning Prevention Fund

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$110,081	\$228,051	\$228,051	\$204,693	\$(23,358)	(10.2)%
120/501210 Overtime Compensation	-	1,000	1,000	-	(1,000)	(100.0)%
170/501510 Mandatory Medicare Cost	1,631	3,526	3,526	3,162	(364)	(10.3)%
174/501570 Pension	-	-	-	22,494	22,494	0.0 %
175/501590 Group Life Insurance	282	786	786	510	(276)	(35.1)%
176/501610 Group Health Insurance	23,211	36,504	36,504	38,203	1,699	4.7 %
177/501640 Group Dental Insurance	226	724	724	340	(384)	(53.0)%
179/501690 Vision Care	127	409	409	190	(219)	(53.5)%
183/501770 Seminars for Professional Empls	-	3,000	3,000	3,000	-	0.0 %
186/501860 Training Programs for Staff Persnl	-	1,600	1,600	1,600	-	0.0 %
190/501970 Transpt & Other Travel Exp.-Empls	2,388	10,000	10,000	10,000	-	0.0 %
215/520050 Scavenger Service	-	500	500	500	-	0.0 %
225/520260 Postage	-	500	500	500	-	0.0 %
240/520490 Ext. Graphics and Repro Services	-	500	500	500	-	0.0 %
246/520650 Imaging & Microfilming Records	-	25,000	25,000	25,000	-	0.0 %
260/520830 Professional & Mgrl Services	807,276	2,584,000	2,584,000	1,050,000	(1,534,000)	(59.4)%
350/530600 Office Supplies	60	800	800	2,500	1,700	212.5 %
353/530640 Bks, Periodcls, Publcts & Data Svcs	-	500	500	500	-	0.0 %
355/530700 Photographic & Reproduction Supplies	-	500	500	500	-	0.0 %
388/531650 Computer Operation Supplies	-	5,000	5,000	5,000	-	0.0 %
630/550010 Office Equipment Rental	-	1,000	1,000	1,000	-	0.0 %
660/550130 Facilities Rental	-	25,000	25,000	-	(25,000)	(100.0)%
880/580220 Institutional Memberships/Fees	-	3,000	3,000	3,000	-	0.0 %
883/580260 Cook County Administration	25,239	33,653	33,652	15,765	(17,887)	(53.2)%
Total Operating:	\$970,522	\$2,965,553	\$2,965,552	\$1,388,957	\$(1,576,595)	(53.2)%
Capital Items:	-	-	-	-	-	-
Department Grand Total:	\$970,522	\$2,965,553	\$2,965,552	\$1,388,957	\$(1,576,595)	(53.2)%

Capital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

Print Date/Time: 9/20/2011 - 9:21:26AM

FY2012 DEPARTMENT ACCOUNT SUMMARY

564 - TB Sanitarium District

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$1,773,472	\$3,085,886	\$3,085,886	\$2,792,484	\$(293,402)	(9.5)%
119/501190 Schedule Salary Adj.	-	12,172	12,172	-	(12,172)	(100.0)%
120/501210 Overtime Compensation	1,934	25,001	25,001	25,001	-	0.0 %
133/501360 Per Diem Employees	245,599	407,073	407,073	378,943	(28,130)	(6.9)%
170/501510 Mandatory Medicare Cost	29,959	34,962	34,962	43,110	8,148	23.3 %
174/501570 Pension	-	-	-	321,923	321,923	0.0 %
175/501590 Group Life Insurance	4,134	8,733	8,733	6,925	(1,808)	(20.7)%
176/501610 Group Health Insurance	341,764	487,020	487,020	600,938	113,918	23.4 %
177/501640 Group Dental Insurance	9,768	18,819	18,819	21,407	2,588	13.8 %
179/501690 Vision Care	3,557	4,030	4,030	4,879	849	21.1 %
182/501750 Shared Tuition	-	2,500	2,500	2,500	-	0.0 %
183/501770 Seminars for Professional Empls	-	3,000	3,000	3,000	-	0.0 %
186/501860 Training Programs for Staff Persnl	-	3,000	3,000	3,000	-	0.0 %
190/501970 Transpt & Other Travel Exp.-Empls	29,781	40,000	40,000	40,000	-	0.0 %
215/520050 Scavenger Service	25,791	30,000	30,000	40,000	10,000	33.3 %
220/520150 Communication Services	16,681	20,000	20,000	20,000	-	0.0 %
225/520260 Postage	20,000	20,000	20,000	20,000	-	0.0 %
228/520280 Delivery Services	3,753	20,000	20,000	20,000	-	0.0 %
235/520390 Contract Maintenance Serv	(200)	20,000	20,000	20,000	-	0.0 %
237/520470 Svcs For Minors or Indigent	-	20,000	20,000	5,000	(15,000)	(75.0)%
240/520490 Ext. Graphics and Repro Services	58	5,000	5,000	5,000	-	0.0 %
245/520610 Advertising For Specific Purposes	-	2,000	2,000	2,000	-	0.0 %
246/520650 Imaging & Microfilming Records	1,448	100,000	100,000	100,000	-	0.0 %
260/520830 Professional & Mgrl Services	37,484	75,000	75,000	75,000	-	0.0 %
272/521050 Medical Consultation Svcs	25,000	25,000	25,000	5,000	(20,000)	(80.0)%
278/521200 Lab Related Services	95,000	175,000	175,000	175,000	-	0.0 %
310/530010 Food Supplies	2,000	2,000	2,000	2,000	-	0.0 %
330/530160 Household, Lndry,Clng & Pers.Care Supls.	-	7,000	7,000	7,000	-	0.0 %
333/530270 Institutional Supplies	899	7,000	7,000	7,000	-	0.0 %
350/530600 Office Supplies	46,472	50,000	50,000	50,000	-	0.0 %
353/530640 Bks, Periodcls, Publcts & Data Svcs	-	3,600	3,600	3,600	-	0.0 %
355/530700 Photographic & Reproduction Supplies	10,000	10,000	10,000	10,000	-	0.0 %
360/530790 Medical, Dental & Lab Supplies	70,090	75,000	75,000	75,000	-	0.0 %
361/530910 Pharmaceutical Supplies	-	20,000	20,000	20,000	-	0.0 %
367/531500 X-Ray Supplies	3,900	30,000	30,000	30,000	-	0.0 %
388/531650 Computer Operation Supplies	8,000	88,354	88,355	25,000	(63,355)	(71.7)%
402/540030 Water & Sewer	7,406	10,000	10,000	15,000	5,000	50.0 %
410/540050 Utilities-Electricity	27,716	36,025	36,024	32,187	(3,837)	(10.7)%
422/540070 Utilities-Gas	18,467	29,875	29,876	29,876	-	0.0 %
440/540130 Maint & Repair of Office Equip	219	10,000	10,000	10,000	-	0.0 %
441/540170 Maint & Repair of Data Prcng Equip	-	10,000	10,000	10,000	-	0.0 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	32,180	75,000	75,000	15,752	(59,248)	(79.0)%
444/540250 Operation,Maint & Rep of Auto Equip	17,132	20,000	20,000	20,000	-	0.0 %
445/540290 Operation of Auto Equip	943	10,000	10,000	10,000	-	0.0 %
450/540350 Maint. & Repair of Plnt Equip	4,231	100,000	100,000	10,000	(90,000)	(90.0)%
461/540370 Maintenance of Facilities	11,017	30,000	30,000	30,000	-	0.0 %
630/550010 Office Equipment Rental	2,915	2,915	2,915	-	(2,915)	(100.0)%
630/550018 County Wide Photocopier Lease	-	-	-	2,216	2,216	0.0 %
579/560450 Computer Equipment	659	60,000	60,000	-	(60,000)	(100.0)%

Capital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

Print Date/Time: 9/20/2011 - 9:22:30AM

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FY2012 DEPARTMENT ACCOUNT SUMMARY

564 - TB Sanitarium District

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
549/560610 Vehicle Purchase	\$-	\$50,000	\$50,000	\$-	\$(50,000)	(100.0)%
818/580033 Reimbursement to Designated Fund	-	857,973	857,973	-	(857,973)	(100.0)%
880/580220 Institutional Memberships/Fees	3,605	15,000	15,000	15,000	-	0.0 %
883/580260 Cook County Administration	1,170,556	825,813	825,812	-	(825,812)	(100.0)%
Total Operating:	\$4,103,391	\$7,079,751	\$7,079,751	\$5,160,741	\$(1,919,010)	(27.1)%
Capital Items:	-	-	-	-	-	
Department Grand Total:	\$4,103,391	\$7,079,751	\$7,079,751	\$5,160,741	\$(1,919,010)	(27.1)%

Capital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

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FY2012 DEPARTMENT ACCOUNT SUMMARY

890 - Office of The Chief Health Administrator

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$26,946,871	\$44,585,004	\$44,585,004	\$47,721,016	\$3,136,012	7.0 %
115/501170 Approp. Adj. For Personal Svcs.	-	1,500,000	-	500,000	500,000	0.0 %
119/501190 Schedule Salary Adj.	-	-	-	(7,389,608)	(7,389,608)	0.0 %
120/501210 Overtime Compensation	2,311,688	2,602,368	2,602,368	4,655,061	2,052,693	78.9 %
121/501230 Premium Pay	-	79,600	79,600	-	(79,600)	(100.0)%
133/501360 Per Diem Employees	46,198	87,593	87,593	2,506,264	2,418,671	2761.3 %
136/501400 Differential Pay	132,993	313,000	313,000	312,500	(500)	(0.2)%
169/501490 Reclassification of Position Adj	-	1,604,604	1,604,604	-	(1,604,604)	(100.0)%
170/501510 Mandatory Medicare Cost	39,067	-	-	-	-	0.0 %
182/501750 Shared Tuition	227,843	750,000	750,000	866,000	116,000	15.5 %
183/501770 Seminars for Professional Empls	6,585	168,700	168,700	240,900	72,200	42.8 %
185/501810 Prof & Tech Membership Fees	54,979	289,875	289,875	31,140	(258,735)	(89.3)%
186/501860 Training Programs for Staff Persnl	168,651	674,000	674,000	701,999	27,999	4.2 %
190/501970 Transpt & Other Travel Exp.-Empls	15,956	66,100	66,100	89,350	23,250	35.2 %
215/520050 Scavenger Service	-	12,000	11,400	6,000	(5,400)	(47.4)%
220/520150 Communication Services	-	-	-	2,000,000	2,000,000	0.0 %
225/520260 Postage	139	7,650	7,271	11,450	4,179	57.5 %
228/520280 Delivery Services	(18,025)	20,875	18,913	648,435	629,522	3328.5 %
235/520390 Contract Maintenance Serv	10,000	107,560	102,182	10,000	(92,182)	(90.2)%
240/520490 Ext. Graphics and Repro Services	71,613	515,000	421,544	191,250	(230,294)	(54.6)%
242/520550 Surveys, Operations & Reports	-	50,000	47,500	285,000	237,500	500.0 %
245/520610 Advertising For Specific Purposes	4,616	315,000	289,946	500,000	210,054	72.4 %
249/520670 Purchased Services - N.O.C.	740	-	-	37,500	37,500	0.0 %
260/520830 Professional & Mgrl Services	22,610,385	22,013,759	27,919,101	39,187,331	11,268,230	40.4 %
261/520890 Legal Fees-Labor Matters	176,036	500,000	480,821	-	(480,821)	(100.0)%
265/520980 Independent Financial Audit	-	325,000	308,750	325,000	16,250	5.3 %
275/521120 Registry Services	-	-	47,500	165,000	117,500	247.4 %
298/521310 Special Or Coop Programs	-	900,000	855,000	900,000	45,000	5.3 %
320/530100 Wearing Apparel	-	7,000	6,650	7,000	350	5.3 %
350/530600 Office Supplies	8,508	381,559	362,867	100,000	(262,867)	(72.4)%
353/530640 Bks, Periodcls, Publcts & Data Svcs	5,172	74,100	70,626	50,000	(20,626)	(29.2)%
353/530675 County Wide Lexis-Nexis Contract	-	-	-	485	485	0.0 %
355/530700 Photographic & Reproduction Supplies	40	29,000	27,550	3,000	(24,550)	(89.1)%
360/530790 Medical, Dental & Lab Supplies	124,350	250,000	242,505	250,000	7,495	3.1 %
361/530910 Pharmaceutical Supplies	38,729,184	60,465,189	52,451,704	57,000,000	4,548,296	8.7 %
388/531650 Computer Operation Supplies	459,176	556,397	537,400	553,785	16,385	3.0 %
390/531680 Suppls, Mtls & Parts - N.O.C.	-	12,225	11,613	-	(11,613)	(100.0)%
440/540130 Maint & Repair of Office Equip	-	40,000	38,000	40,000	2,000	5.3 %
441/540170 Maint & Repair of Data Prong Equip	13,409,490	17,949,965	21,205,640	27,579,805	6,374,165	30.1 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	265,778	284,000	281,743	384,198	102,455	36.4 %
637/550080 Medical Equipment Rental	-	-	75,000	888,540	813,540	1084.7 %
660/550130 Facilities Rental	-	36,000	36,000	-	(36,000)	(100.0)%
690/550162 Rental and Leasing - N.O.C.	-	2,725,000	2,725,000	5,000,000	2,275,000	83.5 %
880/580220 Institutional Memberships/Fees	76,660	121,000	121,000	123,000	2,000	1.7 %
814/580380 Approp. Adjustment	-	(12,796,780)	(4,399,792)	-	4,399,792	(100.0)%

Capital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

Print Date/Time: 9/20/2011 - 9:12:46AM

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FY2012 DEPARTMENT ACCOUNT SUMMARY

890 - Office of The Chief Health Administrator

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
Total Operating:	\$105,884,694	\$147,622,343	\$155,524,278	\$186,481,401	\$30,957,123	19.9 %
Capital Items:	\$9,709,319	\$14,913,094	\$14,913,094	4,032,854	(10,880,240)	(73.0)%
Department Grand Total:	\$115,594,013	\$162,535,437	\$170,437,372	\$190,514,255	\$20,076,883	11.8 %

Capital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

Print Date/Time: 9/20/2011 - 9:12:46AM

FY2012 DEPARTMENT ACCOUNT SUMMARY

891 - Provident Hospital of Cook County

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$26,371,310	\$39,516,938	\$39,516,938	\$35,944,637	\$(3,572,301)	(9.0)%
119/501190 Schedule Salary Adj.	-	-	-	(3,813,886)	(3,813,886)	0.0 %
120/501210 Overtime Compensation	2,302,761	1,702,032	1,702,032	1,684,764	(17,268)	(1.0)%
121/501230 Premium Pay	-	544,307	544,307	455,607	(88,700)	(16.3)%
130/501320 Sal & Wages Extra Employees	27,578	-	-	-	-	0.0 %
133/501360 Per Diem Employees	288,072	689,677	689,677	420,776	(268,901)	(39.0)%
136/501400 Differential Pay	762,837	1,324,074	1,324,074	568,920	(755,154)	(57.0)%
155/501420 Med. Practitioner As Required	1,249,197	1,559,180	1,559,180	1,143,371	(415,809)	(26.7)%
170/501510 Mandatory Medicare Cost	40,704	-	-	-	-	0.0 %
183/501770 Seminars for Professional Empls	6,776	43,550	43,550	15,000	(28,550)	(65.6)%
185/501810 Prof & Tech Membership Fees	1,576	17,800	17,800	5,000	(12,800)	(71.9)%
186/501860 Training Programs for Staff Persnl	25,560	54,590	54,590	30,000	(24,590)	(45.0)%
190/501970 Transpt & Other Travel Exp.-Empls	4,200	17,700	17,700	5,000	(12,700)	(71.8)%
213/520010 Ambulance and Pt. Tranpt. Service	213,000	280,000	273,950	362,727	88,777	32.4 %
215/520050 Scavenger Service	115,000	210,000	205,250	210,000	4,750	2.3 %
220/520150 Communication Services	700	70,000	21,535	5,000	(16,535)	(76.8)%
222/520190 Laundry And Linen Svcs.	215,000	224,927	221,681	125,000	(96,681)	(43.6)%
223/520210 Food Services	750,000	1,511,065	998,011	900,000	(98,011)	(9.8)%
225/520260 Postage	27,000	49,250	48,139	44,250	(3,889)	(8.1)%
228/520280 Delivery Services	257	1,800	1,723	1,800	77	4.5 %
235/520390 Contract Maintenance Serv	23,770	90,000	50,767	10,000	(40,767)	(80.3)%
240/520490 Ext. Graphics and Repro Services	20	255,500	35,476	105,563	70,087	197.6 %
242/520550 Surveys, Operations & Reports	-	-	1,212	-	(1,212)	(100.0)%
245/520610 Advertising For Specific Purposes	-	10,000	9,500	-	(9,500)	(100.0)%
246/520650 Imaging & Microfilming Records	-	150,000	51,789	-	(51,789)	(100.0)%
260/520830 Professional & Mgrl Services	2,150,793	2,389,934	2,818,383	3,468,141	649,758	23.1 %
268/521030 Court Rptg,Steno or Transcptn Svcs	-	5,000	4,750	5,000	250	5.3 %
272/521050 Medical Consultation Svcs	2,833,776	4,257,790	4,422,073	1,653,415	(2,768,658)	(62.6)%
275/521120 Registry Services	1,138,801	1,668,400	1,636,820	1,498,000	(138,820)	(8.5)%
278/521200 Lab Related Services	85,192	113,000	135,110	199,000	63,890	47.3 %
310/530010 Food Supplies	-	200	190	-	(190)	(100.0)%
320/530100 Wearing Apparel	-	7,000	6,650	1,500	(5,150)	(77.4)%
330/530160 Household, Lndry,Clng & Pers.Care Supls.	1,088	298,500	136,130	150,000	13,870	10.2 %
333/530270 Institutional Supplies	178,697	380,389	370,977	712,555	341,578	92.1 %
337/530560 Formula & Tube Feed Products	-	20,000	19,000	10,000	(9,000)	(47.4)%
350/530600 Office Supplies	39,923	94,096	91,385	50,000	(41,385)	(45.3)%
353/530640 Bks, Periodcls, Publcts & Data Svcs	-	68,900	65,455	20,000	(45,455)	(69.4)%
355/530700 Photographic & Reproduction Supplies	17,493	32,750	31,968	34,000	2,032	6.4 %
360/530790 Medical, Dental & Lab Supplies	81,707	1,161,170	725,935	445,483	(280,452)	(38.6)%
361/530910 Pharmaceutical Supplies	-	-	-	125,000	125,000	0.0 %
362/531200 Surgical Supplies	(103,236)	1,857,364	834,159	1,284,159	450,000	53.9 %
365/531420 Clinical Laboratory Supplies	457,126	700,520	686,853	575,000	(111,853)	(16.3)%
367/531500 X-Ray Supplies	166,557	832,513	798,714	597,512	(201,202)	(25.2)%
368/531570 Blood/Blood Derivatives	70,000	195,000	188,750	110,000	(78,750)	(41.7)%
388/531650 Computer Operation Supplies	-	23,700	22,515	10,000	(12,515)	(55.6)%
391/531880 Miscellaneous Supplies and Materials	214	1,000	950	-	(950)	(100.0)%
402/540030 Water & Sewer	-	-	-	65,000	65,000	0.0 %
410/540050 Utilities-Electricity	550,433	1,234,834	1,200,429	1,074,296	(126,133)	(10.5)%
422/540070 Utilities-Gas	345,614	541,932	501,150	515,257	14,107	2.8 %

Capital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

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FY2012 DEPARTMENT ACCOUNT SUMMARY

891 - Provident Hospital of Cook County

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
440/540130 Maint & Repair of Office Equip	\$-	\$6,500	\$6,175	\$1,000	\$(5,175)	(83.8)%
441/540170 Maint & Repair of Data Prcng Equip	1,206	30,000	28,500	10,000	(18,500)	(64.9)%
442/540200 Maint & Repair-Med,Dental & Lab Equip	228,334	559,401	541,847	470,000	(71,847)	(13.3)%
444/540250 Operation,Maint & Rep of Auto Equip	2,158	13,810	13,193	-	(13,193)	(100.0)%
450/540350 Maint. & Repair of Plnt Equip	520,162	1,739,269	1,674,182	1,137,403	(536,779)	(32.1)%
490/540430 Site Improvements	7,826	-	-	100,000	100,000	0.0 %
630/550010 Office Equipment Rental	41,550	56,550	56,551	40,000	(16,551)	(29.3)%
630/550018 County Wide Photocopier Lease	-	-	-	37,059	37,059	0.0 %
637/550080 Medical Equipment Rental	12,420	114,326	114,327	30,000	(84,327)	(73.8)%
660/550130 Facilities Rental	-	250,000	250,000	-	(250,000)	(100.0)%
880/580220 Institutional Memberships/Fees	88,516	78,000	108,000	70,000	(38,000)	(35.2)%
814/580380 Approp. Adjustment	-	-	(1,998,510)	-	1,998,510	(100.0)%
Total Operating:	\$41,341,670	\$67,054,238	\$62,881,492	\$52,722,309	\$(10,159,183)	(16.2)%
Capital Items:	164,640	2,332,926	2,332,926	1,353,624	(979,302)	(42.0)%
Department Grand Total:	\$41,506,310	\$69,387,164	\$65,214,418	\$54,075,933	\$(11,138,485)	(17.1)%

Capital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011 Adjusted

Print Date/Time: 9/20/2011 - 9:14:51AM

FY2012 DEPARTMENT ACCOUNT SUMMARY

893 - Ambulatory and Community Health Network of Cook County

Object Account	Curr. Exp.**	FY2011**	FY2011**	Request	Difference*	Inc(Dec)%
		Adopted	Adjusted			
110/501010 Sal & Wgs Of Reg Employees	\$26,503,304	\$42,670,495	\$42,670,495	\$44,120,009	\$1,449,514	3.4 %
119/501190 Schedule Salary Adj.	-	-	-	(4,715,752)	(4,715,752)	0.0 %
120/501210 Overtime Compensation	316,274	454,000	454,000	454,000	-	0.0 %
136/501400 Differential Pay	304,430	464,000	464,000	333,000	(131,000)	(28.2)%
170/501510 Mandatory Medicare Cost	34,844	-	-	-	-	0.0 %
182/501750 Shared Tuition	-	36,000	36,000	-	(36,000)	(100.0)%
183/501770 Seminars for Professional Empls	1,275	24,200	24,200	-	(24,200)	(100.0)%
185/501810 Prof & Tech Membership Fees	-	9,000	9,000	-	(9,000)	(100.0)%
186/501860 Training Programs for Staff Persnl	10,278	64,550	64,550	25,000	(39,550)	(61.3)%
190/501970 Transpt & Other Travel Exp.-Empls	6,334	26,300	26,300	10,000	(16,300)	(62.0)%
213/520010 Ambulance and Pt. Tranpt. Service	550,237	600,000	595,012	600,000	4,988	0.8 %
215/520050 Scavenger Service	2,969	24,364	23,281	19,566	(3,715)	(16.0)%
217/520100 Transpt for Specific Activities	332,500	350,000	338,784	350,000	11,216	3.3 %
225/520260 Postage	31	8,750	8,321	5,200	(3,121)	(37.5)%
228/520280 Delivery Services	-	2,350	2,234	2,000	(234)	(10.5)%
235/520390 Contract Maintenance Serv	257,536	588,520	571,971	646,465	74,494	13.0 %
240/520490 Ext. Graphics and Repro Services	30,700	93,300	89,527	100,200	10,673	11.9 %
260/520830 Professional & Mgrl Services	582,349	1,729,000	1,646,200	1,033,164	(613,036)	(37.2)%
268/521030 Court Rptg,Steno or Transcptn Svcs	80,042	215,000	206,983	90,000	(116,983)	(56.5)%
275/521120 Registry Services	553,371	600,000	597,668	600,000	2,332	0.4 %
278/521200 Lab Related Services	30,925	500,000	106,536	417,000	310,464	291.4 %
310/530010 Food Supplies	1,514	13,000	12,426	10,000	(2,426)	(19.5)%
320/530100 Wearing Apparel	-	800	760	1,000	240	31.6 %
330/530160 Household, Lndry,Clng & Pers.Care Supls.	109	2,200	2,090	200	(1,890)	(90.4)%
350/530600 Office Supplies	67,096	191,800	182,522	100,000	(82,522)	(45.2)%
353/530640 Bks, Periodcls, Publccts & Data Svcs	10,473	28,540	27,337	15,000	(12,337)	(45.1)%
355/530700 Photographic & Reproduction Supplies	-	18,000	17,100	3,000	(14,100)	(82.5)%
360/530790 Medical, Dental & Lab Supplies	81,939	370,110	355,127	125,000	(230,127)	(64.8)%
361/530910 Pharmaceutical Supplies	-	16,000	15,200	-	(15,200)	(100.0)%
362/531200 Surgical Supplies	12,600	129,000	123,180	60,000	(63,180)	(51.3)%
365/531420 Clinical Laboratory Supplies	3,047	43,500	41,447	39,500	(1,947)	(4.7)%
367/531500 X-Ray Supplies	5,285	20,000	19,218	25,000	5,782	30.1 %
388/531650 Computer Operation Supplies	2,713	34,000	32,437	10,000	(22,437)	(69.2)%
402/540030 Water & Sewer	4,730	18,780	18,006	17,700	(306)	(1.7)%
410/540050 Utilities-Electricity	103,173	164,590	160,257	134,873	(25,384)	(15.8)%
422/540070 Utilities-Gas	31,685	56,900	55,528	56,900	1,372	2.5 %
440/540130 Maint & Repair of Office Equip	160	14,000	13,300	5,000	(8,300)	(62.4)%
442/540200 Maint & Repair-Med,Dental & Lab Equip	390,123	673,000	641,325	450,000	(191,325)	(29.8)%
450/540350 Maint. & Repair of Plnt Equip	91,300	249,750	238,579	229,380	(9,199)	(3.9)%
461/540370 Maintenance of Facilities	85,716	294,108	281,350	254,555	(26,795)	(9.5)%
630/550010 Office Equipment Rental	61,028	61,028	61,028	-	(61,028)	(100.0)%
630/550018 County Wide Photocopier Lease	-	-	-	50,999	50,999	0.0 %
660/550130 Facilities Rental	752,175	909,851	909,850	925,405	15,555	1.7 %
814/580380 Approp. Adjustment	-	-	(1,542,936)	-	1,542,936	(100.0)%

Capital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

Print Date/Time: 9/20/2011 - 9:15:31AM

FY2012 DEPARTMENT ACCOUNT SUMMARY

893 - Ambulatory and Community Health Network of Cook County

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
Total Operating:	\$31,302,265	\$51,768,786	\$49,600,193	\$46,603,364	\$(2,996,829)	(6.0)%
Capital Items:	\$137,025	\$648,463	\$648,463	480,786	(167,677)	(25.9)%
Department Grand Total:	\$31,439,290	\$52,417,249	\$50,248,656	\$47,084,150	\$(3,164,506)	(6.3)%

Capital in Adopted and Adjusted = FY2012 Appropriation amount
 **Reflects Original Appropriation column in Appropriation Trial Balance
 *Difference = Request- FY2011Adjusted

FY2012 DEPARTMENT ACCOUNT SUMMARY

894 - The Ruth M. Rothstein CORE Center

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$3,565,991	\$5,348,515	\$5,348,515	\$5,561,998	\$213,483	4.0 %
119/501190 Schedule Salary Adj.	-	-	-	(308,728)	(308,728)	0.0 %
120/501210 Overtime Compensation	21,014	33,000	33,000	34,000	1,000	3.0 %
133/501360 Per Diem Employees	-	64,284	64,284	50,509	(13,775)	(21.4)%
136/501400 Differential Pay	12,857	16,750	16,750	16,750	-	0.0 %
155/501420 Med. Practitioner As Required	-	63,136	63,136	63,136	-	0.0 %
170/501510 Mandatory Medicare Cost	5,109	-	-	-	-	0.0 %
182/501750 Shared Tuition	-	3,500	3,500	3,500	-	0.0 %
213/520010 Ambulance and Pt. Tranpt. Service	35,600	45,000	58,530	45,500	(13,030)	(22.3)%
215/520050 Scavenger Service	-	9,800	9,310	10,000	690	7.4 %
222/520190 Laundry And Linen Svs.	-	980	931	1,600	669	71.9 %
225/520260 Postage	-	1,960	1,862	2,000	138	7.4 %
228/520280 Delivery Services	15	348	331	300	(31)	(9.4)%
235/520390 Contract Maintenance Serv	1,921	20,400	19,476	20,000	524	2.7 %
240/520490 Ext. Graphics and Repro Services	1,171	9,950	9,512	8,000	(1,512)	(15.9)%
246/520650 Imaging & Microfilming Records	10,254	20,550	19,779	35,940	16,161	81.7 %
260/520830 Professional & Mgrl Services	2,732	70,900	67,490	75,000	7,510	11.1 %
272/521050 Medical Consultation Svcs	-	40,000	22,563	30,000	7,437	33.0 %
278/521200 Lab Related Services	1,757	20,000	19,088	20,000	912	4.8 %
310/530010 Food Supplies	1,610	3,900	3,765	4,000	235	6.2 %
320/530100 Wearing Apparel	-	400	380	400	20	5.3 %
330/530160 Household, Lndry,Clng & Pers.Care Supls.	89	942	901	500	(401)	(44.5)%
333/530270 Institutional Supplies	138	371	360	300	(60)	(16.7)%
350/530600 Office Supplies	8,565	20,000	19,428	20,000	572	2.9 %
353/530640 Bks, Periodcls, Publcts & Data Svcs	943	6,000	5,747	4,000	(1,747)	(30.4)%
355/530700 Photographic & Reproduction Supplies	577	3,000	2,850	1,000	(1,850)	(64.9)%
360/530790 Medical, Dental & Lab Supplies	35,579	52,000	51,179	50,000	(1,179)	(2.3)%
362/531200 Surgical Supplies	876	2,900	2,799	4,000	1,201	42.9 %
364/531400 AZT and Related Drug Ther.	2,800,000	5,600,000	5,460,000	5,800,000	340,000	6.2 %
365/531420 Clinical Laboratory Supplies	2,250	5,000	4,863	5,000	137	2.8 %
388/531650 Computer Operation Supplies	378	2,000	1,919	2,000	81	4.2 %
410/540050 Utilities-Electricity	174,196	246,340	240,662	211,047	(29,615)	(12.3)%
422/540070 Utilities-Gas	53,569	115,589	112,114	99,389	(12,725)	(11.4)%
450/540350 Maint. & Repair of Plnt Equip	-	25,000	23,750	25,000	1,250	5.3 %
630/550010 Office Equipment Rental	12,759	12,759	12,759	-	(12,759)	(100.0)%
630/550018 County Wide Photocopier Lease	-	-	-	13,937	13,937	0.0 %
814/580380 Approp. Adjustment	-	-	(353,637)	-	353,637	(100.0)%
Total Operating:	\$6,749,949	\$11,865,274	\$11,347,896	\$11,910,078	\$562,182	5.0 %
Capital Items:	-	41,930	41,930	-	(41,930)	(100.0)%
Department Grand Total:	\$6,749,949	\$11,907,204	\$11,389,826	\$11,910,078	\$520,252	4.6 %

Capital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

Print Date/Time: 9/20/2011 - 9:16:09AM

FY2012 DEPARTMENT ACCOUNT SUMMARY

895 - Department of Public Health

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$8,875,139	\$12,718,797	\$12,718,797	\$13,304,069	\$585,272	4.6 %
119/501190 Schedule Salary Adj.	-	-	-	(498,172)	(498,172)	0.0 %
120/501210 Overtime Compensation	16,125	9,300	9,300	9,300	-	0.0 %
133/501360 Per Diem Employees	81,335	378,904	378,904	378,904	-	0.0 %
136/501400 Differential Pay	959	30,000	30,000	30,000	-	0.0 %
170/501510 Mandatory Medicare Cost	12,065	-	-	-	-	0.0 %
182/501750 Shared Tuition	-	40,000	40,000	40,000	-	0.0 %
183/501770 Seminars for Professional Empls	-	2,000	2,000	2,000	-	0.0 %
186/501860 Training Programs for Staff Persnl	3,936	5,000	5,000	5,000	-	0.0 %
190/501970 Transpt & Other Travel Exp.-Empls	119,758	200,000	200,000	200,000	-	0.0 %
215/520050 Scavenger Service	16,947	35,000	34,093	35,000	907	2.7 %
220/520150 Communication Services	21,335	30,000	29,212	30,000	788	2.7 %
225/520260 Postage	30,055	40,000	39,502	40,000	498	1.3 %
235/520390 Contract Maintenance Serv	-	2,500	2,375	2,500	125	5.3 %
240/520490 Ext. Graphics and Repro Services	7,068	12,000	11,671	12,000	329	2.8 %
250/520730 Premium-Fidelity, Bonds & Liability	186	200	200	200	-	0.0 %
260/520830 Professional & Mgrl Services	118,264	318,000	304,703	410,000	105,297	34.6 %
278/521200 Lab Related Services	200,750	356,300	338,523	356,300	17,777	5.3 %
350/530600 Office Supplies	23,639	25,000	24,908	25,000	92	0.4 %
353/530640 Bks, Periodcls, Publcts & Data Svcs	671	10,000	9,515	10,000	485	5.1 %
355/530700 Photographic & Reproduction Supplies	15,000	24,800	24,310	24,800	490	2.0 %
360/530790 Medical, Dental & Lab Supplies	194,872	239,600	237,358	239,600	2,242	0.9 %
388/531650 Computer Operation Supplies	100	29,500	28,030	29,500	1,470	5.2 %
429/540090 Other Utilities	41,303	75,000	73,247	75,000	1,753	2.4 %
440/540130 Maint & Repair of Office Equip	2,370	12,500	11,987	12,500	513	4.3 %
441/540170 Maint & Repair of Data Prcng Equip	45,335	160,000	154,250	160,000	5,750	3.7 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	18,660	37,000	36,050	37,000	950	2.6 %
444/540250 Operation,Maint & Rep of Auto Equip	2,422	52,000	49,514	56,800	7,286	14.7 %
445/540290 Operation of Auto Equip	12,530	22,000	21,386	22,000	614	2.9 %
461/540370 Maintenance of Facilities	6,623	12,000	11,709	12,000	291	2.5 %
630/550010 Office Equipment Rental	52,200	53,616	53,616	-	(53,616)	(100.0)%
630/550018 County Wide Photocopier Lease	-	-	-	53,389	53,389	0.0 %
660/550130 Facilities Rental	540,206	1,082,500	1,082,500	470,500	(612,000)	(56.5)%
818/580033 Reimbursement to Designated Fund	1,624,517	1,624,517	1,624,517	1,624,517	-	0.0 %
880/580220 Institutional Memberships/Fees	37,827	40,000	40,000	140,000	100,000	250.0 %
Total Operating:	\$12,122,197	\$17,678,034	\$17,627,177	\$17,349,707	\$(277,470)	(1.6)%
Capital Items:	66,781	197,933	197,933	-	(197,933)	(100.0)%
Department Grand Total:	\$12,188,978	\$17,875,967	\$17,825,110	\$17,349,707	\$(475,403)	(2.7)%

Capital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

Print Date/Time: 9/20/2011 - 9:16:48AM

FY2012 DEPARTMENT ACCOUNT SUMMARY

897 - John H. Stroger, Jr. Hospital of Cook County

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$187,607,434	\$274,728,686	\$274,728,686	\$312,785,622	\$38,056,936	13.9 %
119/501190 Schedule Salary Adj.	-	-	-	(35,315,512)	(35,315,512)	0.0 %
120/501210 Overtime Compensation	18,819,050	14,200,503	14,200,503	14,200,503	-	0.0 %
121/501230 Premium Pay	1,704,000	1,704,000	1,704,000	1,704,000	-	0.0 %
130/501320 Sal & Wages Extra Employees	919	-	-	-	-	0.0 %
133/501360 Per Diem Employees	1,075,750	1,659,650	1,659,650	2,018,466	358,816	21.6 %
136/501400 Differential Pay	6,459,699	10,599,059	10,599,059	10,553,673	(45,386)	(0.4)%
155/501420 Med. Practitioner As Required	2,102,149	2,866,619	2,866,619	3,255,831	389,212	13.6 %
170/501510 Mandatory Medicare Cost	283,059	-	-	-	-	0.0 %
182/501750 Shared Tuition	73,267	12,400	12,400	13,034	634	5.1 %
183/501770 Seminars for Professional Empls	-	-	-	25,100	25,100	0.0 %
185/501810 Prof & Tech Membership Fees	97,869	162,042	162,042	299,306	137,264	84.7 %
186/501860 Training Programs for Staff Persnl	89,306	346,630	246,630	212,411	(34,219)	(13.9)%
189/501950 Allow.Per Coll. Barg. Agreements	269,109	443,000	443,000	443,000	-	0.0 %
190/501970 Transpt & Other Travel Exp.-Empls	415,854	416,600	426,600	488,300	61,700	14.5 %
214/520030 Armored Car Service	4,718	7,000	6,885	7,000	115	1.7 %
215/520050 Scavenger Service	414,319	759,818	642,552	801,470	158,918	24.7 %
220/520150 Communication Services	-	-	-	88	88	0.0 %
222/520190 Laundry And Linen Svcs.	1,335,269	1,446,667	1,436,975	1,120,190	(316,785)	(22.0)%
223/520210 Food Services	1,400,000	-	1,425,000	2,328,556	903,556	63.4 %
225/520260 Postage	50,254	58,000	86,113	74,853	(11,260)	(13.1)%
228/520280 Delivery Services	121,108	215,500	209,710	103,860	(105,850)	(50.5)%
235/520390 Contract Maintenance Serv	1,638,069	2,091,436	2,303,847	2,422,673	118,826	5.2 %
240/520490 Ext. Graphics and Repro Services	246,093	431,261	568,842	391,565	(177,277)	(31.2)%
245/520610 Advertising For Specific Purposes	-	2,850	2,709	5,450	2,741	101.2 %
246/520650 Imaging & Microfilming Records	659,127	856,971	833,035	632,508	(200,527)	(24.1)%
250/520730 Premium-Fidelity, Bonds & Liability	163	5,000	4,758	5,000	242	5.1 %
260/520830 Professional & Mgrl Services	319,175	1,403,780	743,276	693,533	(49,743)	(6.7)%
268/521030 Court Rptg,Steno or Transcptr Svcs	109,051	145,000	142,485	150,000	7,515	5.3 %
272/521050 Medical Consultation Svcs	11,795,390	20,803,496	19,656,801	28,729,566	9,072,765	46.2 %
274/521100 Hosp. Billings for Prisoners in Custody	(9)	-	-	-	-	0.0 %
275/521120 Registry Services	2,370,887	2,585,740	3,410,092	3,120,960	(289,132)	(8.5)%
278/521200 Lab Related Services	6,947,356	7,421,275	7,363,628	7,462,295	98,667	1.3 %
310/530010 Food Supplies	1,154,071	2,260,000	1,251,903	320,140	(931,763)	(74.4)%
320/530100 Wearing Apparel	16,344	124,850	90,091	148,350	58,259	64.7 %
330/530160 Household, Lndry,Clng & Pers.Care Supls.	215,655	1,216,653	688,623	808,994	120,371	17.5 %
333/530270 Institutional Supplies	657,188	1,487,000	1,439,205	1,392,215	(46,990)	(3.3)%
335/530490 Miscellaneous Dietary Supplies	-	-	-	18,500	18,500	0.0 %
337/530560 Formula & Tube Feed Products	-	225,000	95,000	200,000	105,000	110.5 %
350/530600 Office Supplies	288,740	434,288	424,262	213,151	(211,111)	(49.8)%
353/530640 Bks, Periodcls, Publcst & Data Svcs	34,244	239,291	228,835	224,571	(4,264)	(1.9)%
355/530700 Photographic & Reproduction Supplies	180,925	340,000	332,053	324,770	(7,283)	(2.2)%
360/530790 Medical, Dental & Lab Supplies	654,046	1,526,695	1,140,182	2,127,917	987,735	86.6 %
361/530910 Pharmaceutical Supplies	-	2,500,000	1,187,500	2,500,000	1,312,500	110.5 %
362/531200 Surgical Supplies	22,823,026	24,381,957	27,170,069	25,909,993	(1,260,076)	(4.6)%
365/531420 Clinical Laboratory Supplies	8,228,622	11,174,953	11,059,275	11,454,730	395,455	3.6 %
367/531500 X-Ray Supplies	662,227	1,727,634	1,665,626	1,794,115	128,489	7.7 %
368/531570 Blood/Blood Derivatives	3,024,680	4,181,994	4,105,844	4,181,994	76,150	1.9 %
388/531650 Computer Operation Supplies	10,970	480,560	457,085	-	(457,085)	(100.0)%

Capital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

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FY2012 DEPARTMENT ACCOUNT SUMMARY

897 - John H. Stroger, Jr. Hospital of Cook County

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
402/540030 Water & Sewer	\$298,520	\$96,814	\$492,528	\$400,000	\$(92,528)	(18.8)%
410/540050 Utilities-Electricity	2,771,409	6,581,342	5,978,422	5,001,513	(976,909)	(16.3)%
422/540070 Utilities-Gas	1,831,223	3,126,967	3,042,189	3,009,540	(32,649)	(1.1)%
440/540130 Maint & Repair of Office Equip	382	28,882	27,477	32,940	5,463	19.9 %
441/540170 Maint & Repair of Data Prcng Equip	33,358	108,625	104,865	112,200	7,335	7.0 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	5,339,101	6,849,112	6,773,612	6,514,720	(258,892)	(3.8)%
444/540250 Operation,Maint & Rep of Auto Equip	13,796	165,000	157,440	25,000	(132,440)	(84.1)%
449/540310 Op., Maint. and Repair of Inst. Equip.	2,006,519	2,704,552	2,664,803	3,021,188	356,385	13.4 %
450/540350 Maint. & Repair of Pint Equip	2,566,576	2,900,400	2,860,579	3,170,356	309,777	10.8 %
630/550010 Office Equipment Rental	244,373	255,055	255,055	8,000	(247,055)	(96.9)%
630/550018 County Wide Photocopier Lease	-	-	-	225,672	225,672	0.0 %
637/550080 Medical Equipment Rental	611,322	783,073	783,072	988,752	205,680	26.3 %
660/550130 Facilities Rental	194,690	266,000	223,700	5,000	(218,700)	(97.8)%
880/580220 Institutional Memberships/Fees	267,005	429,160	429,160	445,090	15,930	3.7 %
814/580380 Approp. Adjustment	-	-	(12,576,519)	-	12,576,519	(100.0)%
Total Operating:	\$300,537,445	\$421,968,840	\$408,437,833	\$433,312,712	\$24,874,879	6.1 %
Capital Items:	10,419,006	11,684,628	11,684,628	16,845,759	5,161,131	44.2 %
Department Grand Total:	\$310,956,451	\$433,653,468	\$420,122,461	\$450,158,471	\$30,036,010	7.1 %

Capital in Adopted and Adjusted = FY2012 Appropriation amount

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FY2012 DEPARTMENT ACCOUNT SUMMARY

898 - Oak Forest Hospital of Cook County

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$27,405,927	\$33,223,036	\$33,223,036	\$21,417,489	\$(11,805,547)	(35.5)%
120/501210 Overtime Compensation	2,493,432	1,090,200	3,090,200	1,095,000	(1,995,200)	(64.6)%
121/501230 Premium Pay	-	591,900	591,900	352,100	(239,800)	(40.5)%
133/501360 Per Diem Employees	427,218	464,079	464,079	678,448	214,369	46.2 %
136/501400 Differential Pay	847,034	616,900	616,900	602,400	(14,500)	(2.4)%
155/501420 Med. Practitioner As Required	210,519	122,047	122,047	59,692	(62,355)	(51.1)%
170/501510 Mandatory Medicare Cost	28,628	-	-	-	-	0.0 %
182/501750 Shared Tuition	47,736	25,000	75,000	50,000	(25,000)	(33.3)%
185/501810 Prof & Tech Membership Fees	1,375	6,425	6,425	4,350	(2,075)	(32.3)%
186/501860 Training Programs for Staff Persnl	3,079	15,000	15,000	5,000	(10,000)	(66.7)%
189/501950 Allow.Per Coll. Barg. Agreements	9,191	10,000	10,000	-	(10,000)	(100.0)%
190/501970 Transpt & Other Travel Exp.-Empis	16,798	8,050	23,050	12,330	(10,720)	(46.5)%
213/520010 Ambulance and Pt. Tranpt. Service	410,000	150,000	675,500	250,000	(425,500)	(63.0)%
214/520030 Armored Car Service	3,636	5,200	5,122	3,700	(1,422)	(27.8)%
215/520050 Scavenger Service	150,024	200,000	194,001	150,000	(44,001)	(22.7)%
222/520190 Laundry And Linen Svcs.	75,000	75,000	118,750	-	(118,750)	(100.0)%
225/520260 Postage	6,315	8,000	7,653	5,000	(2,653)	(34.7)%
228/520280 Delivery Services	2,354	3,500	3,436	2,500	(936)	(27.2)%
235/520390 Contract Maintenance Serv	26,000	123,541	118,663	123,540	4,877	4.1 %
237/520470 Svcs For Minors or Indigent	-	250	239	-	(239)	(100.0)%
240/520490 Ext. Graphics and Repro Services	780	20,000	19,039	20,000	961	5.0 %
246/520650 Imaging & Microfilming Records	-	-	-	1,500	1,500	0.0 %
260/520830 Professional & Mgrl Services	390,450	5,230,592	1,593,508	1,851,232	257,724	16.2 %
272/521050 Medical Consultation Svcs	1,015,000	2,000,004	1,331,004	1,065,260	(265,744)	(20.0)%
275/521120 Registry Services	495,861	350,000	837,325	475,000	(362,325)	(43.3)%
278/521200 Lab Related Services	33,000	34,000	49,000	40,000	(9,000)	(18.4)%
310/530010 Food Supplies	250,486	275,000	368,774	-	(368,774)	(100.0)%
320/530100 Wearing Apparel	6,401	7,000	6,767	3,500	(3,267)	(48.3)%
330/530160 Household, Lndry,Clng & Pers.Care Supls.	24,720	231,150	220,830	495,656	274,826	124.5 %
333/530270 Institutional Supplies	493,824	960,000	932,101	950,000	17,899	1.9 %
350/530600 Office Supplies	60,342	93,000	88,350	70,000	(18,350)	(20.8)%
353/530640 Bks, Periodcls, Publcts & Data Svcs	(703)	16,500	15,607	-	(15,607)	(100.0)%
355/530700 Photographic & Reproduction Supplies	1,890	42,000	39,993	2,000	(37,993)	(95.0)%
360/530790 Medical, Dental & Lab Supplies	115,260	416,450	437,675	290,450	(147,225)	(33.6)%
362/531200 Surgical Supplies	20,708	385,000	318,995	135,000	(183,995)	(57.7)%
365/531420 Clinical Laboratory Supplies	240,464	463,048	450,903	463,000	12,097	2.7 %
367/531500 X-Ray Supplies	77,177	90,000	88,323	90,000	1,677	1.9 %
368/531570 Blood/Blood Derivatives	44,300	60,000	59,015	50,000	(9,015)	(15.3)%
388/531650 Computer Operation Supplies	2,501	10,000	9,588	10,000	412	4.3 %
390/531680 Suppls, Mtls & Parts - N.O.C.	566	5,000	4,779	5,000	221	4.6 %
402/540030 Water & Sewer	-	5,000	4,750	5,000	250	5.3 %
410/540050 Utilities-Electricity	898,958	1,536,866	1,493,221	1,289,338	(203,883)	(13.7)%
422/540070 Utilities-Gas	679,687	919,006	901,094	944,632	43,538	4.8 %
440/540130 Maint & Repair of Office Equip	872	21,200	20,183	2,400	(17,783)	(88.1)%
441/540170 Maint & Repair of Data Prcng Equip	8,000	78,500	74,575	423,500	348,925	467.9 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	222,577	411,428	399,838	402,578	2,740	0.7 %
444/540250 Operation,Maint & Rep of Auto Equip	76,421	102,500	250,599	102,500	(148,099)	(59.1)%
445/540290 Operation of Auto Equip	2,431	150,000	142,586	150,000	7,414	5.2 %
449/540310 Op., Maint. and Repair of Inst. Equip.	746	26,000	24,737	10,000	(14,737)	(59.6)%

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FY2012 DEPARTMENT ACCOUNT SUMMARY

898 - Oak Forest Hospital of Cook County

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
450/540350 Maint. & Repair of Plnt Equip	\$854,546	\$1,534,000	\$1,475,269	\$1,534,000	\$58,731	4.0 %
630/550010 Office Equipment Rental	73,203	74,007	74,007	-	(74,007)	(100.0)%
630/550018 County Wide Photocopier Lease	-	-	-	60,688	60,688	0.0 %
637/550080 Medical Equipment Rental	-	30,000	30,000	30,000	-	0.0 %
638/550100 Institutional Equipment Rental	1,000	20,000	20,000	20,000	-	0.0 %
880/580220 Institutional Memberships/Fees	42,772	32,000	66,000	42,000	(24,000)	(36.4)%
814/580380 Approp. Adjustment	-	-	(1,560,777)	-	1,560,777	(100.0)%
Total Operating:	\$38,298,506	\$52,367,379	\$49,648,659	\$35,845,783	\$(13,802,876)	(27.8)%
Capital Items:	348,318	2,340,462	2,340,462	2,700,000	359,538	15.4 %
Department Grand Total:	\$38,646,824	\$54,707,841	\$51,989,121	\$38,545,783	\$(13,443,338)	(25.9)%

Capital in Adopted and Adjusted = FY2012 Appropriation amount

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FY2012 DEPARTMENT ACCOUNT SUMMARY

899 - Fixed Charges and Special Purpose Appropriations - Health

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
170/501510 Mandatory Medicare Cost	\$4,178,144	\$7,135,516	\$7,135,516	\$7,499,191	\$363,675	5.1 %
172/501540 Worker's Compensation	1,586,304	4,000,000	4,000,000	3,600,000	(400,000)	(10.0)%
175/501590 Group Life Insurance	674,454	1,746,759	1,746,759	1,223,825	(522,934)	(29.9)%
176/501610 Group Health Insurance	41,971,651	68,000,000	68,000,000	72,000,000	4,000,000	5.9 %
177/501640 Group Dental Insurance	2,387,113	3,433,817	3,433,817	2,212,341	(1,221,476)	(35.6)%
178/501660 Unemployment Compensation	910,002	-	-	-	-	0.0 %
179/501690 Vision Care	525,867	1,242,831	1,242,831	663,930	(578,901)	(46.6)%
182/501750 Shared Tuition	4,995	-	-	-	-	0.0 %
220/520150 Communication Services	966,410	1,694,000	1,694,000	2,063,000	369,000	21.8 %
826/580010 Reserve for Claims	17,567,422	36,000,000	36,000,000	30,000,000	(6,000,000)	(16.7)%
814/580380 Approp. Adjustment	-	(26,497,391)	(11,108,237)	(14,575,400)	(3,467,163)	31.2 %
Total Operating:	\$70,772,362	\$96,755,532	\$112,144,686	\$104,686,887	\$(7,457,799)	(6.7)%
Capital Items:	-	-	-	-	-	-
Department Grand Total:	\$70,772,362	\$96,755,532	\$112,144,686	\$104,686,887	\$(7,457,799)	(6.7)%

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Cook County Health and Hospitals System
Minutes of the Public Hearings of the Board of Directors
September 19, 2011
September 20, 2011
September 21, 2011

ATTACHMENT #2

Cook County Health & Hospitals System Preliminary FY2012 Budget

Public Hearing Presentation

**Monday, September 19, 2011
Second District Courthouse, Skokie**

**Tuesday, September 20, 2011
Sixth District Courthouse, Markham**

**Wednesday, September 21, 2011
Cook County Building**





Strategic Plan - VISION 2015

Mission

To deliver integrated health services with dignity and respect regardless of a patient's ability to pay; foster partnerships with other health providers and communities to enhance the health of the public; and advocate for policies which promote and protect the physical, mental and social well being of the people of Cook County.

Vision 2015

In support of its public health mission, CCHHS will be recognized locally, regionally, and nationally—and by patients and employees—as a progressively evolving model for an accessible, integrated, patient-centered, and fiscally-responsible healthcare system focused on assuring high-quality care and improving the health of the residents of Cook County.

Core Goals

I. Access to Healthcare Services

II. Quality, Service Excellence & Cultural Competence

III. Service Line Strength

IV. Staff Development

V. Leadership & Stewardship

Strategic Initiatives

- Eliminate System access barriers at all delivery sites.
- Designate and develop strategically-located sites for development of comprehensive outpatient services.
- Evaluate optimal long-term development of Provident, Oak Forest, and ACHN sites.

- Develop an integrated, System-wide approach and supportive infrastructure for patient-centered care coordination.
- Implement a program of continuous process improvement: patient care quality, safety, and outcomes.
- Develop a comprehensive program to instill cultural competency.

- Develop/strengthen clinical service lines in key disciplines based on patient population needs.
- Pursue mutually beneficial partnerships with community providers.
- Assure the provision of the Ten Essentials of Public Health.

- Implement a full range of initiatives to improve caregiver/employee satisfaction.
- Focus on effective recruiting and retention processes.
- Develop a robust program for in-service education and professional skill building.

- Foster leadership development and succession planning.
- Develop long-term financial plans and sustaining funding.
- Hold Board and management leadership accountable to agreed-upon performance targets.



Strategic Plan: Vision 2015

Five Core Goals



- I. Significantly improve **access**.
- II. Substantially enhance **quality, service excellence, and cultural competence**.
- III. Build upon **clinical strengths**.
- IV. Invest in employee and staff **development**.
- V. Assure strong **leadership**.

Strategic Plan: Vision 2015-Year One FY2011 Accomplishments

- **Consolidated to one Patient Management and Patient Accounting system**
- **Material transformation in Patient Accounting and Rev Cycle improvement**
- **Converting of Oak Forest Hospital to a Regional Outpatient Center (Oak Forest Health Center Campus)**
- **Commenced the conversion of Provident Hospital to a Regional Outpatient Center with a 25 bed low acuity unit**
- **Began replacement of imaging technology throughout the system**
- **Completing staff reduction and relocations**
- **Awarded ACHN Joint Commission and other clinical accreditations**

Strategic Plan: Vision 2015-Year Two FY 2012 Preliminary Budget Assumptions

Stroger Hospital

- **Continue to work toward hospital operational efficiency**
- **Invest in improving service delivery, quality patient care and patient safety initiatives**
- **Continue to build the selected service lines in Maternal Child Health Services, ER/Trauma and Surgical Services**
- **Implementing Pre-processing Center for scheduling, CareLink, intake improvement**
- **Implement Physician Billing**
- **Implement Managed Care contracts**

Strategic Plan: Vision 2015-Year Two FY 2012 Preliminary Budget Assumptions



Provident Hospital

- **Expand outpatient surgical services to increase system-wide capacity**
- **Expand GYN surgical services**
- **Add GI services**
- **Expand pre-processing center concept**
- **Build partnerships with FQHCs to increase referral opportunities for subspecialties**
- **Implement physician billing**
- **Sustain operational efficiencies**

Strategic Plan: Vision 2015-Year Two FY 2012 Preliminary Budget Assumptions

Oak Forest Health Center

- **Continue immediate care center 24/7 coverage**
- **Expand primary care services**
- **Add pain management and urology services**
- **Renovate 'E' building**
- **Expand digital imaging environment**
- **Obtain CON designation as an Ambulatory Surgery Center**

Strategic Plan: Vision 2015-Year Two FY 2012 Preliminary Budget Assumptions

Ambulatory and Community Healthcare Network (ACHN)

- **Implement primary care strategy to support managed care contracting**
- **Expand specialty services at Oak Forest and Provident**
- **Implement physician billing**
- **Implement pre-processing center, CareLink and centralized scheduling**
- **Continue to focus on improving customer service**

Strategic Plan: Vision 2015-Year Two FY 2012 Preliminary Budget Assumptions



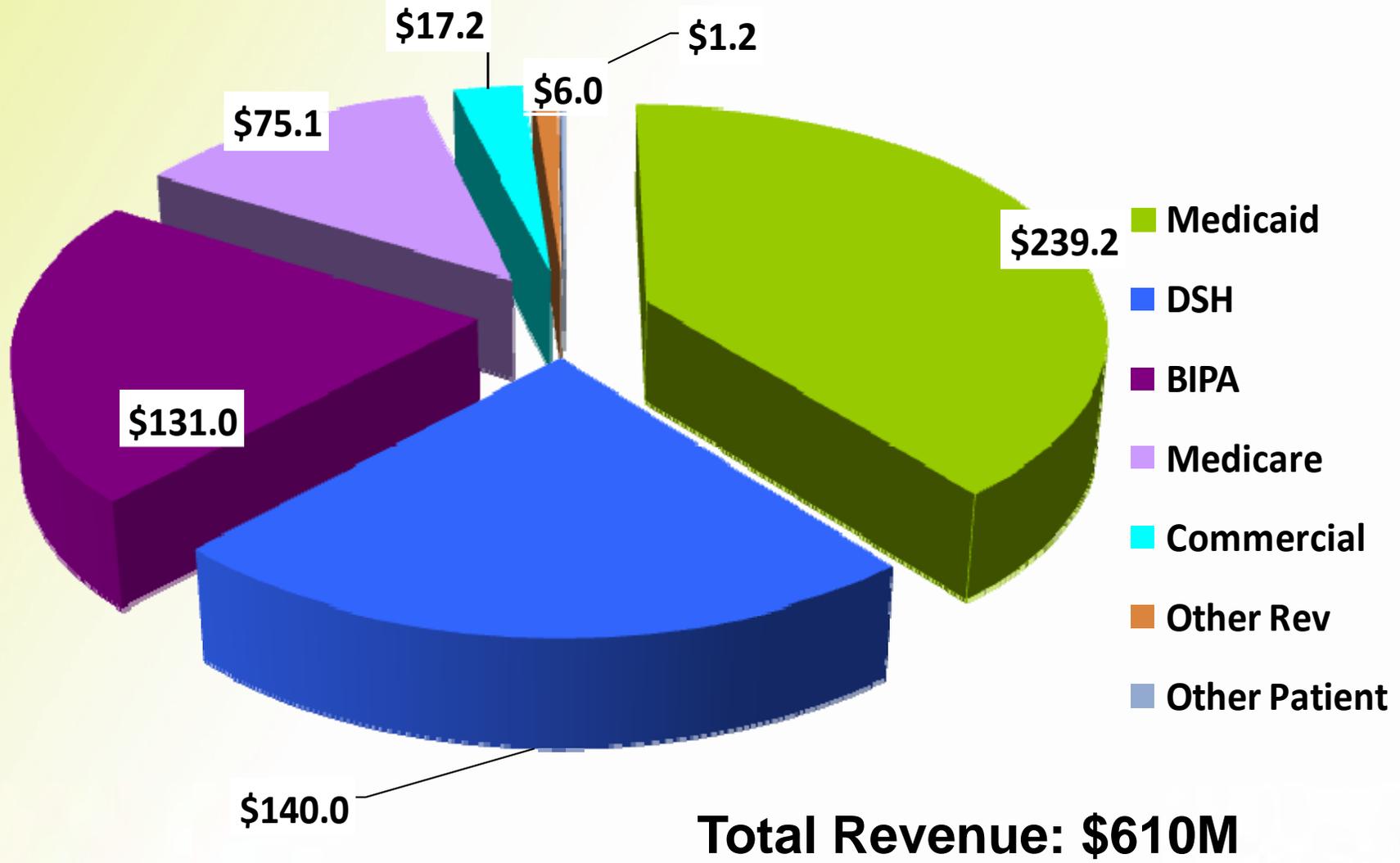
Office of the Chief Health Administrator

- **Pharmacy, Information Technology, Patient Accounts, Legal, Compliance, Internal Audit, System Administration, Finance and Human Resources**
- **Major system contracts including PWC and IT support**

Strategic Plan: Vision 2015-Year Two FY2012 Preliminary Operating Budgets

Affiliate	FY2011 Adjusted Budget with 5% Reduction	FY2012 Preliminary Budget	Difference
Stroger Hospital	408.4	433.3	25.5
Office of the Chief Health Administrator	155.5	188.0	32.5
Provident Hospital	62.9	52.1	(10.7)
ACHN	49.6	46.5	(3.1)
Oak Forest Health Center	49.6	35.8	(13.8)
CORE Center	11.3	11.9	0.6
Health – Fixed Charges	112.1	108.8	(3.3)
Total	849.6	877.2	27.7
Cermak Health Services	41.1	39.1	(1.9)
JTDC	3.5	3.9	0.4
Department of Public Health	17.6	17.3	0.3
Total	62.3	60.4	(1.8)

Strategic Plan: Vision 2015-Year Two FY2012 Preliminary Budget Sources of Revenue (in millions)



Cook County Health & Hospitals System
Strategic Plan: Vision 2015-Year Two
FY2012 Preliminary Budget
Summary



	FY2011 Approved Budget	FY2011 Projected Actual Budget	FY2012 Preliminary Budget
Appropriation	\$911.8	\$911.8	\$937.6
Revenue	638.0	548.0	610.0
Difference	(273.8)	(363.8)	(327.6)

Cook County Health and Hospitals System
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September 20, 2011
September 21, 2011

ATTACHMENT #3

September 19, 2011

ATC Speech at Cook County Hearings 2011

I am Joseph P. Flanagan, President of JP Flanagan Enterprises and Acquirent. I am the Chairman of the Board of Directors of the Access to Care program and I am here to thank you for your past funding of the Access to Care program and to urge you to include it in the 2012 Cook County budget.

Access to Care gives the County its value for their money. It has an administrative cost of 5%. Access to Care has a staff of 10.5 people, but manages a network of 677 private physicians and 27 private labs and radiology and pharmacy vendors. It is an incredibly efficient system whereby increased dollars go to add more people to the Access to Care program rather than to pay for any infrastructure.

Access to Care patients contribute toward their health care expenses. Patients pay the Physicians \$5 for an office visits and \$5 for a specimen collection for lab tests, they pay the hospitals \$5 for a routine x-ray, and they pay the pharmacy \$15, \$30, or \$40 for medication. In 2011 it costs \$871.03 for one person to have a whole year of health care services including prescription drugs. This is a very cost-effective method of caring for the uninsured working poor.

And we could do more. Our committed physician capacity is 24,000 patients, so with more funds to cover the cost of the patients, we could immediately place 24,000 needy people with private physicians.

What I like about Access to Care is that these people are our neighbors. They are linked to private physicians, diagnostic services, and pharmacies in their own neighborhoods. They don't need to travel long distances with poor public transportation services to get to the doctor, to get an x-ray, or to go to Walgreens to fill a prescription. They can schedule their visits to these providers around their work, so that they do not lose work time. Their employers, who are mostly small businesses, do not lose their productivity. This is a savings to the mom and pop businesses who will suffer if their employees have to take days off work to go to the public system for care, to wait in long lines, or make the choice not to go and to work sick.

Public dollars from the county, the state, and from townships and municipalities leverage an estimated \$5,000,000 in in-kind donations from the private sector. What other programs can you think of that is largely publicly funded but operates completely in the private sector? Access to Care represents the best kind of public-private partnership, where public dollars go farther because they are used by a charity that can get discounts that a public facility cannot.

I thank you for recognizing the value of Access to Care to the Cook County system and urge you to include it in the 2012 budget.

Joseph P Flanagan



GPSJB, LLC

2240 West Ogden, 2nd floor, Chicago, Illinois 60612

www.gpsjb.com

TESTIMONY TO THE COOK COUNTY HEALTH & HOSPITAL SYSTEMS BOARD September 21, 2011

I am Mark Grach, Manager at Grach, Pleko, Sinkhoff, Jones & Bellamy and Chair - Elect of the Access to Care program. I am here to thank you for funding the Access to Care program in the past and to urge you to fund it in the 2012 budget.

Access to Care has been part of the delivery system of primary health care since 1991 when Cook County began providing funding. Access to Care serves the uninsured working poor throughout suburban Cook County. We use private physicians who give care to uninsured people in their own offices for \$68 per person per year and the patient's \$5 co-payment per visit. Access to Care has no overhead or capital expenses for these visits, nor for the diagnostic laboratory tests, x-rays, or prescriptions that the program also covers. The Access to Care program operates completely in the private sector of medicine.

The private sector gives discounts and in-kind contributions that would not be available to Cook County if it approached them directly. The nearly 700 private physicians who care for uninsured working poor patients in Access to Care are estimated to contribute \$3,000,000 in in-kind contributions.

Access to Care patients have been cared for in the private sector through the Access to Care program. We have opened up the medical infrastructure to a new group of people, the uninsured, and actually increased access.

Access to Care has always been an efficient, cost-effective public-private partnership where county dollars go further because they are used by a charity to get discounts from the private system. Your \$2,000,000 contribution in 2010 leveraged over \$5,000,000 in in-kind contributions from the private sector.

Access to Care is the most cost-effective vehicle for Cook County to reach people who live far from public facilities. It cost \$871.03 for one person to receive a whole year's worth of health care services including prescription drugs. If you think of your own health insurance costs, that is extremely cost-effective.

We thank you for your commitment to Access to Care and ask you to re-instate it in the Cook County budget for 2012 at the \$3 million level. With greater funds we can serve more people and keep them out of Stroger or Provident Hospitals. We have the physicians ready to do so and only lack the funds to fill doctor slots already available.

Thank you for this opportunity to testify and thank you for funding Access to Care.

Respectfully submitted,

Mark S. Grach

Cook County Health and Hospitals System
Minutes of the Public Hearings of the Board of Directors
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ATTACHMENT #4

(attached electronically)