

Minutes of the meeting of the Finance Committee of the Board of Directors of the Cook County Health and Hospitals System held Thursday, August 15, 2024 at the hour of 9:00 A.M., at 1950 West Polk Street, Room 5301, in Chicago, Illinois.

I. Attendance/Call to Order

Chair Reiter called the meeting to order.

Present: Chair Robert G. Reiter, Jr. and Directors Joseph M. Harrington and Sam A. Robinson, III, PhD (3)

Absent: None (0)

Additional attendees and/or presenters were:

Shannon Andrews – Chief Equity and Inclusion Officer
Pamela Cassara – Chief Financial Officer
Aaron Galeener – Chief Administrative Officer, Health Plan Services
Charles Jones – Chief Procurement Officer
Rudolph Kumapley, MD – Medical Director, Stroger Hospital

Jeff McCutchan – General Counsel
Erik Mikaitis, MD – Interim Chief Executive Officer
Alisha Patel – Assistant General Counsel
Beena Peters, DNP – Chief Nursing Executive
Deborah Santana – Secretary to the Board
Craig Williams – Chief Administrative Officer

The next regular meeting of the Finance Committee is scheduled for Thursday, September 12, 2024 at 10:00 A.M.

II. Public Speaker Testimony

There was no public testimony presented.

III. Action Items

A. Minutes of the Finance Committee Meeting, July, 2024

Chair Reiter inquired whether any corrections were needed to be made to the Minutes.

Director Harrington, seconded by Director Robinson, moved to accept Item III(A) the Minutes of the Finance Committee Meeting of July 18, 2024. THE MOTION CARRIED UNANIMOUSLY.

B. Any Action Items listed under Section III, IV, V and VI

IV. Proposed CCH FY2025 Preliminary Budget

A. Action Items: Minutes of the Special Finance Committee Meeting, convened July 26, 2024 for the purpose of introducing the proposed CCH FY2025 Preliminary Budget and conducting public hearings on August 2, 2024 and August 5, 2024 (informational meeting, no action taken)

IV. Proposed CCH FY2025 Preliminary Budget (continued)

Chair Reiter stated that, at the preliminary budget introduction and at each public hearing, Pamela Cassara, Chief Financial Officer, provided an overview of the presentation, and then the Committee received public testimony. There were 4 speakers who testified at the hearing on August 2nd, and 8 speakers testified at the August 5th hearing. Ms. Cassara will provide an overview of the budget presentation in a moment, but at this time the minutes of the Special Finance Committee Meeting convened on July 26, 2024 are being presented for approval. There were no action items associated with this meeting, as the meeting was held for informational purposes.

Director Harrington, seconded by Director Robinson, moved to approve Item IV(A) the Minutes of the Special Finance Committee Meeting convened on July 26, 2024. THE MOTION CARRIED UNANIMOUSLY.

B. Action Items: Review and consideration of proposed CCH FY2025 Preliminary Budget (Attachment #1)

Pamela Cassara, Chief Financial Officer, reviewed the presentation on the proposed CCH FY2025 Preliminary Budget.

Chair Reiter noted that, if the Committee chooses to approve today, that would be a recommendation for approval by the Finance Committee to the Board for the August 23rd Board Meeting. That recommendation for approval would be contained within the Minutes for this meeting and presented to the Board for consideration and approval. Approval of the Minutes from this meeting would confer final approval by the CCH Board on the proposed CCH FY2025 Preliminary Budget.

Director Harrington, seconded by Director Robinson, moved to approve Item IV(B) the proposed CCH FY2025 Preliminary Budget. THE MOTION CARRIED UNANIMOUSLY.

V. Items under Chief Procurement Officer

A. Action Items: Contracts and Procurement Items (Attachment #2)

The following individuals provided an overview of the contractual requests presented for the Committee’s consideration:

1-2	Health Plan Services	Aaron Galeener – Chief Administrative Officer, Health Plan Services
3-4	Clinical	Dr. Rudy Kumapley – Medical Director, Stroger Hospital
5-6	Equity and Inclusion	Shannon Andrews – Chief Equity and Inclusion Officer
7-10	Nursing	Dr. Beena Peters – Chief Nursing Executive
11-13	Operations & Development	Craig Williams – Chief Administrative Officer
14-15	Stroger Hospital	Craig Williams – Chief Administrative Officer

Director Harrington, seconded by Director Robinson, moved to approve Item V(A) Contracts and Procurement Items containing request numbers 1 through 15, subject to completion of review by Contract Compliance. THE MOTION CARRIED UNANIMOUSLY.

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
August 15, 2024

ATTACHMENT #1

COOK COUNTY
HEALTH

FY2025 Proposed Budget

Erik Mikaitis, Interim CEO

Pamela Cassara, CFO

July, 2024

APPROVED
AUG 23 2024
BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM



COOK COUNTY
HEALTH

Agenda



01



**FY24
Accomplishments
& FY25 Key
Initiatives**

02



**CCH Historical
Overview**

03



**FY2025 Budget
Health Fund**

04



**Special Purpose
Funds**

05





Appendix




FY 2024 Accomplishments




 Provident and Stroger Hospital had successful Joint Commission surveys; entered into value-based care agreements with insurance plans; began robotics-assisted surgeries; maintained a B Leapfrog rating; Cermak achieved the National Commission of Correction Health Care accreditation; Increase in CountyCare quality and experience metrics


 Hosted over 700 participants in the Cook County Behavioral Health Summit; awarded \$44M in “Stronger Together” ARPA-funded Behavioral Health grants; provided healthcare to thousands of new arrivals at Belmont Cragin and through a mobile care team; CCDPH awarded \$2M in grants for behavioral health supports in suburban schools; ; responded to measles outbreak

 Implemented new wayfinding signage; rolled out new language services equipment; unveiled community mural at Cermak

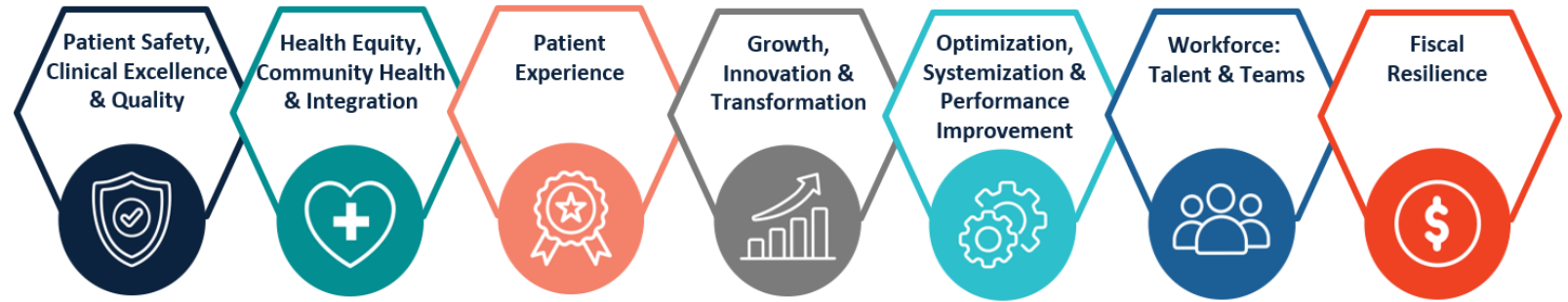
 Opened a neurocritical ICU; launched Cook County Health Express Care; expanded telehealth at Cermak; went live with web-based external referral platform to facilitate external referrals; welcomed Immigrant Adults and Seniors to CountyCare




 Invested in capital equipment including an inventory management system, Cermak pharmacy equipment, a mobile MRI, ultrasound machines, endoscope replacement





 Completed assessment of CCH nursing to become magnet certified; awarded 91 scholarships under the Provident Scholarship Fund

 Achieved 2023 year-end with an improved net position and an audit without any material weaknesses or significant deficiencies; continued to make progress on the revenue cycle turnaround plan

FY 2025 Key Initiatives



-  Continue improvement in quality metrics; expand value-based care; invest in grant and research infrastructure
-  Continue investment in service lines; address gaps in access to behavioral healthcare; create more pathways for justice-involved individuals; open the Crisis Stabilization and Triage Center at Provident; improve population health; further expand language access; CCDPH long term plan; execute on ARPA-funded projects; implement 1115 waiver to better address social risk factors
-  Maximize access to services through scheduling, patient portal, virtual care, etc.; continue improvement in patient satisfaction scores

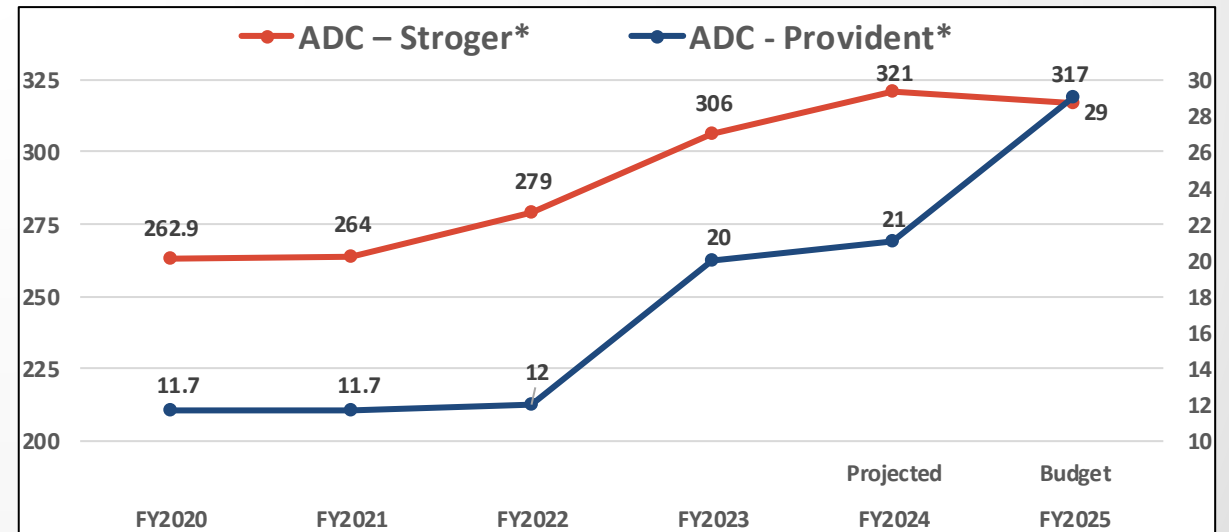
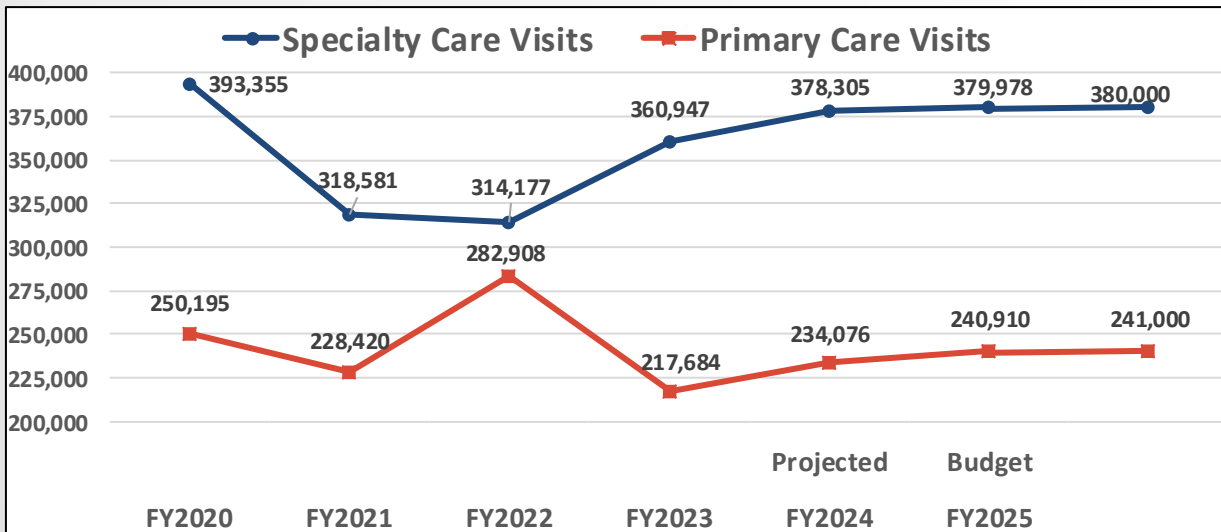
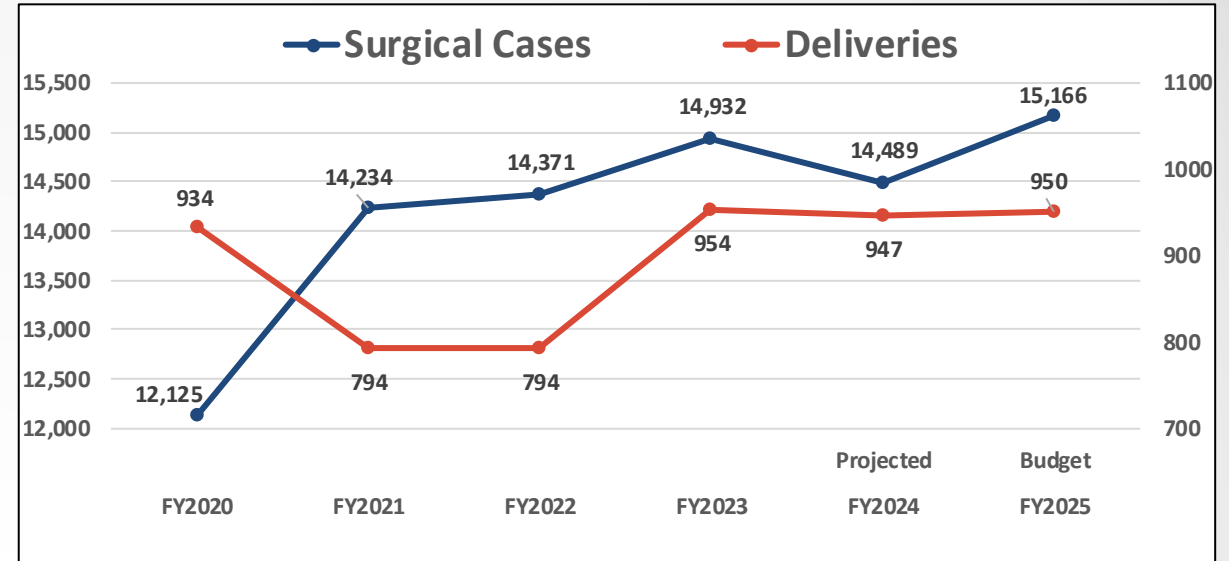
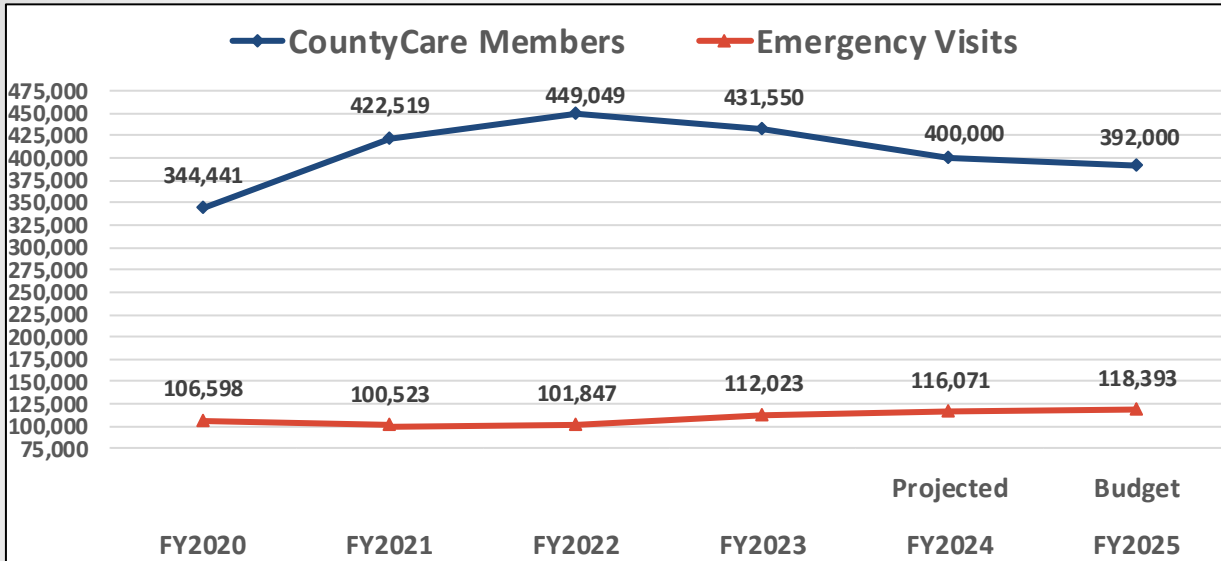
-  Open new Bronzeville Health Center with expanded services; continue development of the referral network; increase surgical volumes; open Provident observation unit
-  Streamline the procurement process; complete long-term facility planning; implement capital improvement and capital equipment investments; invest in radiology equipment
-  Continue to improve the hiring processes and employee retention programs, improve employee engagement scores
-  Reduce utilization of overtime and agency; continue implementation of the revenue turnaround plan; measure and improve productivity; improve invoice payment processes

FY2025 CCH Historical Overview



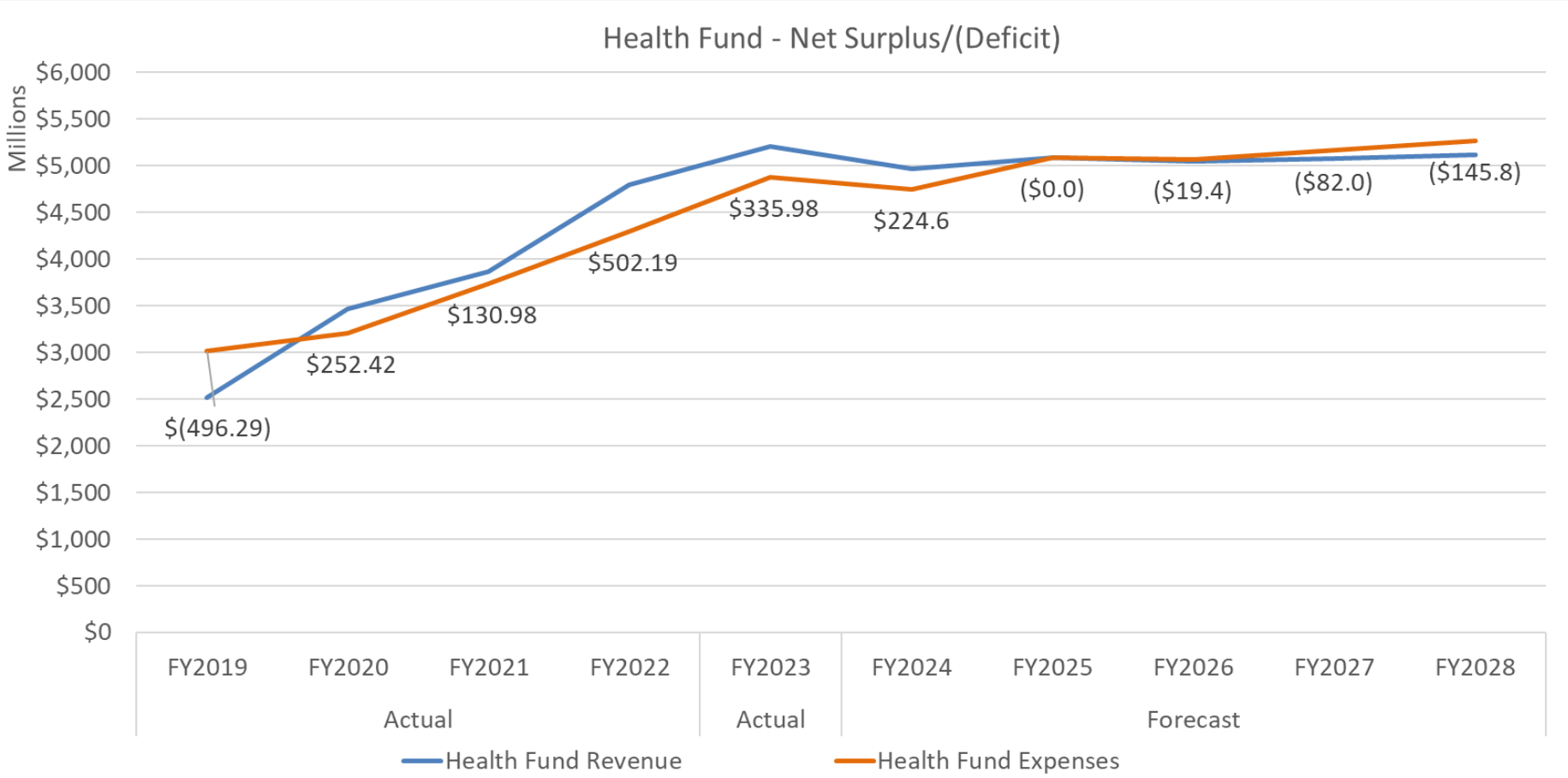
COOK COUNTY
HEALTH

Historical Volume Trends



* Inpatient & Observation Average Daily Census

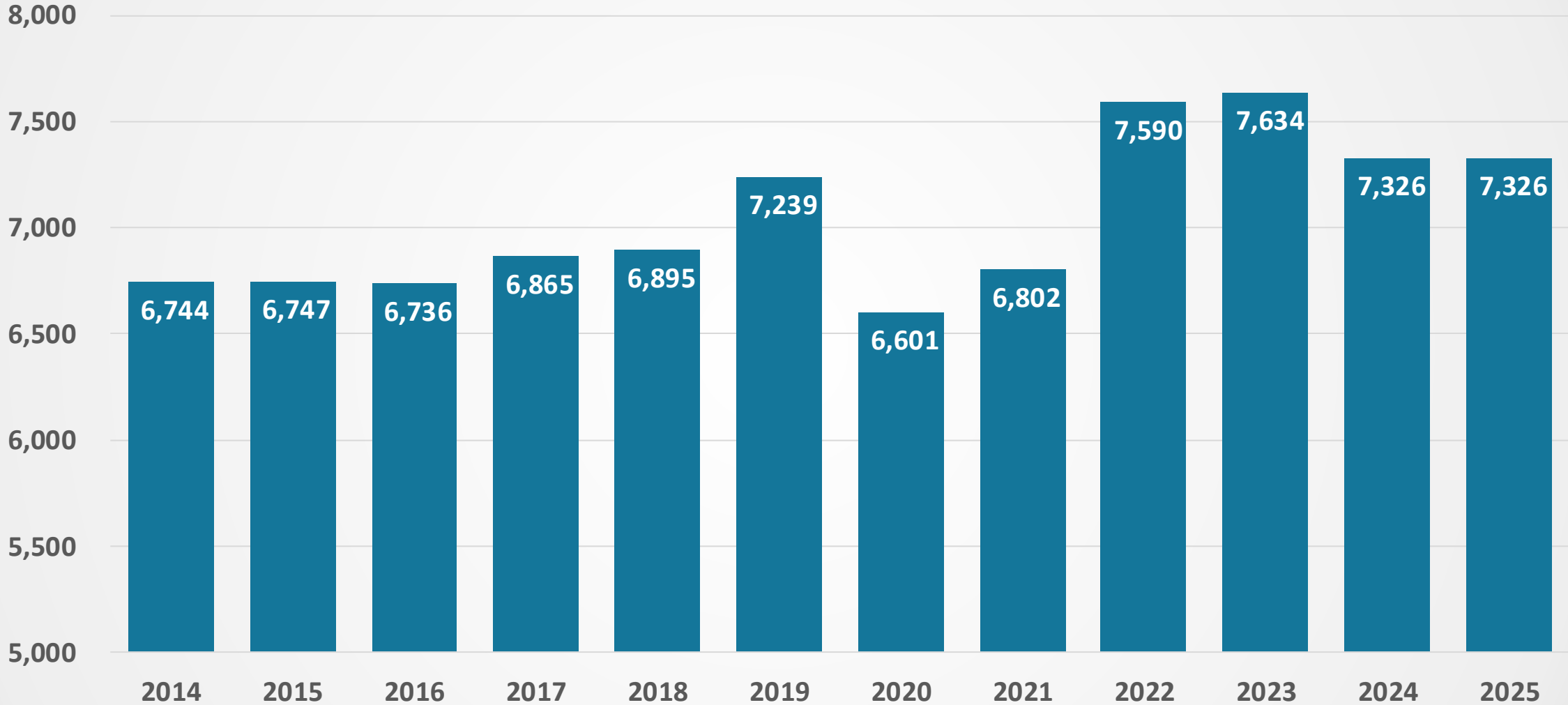
Cook County Health Net Surplus/(Deficit) Projection



Note: FY2020 through FY2023 includes directed payments and domestic claims that CountyCare passes through to CCH in the revenues and expenses of both Health Plan Services and Health Care Services. Beginning in FY2024, directed payments will only be accounted for in the budget for Health Care Services while domestic claims will be offset in a separate account.

- Medicaid expansion in combination with good fiscal management has brought Cook County Health expenses more closely aligned with revenues.
- Revenues are expected to be just short of expenses in the out-year projections absent any additional Management intervention.

Cook County Health Historical FTE Trend



FY2025 Proposed Budget



Health Care Services
Health Plan Services



COOK COUNTY
HEALTH

FY25 Budget Assumptions

FY2024 actual/projected volume run rate as baseline

- + Continued increase in surgical cases and procedures at Stroger and Provident**
- + Continued ramp up of service lines – Cardiac, Neuro, Cancer**
- + 5% increase in CountyCare PMPM capitation rate**
- + 4% chargemaster increase to market rates for select services**
- Medicare IPPS Proposed Rule Net Impacts**
- CountyCare average membership reduced to 392,000 due to redetermination**

FY25 Volume Assumptions

Statistic	FY2022	FY2023	FY2024 Budget	FY2024 Projected	FY2025 Budget
Surgical Cases	14,371	14,932	15,166	14,489	15,166
Emergency Visits	101,847	112,023	106,821	116,071	118,393
Primary Care Visits	217,684	234,076	235,000	240,910	241,000
Specialty Care Visits	360,947	378,305	370,000	379,978	380,000
Deliveries	794	954	800	947	950
ADC – Stroger*	279	306	288	321	317
ADC - Provident*	12	20	21	21	29
CountyCare Members	449,049	431,550	364,000	400,000	392,000

* Inpatient & Observation

FY25 Health Fund Revenue - \$5.146B

In millions	FY2024 Budget	FY2024 Projected	FY2025 Proposed Budget	Variance (FY24B vs FY25B)
CCH Net Patient Revenues	\$702	\$861	\$845	\$143
DSH/BIPA/GME/Dir Pymts	\$733	\$762	\$743	\$10
Health Plan Services	\$2,641	\$3,163	\$3,332	\$691
Tax Allocation	\$158	\$158	\$158	\$0
Other	\$22	\$24	\$68	\$46
Total	\$4,256	\$4,968	\$5,146	\$890

FY25 Health Fund Expense - \$5.146B

In millions	FY2024 Budget	FY2025 Proposed Budget	Var	FY2024 Budgeted FTEs	FY2025 Proposed FTEs	Var
240 – Cermak	\$107	\$118	\$11	601	595	-6
241 – JTDC	\$10	\$11	\$1	60	60	0
890 – Health Admin	\$125	\$160	\$35	556	509	-47
891 – Provident	\$101	\$113	\$12	376	414	38
893 – ACHN	\$180	\$215	\$35	849	849	0
894 – CORE	\$30	\$28	\$(2)	70	73	3
895 - Public Health	\$22	\$24	\$2	123	125	2
896 - Health Plan Svcs	\$2,527	\$3,189	\$662	433	435	2
897 – Stroger	\$1,117	\$1,247	\$130	4,258	4,266	8
899 - Fixed Charges	\$36	\$41	\$5	0	0	0
Total	\$4,256	\$5,146	\$890	7,326	7,326	0

Stroger

In millions	FY2024 Budget	FY2025 Proposed Budget	Variance	FY2024 FTEs	FY2025 FTEs Proposed	Variance
Stroger	\$1,117	\$1,247	\$130	4,258	4,266	8

Expense Drivers:

- Continued ramp up of new service line investment for cardiology, neurology, and cancer
- Increased medical expense and laboratory services due to cost inflation, increased volumes, and addition of robotic assisted surgeries; increased pharmaceuticals utilization; investments in information technology; and use of medical consultants to cover physician vacancies
- 5% COLA increasing personnel expense



Provident

In millions	FY2024 Budget	FY2025 Proposed Budget	Variance	FY2024 FTEs	FY2025 FTEs Proposed	Variance
Provident	\$101	\$113	\$12	376	414	38

Expense Drivers:

- New/expanded Service Lines: Crisis Triage Stabilization Center (CTSC), Neurology/Stroke, GI and Women’s Services, physical therapy, occupational therapy, and speech therapy services, and a new dedicated Observation unit
- Facility infrastructure upgrades and investment for aging campus

Outpatient (ACHN/CORE)

In millions	FY2024 Budget	FY2025 Proposed Budget	Variance	FY2024 FTEs	FY2025 FTEs Proposed	Variance
ACHN/Outpatient Services	\$210	\$243	\$33	919	922	3

Expense Drivers:

- Expansion of virtual care and urgent care to select clinics
- New Bronzeville/31st Street Clinic
- Continued health needs of New Arrivals

Correctional Health

In millions	FY2024 Budget	FY2025 Proposed Budget	Variance	FY2024 FTEs	FY2025 FTEs Proposed	Variance
Cermak	\$107	\$118	\$11	601	595	-6
JTDC	\$10	\$11	1	61	60	0

Expense Drivers:

- Telehealth service phasing continues, maximizing use of technology to provide efficient, effective, and safe services
- Reduction in FTEs reflects staffing and programmatic realignment under the Office of Behavioral Health to meet clinical needs of increased mental health demands

Public Health

In millions	FY2024 Budget	FY2025 Proposed Budget	Variance	FY2024 Budgeted FTEs	FY2025 FTEs Proposed	Variance
Public Health	\$22	\$24	\$2	123	125	2

Expense Drivers:

- Communications initiatives for expansion of advertisement of CCDPH Services to the Public
- New Broadview warehouse facility for vaccine distribution

Health Administration

In millions	FY2024 Budget	FY2025 Proposed Budget	Variance	FY2024 FTEs	FY2025 FTEs Proposed	Variance
Health Administration	\$125	\$160	\$35	556	509	-47

Expense Drivers:

- Investments in Revenue Cycle, Human Resources, and Supply Chain to increase revenue, expand hiring and optimization, and drive operational efficiencies
- Continued expansion of Life Sciences department to support research operations
- Reduction in positions reflects transfers from Position Control Committee pool to other offices to achieve strategic initiatives



FY25 Health Plan Services: CountyCare

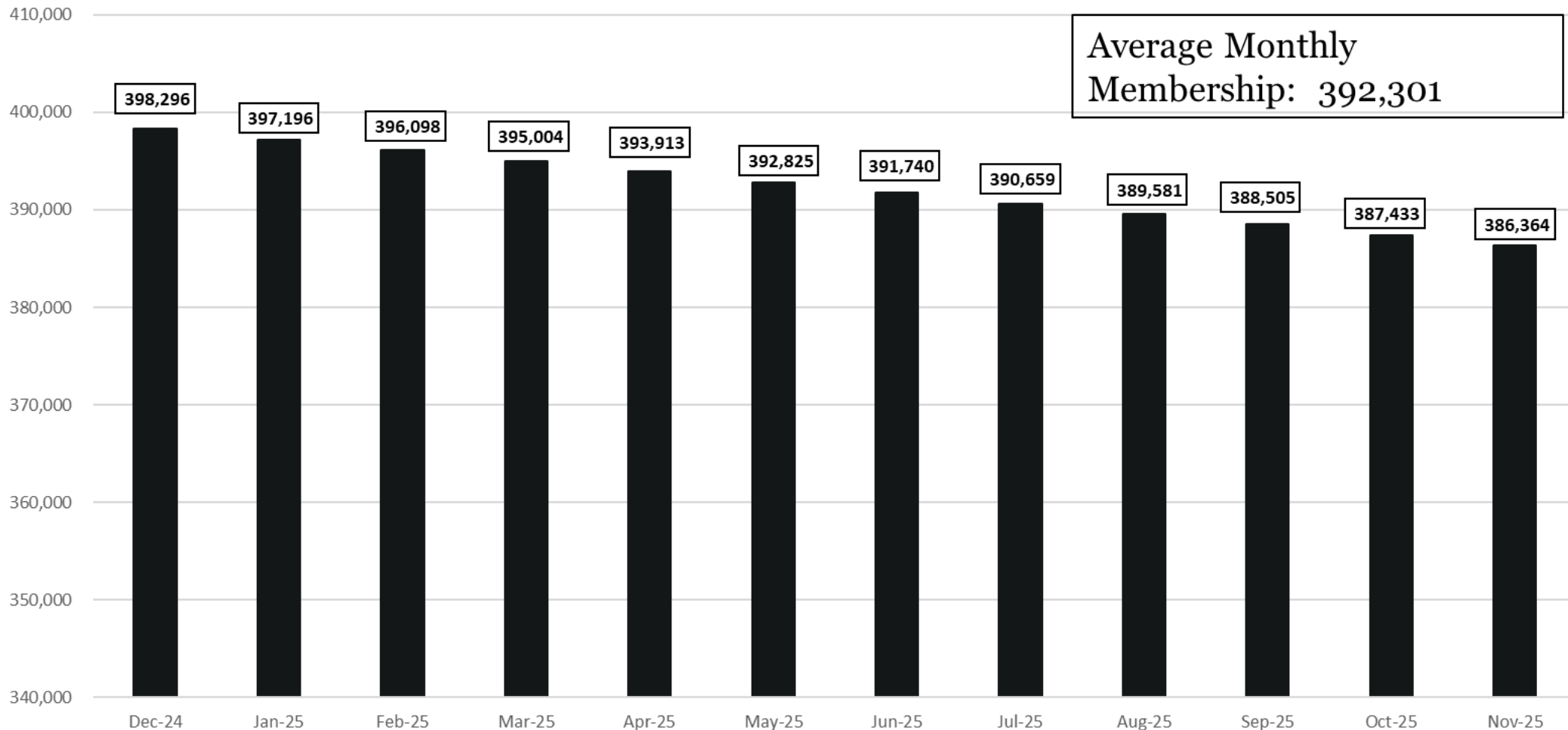
In millions	FY2024 Budget	FY2025 Proposed Budget	Variance	FY2024 Budgeted FTEs	FY2025 Proposed FTEs	Variance
Health Plan Services	\$2,527	\$3,189	\$662	433	435	2

Expense Drivers:

- Projected membership to increase from prior year budget due to redetermination retention and the addition of the Health Benefits for Immigrant Adults and Seniors
- Average membership per month is estimated to average 392,301 a month
- Revenue per member per month expected to increase due to utilization cost trends and program changes
- Medical Loss Ratio is estimated to be 93.6%
- CountyCare CCH expense is projected to increase with the continuous goal to improve utilization of CCH facilities

FY2025 Membership Projections: CountyCare

CountyCare Membership



FY2025 Proposed Health Plan Services Financial Summary

(in millions)

	ACA Adult	FHP	SPD	MLTSS/ LTSS/IM D	SNC	HBIA/IS/ IC	TOTAL
Projected 2025 Membership	97,859	213,865	30,485	9,971	3,225	36,896	392,301
CountyCare Capitation Revenue	\$851	\$818	\$892	\$404	\$38	\$327	\$3,330
Medical Expense (CCH)	\$48	\$28	\$44	\$3	\$.35	\$16	\$139
Medical Expense (Network)	\$764	\$757	\$809	\$377	\$35	\$289	\$3,031
Administrative Expense	\$35	\$32	\$37	\$27	\$6	\$20	\$157
Total CountyCare Expenses	\$847	\$817	\$890	\$407	\$41	\$325	\$3,327
Health Plan Net Income (Loss)	\$4	\$1	\$2	(\$3)	(\$3)	\$2	\$3
Total CCH Contribution	\$52	\$29	\$46	\$0	(\$2.6)	\$18	\$142

NOTE: Some numbers are rounded to nearest million for display purposes and could result in small arithmetical differences.

ACA – Affordable Care Act, FHP – Family Health Program, SPD – Seniors and Persons with Disabilities, MLTSS – Medicaid and Long-Term Services and Supports, LTSS - Long Term Services and Supports, IMD – Institution for Mental Disease, SNC – Special Needs Children, HBIA – Health Benefits for Immigrant Adults, HBIS – Health Benefits for Immigrant Seniors, HBIC – Health Benefits for Immigrant Children



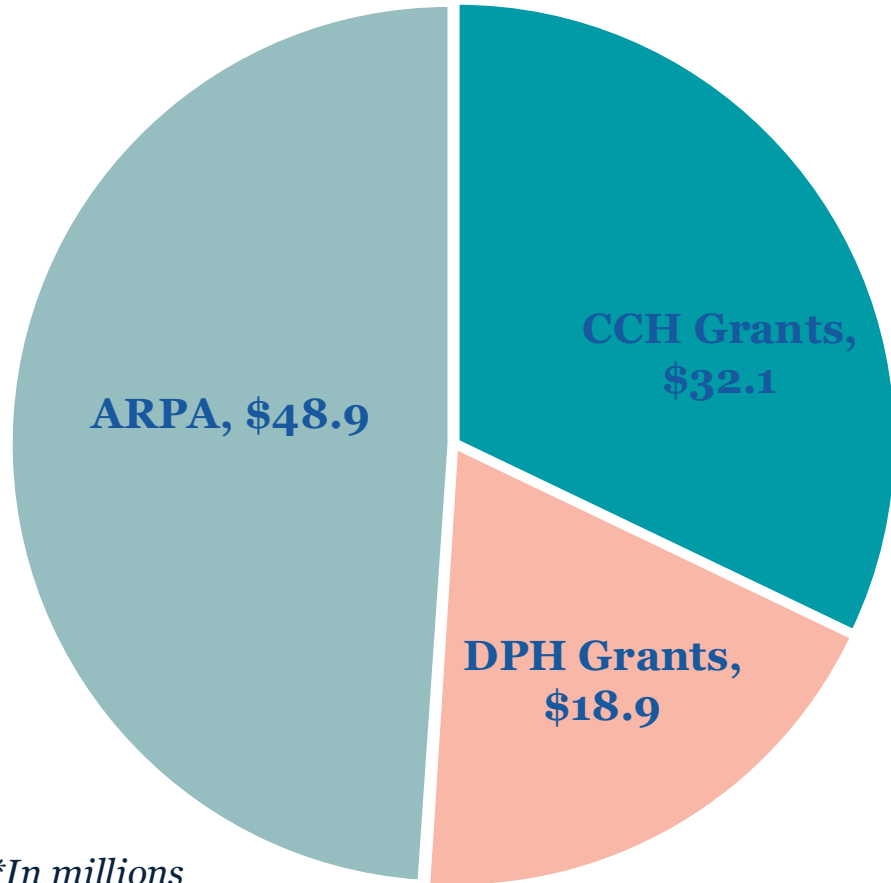
Special Purpose Funds



Special Purpose Funds & Grants: \$99.9 Million

American Rescue Plan Act - \$48.9M

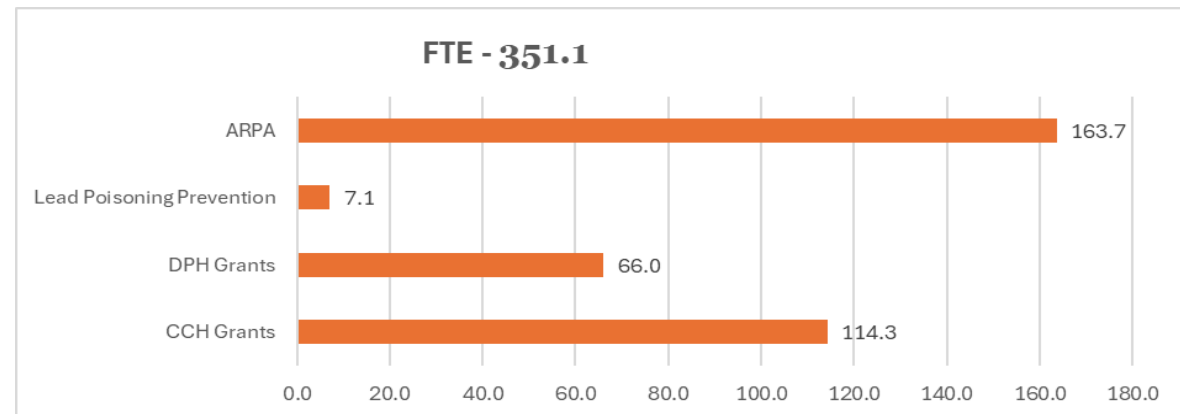
CCH & DPH Grants- \$51.M comprised of over 85 separate grants



*In millions

Chart excludes Lead Poisoning Prevention Fund: \$76k

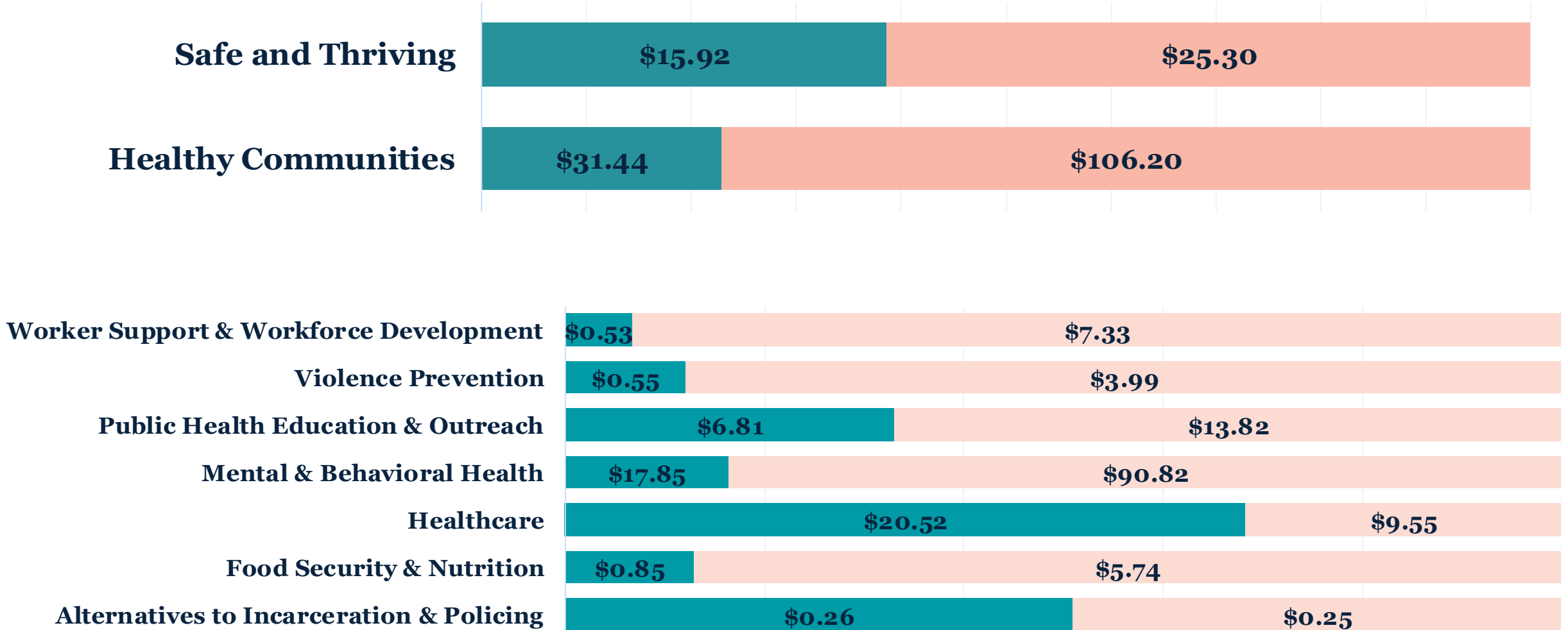
- Behavioral Health
- Opioid & Substance abuse
- Food as Medicine
- Covid 19 and Emergency Preparedness
- Trauma Informed Treatment
- Healthy Children & Families



ARPA Progress to Date

■ Initiative Actuals

■ Remaining Unspent Funds



Appendix: Acronyms

- 340B – federal drug pricing control program
- ACA – Affordable Care Act
- ACHN – Ambulatory and Community Health Network of Cook County (CCH Outpatient Services)
- BIPA – Benefits Improvement and Protection Act (in terms of revenue source)
- CORE – Ruth M. Rothstein CORE Center of Cook County
- DSH – Disproportionate Share Hospital (in terms of revenue source)
- DNFB – Discharged Not Final Billed
- FMAP – Federal Medical Assistance Percentage
- FMLA – Family Medical Leave Act
- FTE – Full Time-Equivalent Employee
- GME – Graduate Medical Education (in terms of revenue source)
- IBNR – Incurred But Not Received
- JTDC – Juvenile Temporary Detention Center
- MBE/WBE – Minority and Women-Owned Business Enterprise
- MCO – Managed Care Organization
- MLR – Medical Loss Ratio
- PMPM – Per Member Per Month

Questions?



COOK COUNTY
HEALTH

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
August 15, 2024

ATTACHMENT #2

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
ITEM V(A) AUGUST 15, 2024 FINANCE COMMITTEE MEETING - CONTRACTS AND PROCUREMENT ITEMS

Request #	Request Type	Vendor/Entity	Service or Product	Fiscal impact not to exceed:	Method of acquisition	Department	Begins on Page #
Requests under Health Plan Services							
1	Extend Contract	Epstein Becker & Green, P.C.	Service - legal services, mental health parity	no fiscal impact	Original Contract - Sole Source in 2020	Health Plan Services	3
2	Amend, Extend and Increase Contract	Sellers Dorsey & Associates	Service - consultant services (HealthChoice Illinois Request for Proposal)	\$83,000.00	Original Contract - Emergency Purchase in 2024	Health Plan Services	4
All other CCH requests							
3	Execute Contract	Penumbra	Product - thrombus aspiration catheters	\$225,000.00	Sole Source	Clinical	5
4	Execute Contract	HeartFlow, Inc.	Service - cardiac CT image assessment service	\$195,000.00	Sole Source	Clinical	6
5	Increase Contract	SHI International Corp.	Product - Bonfire contract management system	\$30,127.50	Original Contract - GPO (2023)	Equity & Inclusion	7
6	Execute Contract	Phoenix Recovery Support Services, LLC	Service - Low Barrier Recovery Home (LBRH) Pilot	\$400,000.00 (grant funded)	Subgrantee	Equity & Inclusion	8
7	Extend and Increase Contract	Relias LLC	Service - virtual solutions for clinician proficiency	\$30,000.00	Original Contract - Sole Source in 2020	Nursing	9
8	Extend and Increase Contract	Surgical Solutions, LLC	Service - Sterile Processing leadership and operations management services	\$837,000.00	Original Contract - Emergency Purchase in 2023	Nursing	10

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
ITEM V(A) AUGUST 15, 2024 FINANCE COMMITTEE MEETING - CONTRACTS AND PROCUREMENT ITEMS

Request #	Request Type	Vendor/Entity	Service or Product	Fiscal impact not to exceed:	Method of acquisition	Department	Begins on Page #
9	Extend and Increase Contract	Jocelyn Sales	Service - Director of Advanced Practice Registered Nurse Residency	\$120,000.00 (grant funded)	Original Contract - Sole Source in 2020	Nursing	11
10	Execute Contract	Frontline Forensics	Service - hospital staffing of SANE qualified nurses	\$744,112.95	Sole Source	Nursing	12
11	Amend and Extend Contract	AB Staffing Solutions, LLC	Service - professional radiology staffing services	no fiscal impact	Original Contract - Emergency Purchase in 2022	Operations & Development	13
12	Extend Contract	Simon Pillar, MD	Service - refugee healthcare services	no fiscal impact	Original Contract - Sole Source in 2022	Operations & Development	14
13	Execute Contract	Johnson Controls Fire Protection, LP	Service - life safety systems inspection and maintenance	\$4,713,050.00	RFP (3)	Operations & Development	15
14	Extend and Increase Contract	Vitalant, the Successor in interest to The Institute of Transfusion Medicine (IXTM)	Product and Service - blood, blood products and Blood Bank management	\$957,615.75	Original Contract - RFP (2017/2)	Stroger Hospital	16
15	Expenditure Approval	University of Illinois (UI Health)	Service - Physician Services UI Health: Neuropathology Attending Services	\$49,044.00		Stroger Hospital	17

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Cristina Turino, Chief Plan Officer, Health Plan Services		EXECUTIVE SPONSOR: Aaron Galeener, Chief Administrative Officer, Health Plan Services	
DATE: 08/08/2024		PRODUCT / SERVICE: Service – Legal Services, Mental Health Parity	
TYPE OF REQUEST: Extend Contract		VENDOR / SUPPLIER: Epstein Becker & Green, P.C., New York, NY	
ACCOUNT: 520825	FISCAL IMPACT NOT TO EXCEED: \$0.00	GRANT FUNDED / RENEWAL AMOUNT:	
CURRENT CONTRACT PERIOD: 12/01/2020 thru 11/30/2024	REVISED CONTRACT PERIOD: 12/01/2024 thru 11/30/2025	CONTRACT NUMBER: H20-25-0179	
COMPETITIVE SELECTION METHODOLOGY:			
X NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source			

PRIOR CONTRACT HISTORY:

On 12/10/2020 the Office of Supply Chain Management approved contract number H20-25-0179 in an amount not to exceed \$149,000.00 for a twelve (12) month period from 12/01/2022 thru 11/30/2021. On 04/27/2022 the Office of Supply Chain Management approved a request to extend the contract thru 11/30/2022. On 12/09/2022 the Office of Supply Chain Management approved a request to extend the contract through 11/30/2023. On 01/18/2024 the CCH Board of Directors approved a request to extend the contract thru 11/30/2024.

NEW PROPOSAL JUSTIFICATION:

This contract provides Mental health parity compliance legal services including:

- Preparation and submission of non-quantitative treatment limit (NQTL) templates to the Illinois Department of Insurance (ILDOI) and Healthcare and Family Services (HFS)
- Performance of a preliminary parity risk assessment
- Development and implementation of a parity compliance program
- Development of parity reporting capacity to respond to future regulatory data requests
- Ad HOC reporting capacity


This request is sole source because this firm has specialized expertise in the field of mental health parity that makes them uniquely situated to provide the necessary legal services.

TERMS OF REQUEST:

This is a request to extend contract number H20-25-0179 for a twelve (12) month period from 12/01/2024 thru 11/30/2025 with no fiscal impact.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: N/R

Request
#1

CCH INTERIM CEO: 
Erik Mikaitis, M.D., Interim Chief Executive Officer

APPROVED

AUG 23 2024

BY BOARD OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Cristina Turino, Chief Plan Officer, Health Plan Services		EXECUTIVE SPONSOR: Aaron Galeener, Chief Administrative Officer, Health Plan Services	
DATE: 08/08/2024		PRODUCT / SERVICE: Service – Consultant Services (HealthChoice Illinois Request for Proposal)	
TYPE OF REQUEST: Amend, Extend and Increase Contract		VENDOR / SUPPLIER: Sellers, Dorsey & Associates, Philadelphia, PA	
ACCOUNT: 520825	FISCAL IMPACT NOT TO EXCEED: FY2025 \$78,117.65 FY2026 <u>\$4,882.35</u> Total \$83,000.00	GRANT FUNDED / RENEWAL AMOUNT:	
CURRENT CONTRACT PERIOD: 01/02/2024 Thru 01/01/2025		REVISED CONTRACT PERIOD: 01/02/2025 thru 01/01/2026	CONTRACT NUMBER: H24-25-016
COMPETITIVE SELECTION METHODOLOGY:			
X	NON-COMPETITIVE SELECTION METHODOLOGY: Emergency Procurement		

PRIOR CONTRACT HISTORY:

On 01/24/2024, the CCH Board of Directors were notified of an Emergency Purchase for contract number H24-25-016 in an amount not to exceed \$689,705.00 for a twelve (12) month period from 01/02/2024 thru 01/01/2025.

NEW PROPOSAL JUSTIFICATION:


Vendor provides consulting and project management services for the CountyCare Health Plan Services Managed Care Organization (MCO) HealthChoice RFP preparation. In early FY2025, the Illinois Department of Healthcare and Family Services will be issuing a request for proposals for qualified, experienced, and financially sound Managed Care Organizations (“MCOs”) to enter into risk-based contracts for the HealthChoice Illinois Program starting in the FY2026 plan year. This extension and increase is needed to support the plan in quality reporting and a response to the Illinois Department of Healthcare and Family Services HealthChoice RFP and readiness for the FY2026 contract.

TERMS OF REQUEST:

This is a request to amend, extend and increase contract number H24-25-016 in an amount not to exceed \$83,000.00, as needed, for a twelve (12) month period from 01/02/2025 thru 01/01/2026.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

**Request
#2**

CCH INTERIM CEO: 
Erik Mikaitis, M.D., Interim Chief Executive Officer

APPROVED

AUG 23 2024

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Rami Doukky, M.D., Chair, Cardiology		EXECUTIVE SPONSOR: Claudia M. Fegan, M.D., Chief Medical Officer	
DATE: 08/08/2024		PRODUCT / SERVICE: Product – Thrombus Aspiration Catheters	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Penumbra, Alameda, CA	
ACCOUNT: 530785	FISCAL IMPACT NOT TO EXCEED: FY2025 \$75,000.00 FY2026 \$75,000.00 FY2027 \$75,000.00 Total \$225,000.00	GRANT FUNDED / RENEWAL AMOUNT:	
CONTRACT PERIOD: 12/01/2024 thru 11/30/2027			CONTRACT NUMBER: H24-25-107
COMPETITIVE SELECTION METHODOLOGY:			
X NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source			

PRIOR CONTRACT HISTORY:

On 10/29/2021, the CCH Board of Directors approved contract number H21-25-174, in an amount not to exceed \$255,000.00 for a thirty-six (36) month period from 12/01/2021 thru 11/30/2024.

NEW PROPOSAL JUSTIFICATION:

Vendor will provide mechanically powered thrombus pump with aspiration catheters.


This request is sole source because this is the only vendor providing mechanically powered aspiration catheters pumps.

TERMS OF REQUEST:

This is a request to execute contract number H24-25-107 in an amount not to exceed \$225,000.00, as needed, for a thirty-six (36) month period from 12/01/2024 thru 11/30/2027.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

**Request
#3**

CCH INTERIM CEO: 
Erik Mikaitis M.D., Interim Chief Executive Officer

APPROVED

AUG 23 2024

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Rami Doukky, M.D., Chair, Cardiology		EXECUTIVE SPONSOR: Claudia M. Fegan, M.D., Chief Medical Officer	
DATE: 08/08/2024		PRODUCT / SERVICE: Service – Cardiac CT Image (FFR-CT) Assessment Service	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: HeartFlow, Inc, Mountainview, CA	
ACCOUNT: 540140	FISCAL IMPACT NOT TO EXCEED: FY2025 \$65,000.00 FY2026 \$65,000.00 FY2027 <u>\$65,000.00</u> Total \$195,000.00	GRANT FUNDED / RENEWAL AMOUNT:	
CONTRACT PERIOD: 12/01/2024 thru 11/30/2027		CONTRACT NUMBER: H24-25-149	
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source			
PRIOR CONTRACT HISTORY: No prior contract history.			
NEW PROPOSAL JUSTIFICATION: Vendor will provide cardiac Fractional Flow Reserve Computer Tomography (FFR-CT) assessment services. Images are submitted to vendor's server and a report is provided back to CCH cardiologists. These reports can help identify hemodynamically significant lesions versus insignificant ones. These reports can help eliminate the need for additional testing or extended hospital stay. This request is a sole source because this is the only vendor which is based in the USA and provides visual representation.			
TERMS OF REQUEST: This is a request to execute contract number H24-25-149 in an amount not to exceed \$195,000.00 as needed, for a thirty-six (36) month period from 12/01/2024 thru 11/30/2027			
CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes			
CCH INTERIM CEO: 		Request #4	
Erik Mikaitis, M.D., Interim Chief Executive Officer		<div style="border: 1px solid black; padding: 10px; width: fit-content; margin: auto;"> <p style="text-align: center; margin: 0;">APPROVED</p> <p style="text-align: center; margin: 0;">AUG 23 2024</p> <p style="text-align: center; margin: 0; font-size: small;">BY BOARD OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM</p> </div>	

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Charles A. Jones, Chief Procurement Officer		EXECUTIVE SPONSOR: Shannon Andrews, Chief Equity and Inclusion Officer	
DATE: 08/08/2024		PRODUCT / SERVICE: Product – Bonfire Contract Management System	
TYPE OF REQUEST: Increase Contract		VENDOR / SUPPLIER: SHI International Corp., Somerset, NJ	
ACCOUNT: 520390		FISCAL IMPACT NOT TO EXCEED: FY2024 \$30,127.50	GRANT FUNDED / RENEWAL AMOUNT:
CONTRACT PERIOD: 02/01/2023 thru 01/31/2025			CONTRACT NUMBER: H23-25-0024
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: GPO			

PRIOR CONTRACT HISTORY:

Contract H23-25-0024 was approved by the Office of Supply Chain Management in the maximum amount of \$137,755.16 for a contract period beginning on 02/01/2023 and ending on 01/31/2025.

NEW PROPOSAL JUSTIFICATION:


Bonfire enables enhanced RFP sourcing, tracking, and project management. It also creates a searchable contract repository for all completed contracts accessible by system end users and searchable by category, vendor, etc. Bonfire also provides increased visibility for User Departments for expiring contracts and vendor performance.

TERMS OF REQUEST:

This is a request to increase contract number H23-25-0024 in an amount not to exceed \$30,127.50, as needed, for the remainder of the contract period thru 01/31/2025.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

**Request
#5**

CCH INTERIM CEO: 
Erik Mikaitis, M.D., Interim Chief Executive Officer

APPROVED

AUG 23 2024

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Juleigh Nowinski Konchak, M.D., Attending Physician. Behavioral Health		EXECUTIVE SPONSOR: Shannon E. Andrews, Chief Equity and Inclusion Officer	
DATE: 08/08/2024		PRODUCT / SERVICE: Service – Low Barrier Recovery Home (LBRH) Pilot	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Phoenix Recovery Support Services, LLC., Chicago, IL	
ACCOUNT: N/A	FISCAL IMPACT NOT TO EXCEED: FY2024 \$66,666.66 FY2025 <u>\$333,333.30</u> Total \$400,000.00 (Grant Funded)		GRANT FUNDED / RENEWAL AMOUNT:
CONTRACT PERIOD: 10/01/2024 thru 09/30/2025			CONTRACT NUMBER: H24-25-163
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: SUBRECIPIENT Subgrantee			


PRIOR CONTRACT HISTORY:
No Prior Contract History.

NEW PROPOSAL JUSTIFICATION:
The Cook County Coordinated Capacity Program under DOJ grant 2020-AR-BX-0074 has a goal to establish a Low Barrier Recovery Home (LBRH) changes. This LBRH pilot will employ an integrated and evidence-based model aimed at breaking the cycle of generational substance use disorder, poverty, and homelessness through individualized support. The LBRH will provide the following for residents: care management, harm reduction, trauma-informed care and awareness, a home-like environment, and life skills training. The LBRH will be located in the same building as the recovery home operated by this vendor, that is a member of the Cook County Coordinated Capacity Program under 2020-AR-BX-0074.

TERMS OF REQUEST:
This is a request to execute contract number H24-25-163 in an amount not to exceed \$400,000.00 as needed, for a twelve (12) month period from 10/01/2024 thru 09/30/2025.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

**Request
#6**

CCH INTERIM CEO: 
Erik Mikaitis, M.D., Interim Chief Executive Officer


APPROVED

AUG 23 2024

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Jacquelyn Whitten, Chief Nursing Officer -Stroger Hospital		EXECUTIVE SPONSOR: Beena Peters, DNP, Chief Nursing Executive	
DATE: 08/08/2024		PRODUCT / SERVICE: Service – Virtual Solutions for Clinician Proficiency	
TYPE OF REQUEST: Extend and Increase Contract		VENDOR / SUPPLIER: Relias LLC, Morrisville, NC	
ACCOUNT: 501805	FISCAL IMPACT NOT TO EXCEED: FY2025 \$30,000.00	GRANT FUNDED / RENEWAL AMOUNT:	
CURRENT CONTRACT PERIOD: 12/01/2020 thru 11/30/2024		REVISED CONTRACT PERIOD: 12/01/2024 thru 11/30/2025	CONTRACT NUMBER: H20-25-0014
COMPETITIVE SELECTION METHODOLOGY:			
X	NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source		
PRIOR CONTRACT HISTORY: On 12/01/2020, the Office of Supply Chain Management approved contract number H20-25-0014 in the amount not to exceed \$76,563.99 for a thirty-six (36) month period from 12/01/2020 thru 11/30/2023. On 10/01/2023, the Office of Supply Chain Management approved a request to extend the contract thru 11/30/2024 and increase the contract by \$26,286.97.			
NEW PROPOSAL JUSTIFICATION: This request is to continue GNOSIS, an online education subscription service to providers, nurses, and residents on Fetal Assessment and Monitoring and other Obstetric education. These educational services are essential to ensure patient safety and quality as well as improve communication among all caregivers. This request is a sole source because the vendor is the only provider that specialize in these essential services.			
TERMS OF REQUEST: This is a request to extend and increase contract number H20-25-0014 in an amount not to exceed \$30,000.00, as needed, for a twelve (12) month period from 12/01/2024 thru 11/30/2025.			
CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes		Request #7	
CCH INTERIM CEO:  Erik Mikaitis, M.D., Interim Chief Executive Officer		<p style="margin: 0;">APPROVED</p> <p style="margin: 0;">AUG 23 2024</p> <p style="margin: 0; font-size: small;">BY BOARD OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM</p>	

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Priyang Baxi, Sr. Director of Business Operations		EXECUTIVE SPONSOR: Beena Peters, DNP, Chief Nursing Executive	
DATE: 08/08/2024		PRODUCT / SERVICE: Service –Sterile Processing Leadership & Operations Management Services	
TYPE OF REQUEST: Extend and Increase Contract		VENDOR / SUPPLIER: Surgical Solutions, LLC, Park Ridge, IL	
ACCOUNT: 520675	FISCAL IMPACT NOT TO EXCEED: FY2024 \$558,000.00 FY2025 <u>\$279,000.00</u> Total \$837,000.00	GRANT FUNDED / RENEWAL AMOUNT:	
CURRENT CONTRACT PERIOD: 09/05/2023 thru 09/04/2024		REVISED CONTRACT PERIOD: 09/05/2024 thru 12/04/2024	CONTRACT NUMBER: H23-25-091
COMPETITIVE SELECTION METHODOLOGY:			
x	NON-COMPETITIVE SELECTION METHODOLOGY: Emergency Purchase (08/2023)		

PRIOR CONTRACT HISTORY:

On 08/14/2023, the CCH Board of Directors were notified of an Emergency Purchase for contract number H23-25-091 in the amount not to exceed \$3,346,325.40 for a twelve (12) month period from 09/05/2023 thru 09/04/2024.

NEW PROPOSAL JUSTIFICATION:


This request is to continue Sterile Processing Leadership & Operations Management Services at Stroger and Provident Hospitals to ensure safe quality patient care and allow sufficient time for a RFP completion and any transitions that may be required.

TERMS OF REQUEST:

This is a request to extend and increase contract number H23-25-091 in an amount not to exceed \$837,000.00, as needed, for a three (3) month period from 09/05/2024 thru 12/04/2024.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

**Request
#8**

CCH INTERIM CEO: 
Erik Mikaitis, M.D., Interim Chief Executive Officer


APPROVED

AUG 23 2024

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Beena Peters, DNP, Chief Nursing Executive	
DATE: 08/08/2024		PRODUCT / SERVICE: Service, Director of Advance Practice Registered Nurse Residency	
TYPE OF REQUEST: Extend and Increase Contract		VENDOR / SUPPLIER: Jocelyn Sales, Bolingbrook, IL	
ACCOUNT: N/A		FISCAL IMPACT NOT TO EXCEED: FY2024 \$50,000.00 FY2025 <u>\$70,000.00</u> Total \$120,000.00 (Grant Funded)	GRANT FUNDED / RENEWAL AMOUNT:
CURRENT CONTRACT PERIOD: 10/26/2020 thru 06/30/2024		REVISED CONTRACT PERIOD: 07/01/2024 thru 06/30/2025	CONTRACT NUMBER: H20-25-0214
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source			
PRIOR CONTRACT HISTORY: On 10/29/2020, the Office of Supply Chain Management approved contract number H20-25-0214 in an amount not to exceed \$43,680.00 for a six (6) month period from 10/26/2020 thru 04/26/2021. On 04/28/2021 and 12/29/2021, the Office of Supply Chain Management approved requests to increase the contract by \$43,680.00 and \$50,000.00 and to extend the contract thru 10/27/2021, 06/30/2024. and to extend the contract thru 10/27/2021 and 06/30/2022, respectively. On 07/29/2022 and 03/31/2023, the CCH Board of Directors approved requests to increase the contract by \$50,000.00 and \$132,000.00 and to extend the contract thru 06/30/2023 and 06/30/2024, respectively.			
NEW PROPOSAL JUSTIFICATION: The vendor will continue coordinating the daily activities of the Advanced Practice Registered Nurse (APRN) Residency Fellowship, overseeing quality and safety areas of responsibility within the Health Resources and Services Administration (HRSA) Grant, monitoring and managing HRSA grant funds, preparing and submitting HRSA reports. This request is a sole source because vendor specializes in the area of training and education of nurses and advanced nurse practitioners. Vendor is an expert in HRSA grant processes, HRSA reporting and in grant execution specifically related to APRN fellowship/transition-to-practice.			
TERMS OF REQUEST: This is a request to extend and increase contract number H20-25-0214 in an amount not to exceed \$120,000.00, as needed, for a twelve (12) month period from 07/01/2024 thru 06/30/2025.			
CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes			
CCH INTERIM CEO: 		Request #9	
Erik Mikaitis, M.D., Interim Chief Executive Officer		<div style="border: 1px solid black; padding: 10px; width: fit-content; margin: auto;"> <p style="text-align: center; margin: 0;">APPROVED</p> <p style="text-align: center; margin: 0;">AUG 23 2024</p> <p style="text-align: center; margin: 0; font-size: small;">BY BOARD OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM</p> </div>	

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• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

We Bring Health CARE to Your Community

Revised 03/01/2011

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Jacquelyn Whitten, Chief Nursing Officer, Stroger		EXECUTIVE SPONSOR: Beena Peters, DNP, Chief Nursing Executive	
DATE: 08/08/2024		PRODUCT / SERVICE: Service – Hospital Staffing of SANE Qualified Nurses	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Frontline Forensics, Tinley Park, IL	
ACCOUNT: 520825	FISCAL IMPACT NOT TO EXCEED:		GRANT FUNDED / RENEWAL AMOUNT:
	FY2025 \$194,777.65		
	FY2026 \$247,757.17		
	FY2027 \$262,622.60		
	FY2028 \$38,955.53		
	Total: \$744,112.95		
CONTRACT PERIOD: 02/01/2025 thru 01/31/2028		CONTRACT NUMBER: H24-25-159	
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source			

PRIOR CONTRACT HISTORY:

On 08/09/2023, the CCH Board of Directors were notified of an Emergency Purchase for contract number H23-25-102 in the amount not to exceed \$220,503.00 for a twelve (12) month period from 02/01/2024 thru 01/31/2025.

NEW PROPOSAL JUSTIFICATION:

This request is to provide on-call qualified Sexual Assault Nurse Examiner (SANE) nurses to treat sexual assault victims at the Emergency Department within CCH. This is part of the agreement signed by Stroger Hospital to be the treatment center for sexual assault victims and this is approved by the State of Illinois.

This request is sole source because vendor is the only one currently able to provide this specific on-call SANE nursing services for this patient population with safe quality patient care.

TERMS OF REQUEST:

This is a request to execute contract number H24-25-159 in an amount not to exceed \$744,112.95, as needed, for a thirty-six (36) month term from 02/01/2025 thru 01/31/2028.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

**Request
#10**

CCH INTERIM CEO: 
Erik Mikaitis, M.D., Interim Chief Executive Officer

APPROVED

AUG 23 2024

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Joseph Price, Sr Director of Imaging Services		EXECUTIVE SPONSOR: Craig Williams, Chief Administrative Officer, Operations and Development	
DATE: 08/08/2024		PRODUCT / SERVICE: Service – Professional Radiology Staffing Services	
TYPE OF REQUEST: Amend and Extend Contract		VENDOR / SUPPLIER: AB Staffing Solutions, LLC., Gilbert, AZ	
ACCOUNT: 521024	FISCAL IMPACT NOT TO EXCEED: \$0.00	GRANT FUNDED / RENEWAL AMOUNT:	
CURRENT CONTRACT PERIOD: 09/26/2022 thru 09/25/2024		REVISED CONTRACT PERIOD: 09/26/2024 thru 12/31/2024	
		CONTRACT NUMBER: H22-25-164	
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Emergency Purchase (09/2022)			
PRIOR CONTRACT HISTORY: On 09/16/2022, the CCH Board of Directors were notified of an Emergency Purchase for contract number H22-25-164 in an amount not to exceed \$1,550,000.00 for a twelve (12) month period from 09/26/2022 thru 09/25/2023. On 09/29/2023, the CCH Board of Directors approved a request to extend the contract thru 09/25/2024 and increase the contract by \$6,976,613.33.			
NEW PROPOSAL JUSTIFICATION: Vendor will continue to provide services for temporary placement of radiology technology personnel (CT, MRI, ULS NM, Mammography PET CT). Additionally, the contract scope of service will be expanded to include several supervisory positions.			
TERMS OF REQUEST: This is a request to amend and extend contract number H22-25-164 for a three (3) month period from 09/26/2024 thru 12/31/2024 with no fiscal impact.			
CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: N/R			Request #11
CCH INTERIM CEO: 		<div style="border: 1px solid black; padding: 10px; width: fit-content; margin: auto;"> <p style="margin: 0;">APPROVED</p> <p style="margin: 0;">AUG 23 2024</p> <p style="margin: 0; font-size: small;">BY BOARD OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM</p> </div>	
Erik Mikaitis M.D., Interim Chief Executive Officer			

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Sharon Irons, M.D., Chief Medical Officer, ACHN		EXECUTIVE SPONSOR: Craig Williams, Chief Administrative Officer, Operations and Development	
DATE: 08/08/2024	PRODUCT / SERVICE: Service – Refugee Healthcare Services		
TYPE OF REQUEST: Extend Contract	VENDOR / SUPPLIER: Simon Piller, M.D., Chicago, IL		
ACCOUNT: 521024	FISCAL IMPACT NOT TO EXCEED: \$0.00	GRANT FUNDED / RENEWAL AMOUNT:	
CURRENT CONTRACT PERIOD: 10/05/2022 thru 03/04/2024	REVISED CONTRACT PERIOD: 03/05/2024 thru 03/04/2025	CONTRACT NUMBER: H22-25-0186	
COMPETITIVE SELECTION METHODOLOGY			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source			

PRIOR CONTRACT HISTORY:

Contract H22-25-0186 was approved by the Office of Supply Chain Management in the maximum amount of \$100,000.00 for a six (6) month period from 10/05/2022 thru 04/04/2023. On 03/05/2023, the Office of Supply Chain Management approved a request to extend the contract thru 03/04/2024.

NEW PROPOSAL JUSTIFICATION:

Vendor will continue to provide medical care to new arrival patients at Jorge Prieto Clinic and Belmont Cragin. As a physician, vendor provides services based on his level of education and training as a medical doctor. Vendor will cover adults and or pediatrics medicine (based on his credentialing) plus follow ups and assist with developing related services and trainings.


This request is a sole source because the vendor has worked with CCH to address acute health conditions of populations within the CCH system and to address the healthcare needs of new arrivals.

TERMS OF REQUEST:

This is a request to extend contract number H22-25-0186 for a twelve (12) month period from 03/05/2024 thru 03/04/2025 with no fiscal impact.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: N/R

**Request
#12**

CCH INTERIM CEO: 
Erik Mikaitis, M.D., Interim Chief Executive Officer

APPROVED

AUG 23 2024

BY BOARD OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Alejandro Corona, Chief Facilities Officer		EXECUTIVE SPONSOR: Craig Williams, Chief Administrative Officer, Operations and Development	
DATE: 08/08/2024		PRODUCT / SERVICE: Service – Life Safety Systems Inspection and Maintenance	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Johnson Controls Fire Protection, LP, Arlington Heights, IL	
ACCOUNT: 540345	FISCAL IMPACT NOT TO EXCEED: FY2024 \$261,836.11 FY2025 \$1,571,016.67 FY2026 \$1,571,016.67 FY2027 <u>\$1,309,180.55</u> Total \$4,713,050.00	GRANT FUNDED / RENEWAL AMOUNT:	
CONTRACT PERIOD: 10/01/2024 thru 09/30/2027		CONTRACT NUMBER: H24-25-164	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: RFP (2024-3)		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

No prior contract history.

NEW PROPOSAL JUSTIFICATION:

Vendor will provide inspection, testing, maintenance, and repair of fire alarm systems, fire extinguishers, fire sprinklers, fire pumps, and emergency lighting systems through the CCH system. Contract has two (2) one-year renewal options.

TERMS OF REQUEST:

This is a request to execute contract number H24-25-164 in an amount not to exceed \$4,713,050.00, as needed, for a thirty-six (36) month period from 10/01/2024 thru 09/30/2027.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

**Request
#13**

CCH INTERIM CEO:



Erik Mikaitis, M.D., Interim Chief Executive Officer

APPROVED

AUG 23 2024

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Melissa Rho, Associate Director of Laboratory Clinical & Anatomical Services		EXECUTIVE SPONSOR: Donnica Austin-Cathey, Chief Hospital Executive, Stroger	
DATE: 08/08/2024		PRODUCT / SERVICE: Product and Service – Blood, Blood Products, and Blood Bank Management	
TYPE OF REQUEST: Extend and Increase Contract		VENDOR / SUPPLIER: Vitalant, the Successor in interest to The Institute of Transfusion Medicine (ITXM), Pittsburgh, PA	
ACCOUNT: 530822	FISCAL IMPACT NOT TO EXCEED: FY2024 \$957,615.75		GRANT FUNDED / RENEWAL AMOUNT:
CURRENT CONTRACT PERIOD: 07/01/2017 thru 06/30/2024		REVISED CONTRACT PERIOD: 07/01/2024 thru 09/30/2024	
			CONTRACT NUMBER: H17-25-082
COMPETITIVE SELECTION METHODOLOGY:			
X	NON-COMPETITIVE SELECTION METHODOLOGY: RFP (2017-2)		

PRIOR CONTRACT HISTORY:

On 06/30/2017, the CCH Board of Directors approved contract H17-25-082 in an amount not to exceed \$12,879,093.00 for a thirty-six (36) month period from 07/01/2017 thru 06/30/2020. On 08/01/2019, 11/18/2019, 04/28/2020, and 06/26/2020, the Office of Supply Chain Management approved a request to modify the provisions and pricing, and to extend the contract through 06/30/2022, respectively. On 05/25/2022, 09/30/2022 and 04/28/2023, the CCH Board approved a request to increase the contract by \$3,375,000.00, \$3,559,616.50 and \$3,830,463.00 and extend the contract thru 06/30/2024.

NEW PROPOSAL JUSTIFICATION:


The request will allow for continual service of vendor providing blood, blood products, and medical management of the Blood Bank. A RFP is being finalized for a new contract award.

TERMS OF REQUEST:

This is a request to extend and increase contract number H17-25-082 in an amount not to exceed \$957,615.75, as needed, for a three (3) month period from 07/01/2024 through 09/30/2024.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

**Request
#14**

CCH INTERIM CEO: 
Erik Mikaitis, M.D., Interim Chief Executive Officer

APPROVED

AUG 23 2024

BY BOARD OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM

<u>Vendor</u>	<u>Description</u>	<u>Payment Amount</u>	<u>Invoice Period</u>	<u>Executive Sponsor</u>	<u>Prior Contract Number</u>
University of Illinois (UI Health)	Physician Services UI Health – Neuropathology Attending Services	\$ 49,044.00	12/01/2023 – 02/29/2024	Donnica Austin-Cathey, Chief Hospital Executive, Stroger	H23-25-012

**Request
#15**

APPROVED

AUG 23 2024

**BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM**

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
August 15, 2024

ATTACHMENT #3



COOK COUNTY HEALTH

Leadership

Toni Preckwinkle
 President
 Cook County Board of Commissioners

Erik Mikaitis, MD, MBA
 Interim Chief Executive Officer
 Cook County Health

Board of Directors

Lyndon Taylor
 Chair of the Board

Hon. Dr. Dennis Deer, LCPC, CCFC
 Vice Chair of the Board


Jay Bhatt, DO, MPH, MPA
 Robert Currie
 Raul Garza
 Joseph M. Harrington
 Sage J. Kim, PhD

Robert G. Reiter, Jr.
 Sam A Robinson, III, PhD
 Tanya R. Sorrell, PhD, PMHNP-BC
 Mia Webster Cross, MSN, RN

DATE: July 10, 2024

TO: Mr. Lyndon Taylor
 Chair, CCH Board of Directors

Robert Reiter
 Chair, CCH Finance Committee

FROM: Erik Mikaitis, M. D.
 Interim Chief Executive Officer 

RE: Emergency Purchase – Increase Contract

CCH has placed an emergency order. This memo serves as notification, as required in Section 2.10, Emergency Purchase, of the CCH Procurement Policy adopted by the Board in April 2009. This emergency purchase is to provide a contract amendment to increase the not-to-exceed value by \$500,000.00. Original Not-to-Exceed \$625,000.00; Maximum Not-to-Exceed \$1,125,000.00. This emergency purchase is for the vendor to provide Internal Uterine Devices (IUD’s) for the Department of Pharmacy.

CCH Emergency Purchase H20-25-087 Original Term 08/01/2020 thru 07/31/2024				
July 2024				
Ref	Vendor	Date of Service	Product	Amount
1	Priority Healthcare Distribution Inc. d/b/a CuraScript Specialty Distribution	Remainder of contract period thru 07/31/2024	Product- Internal Uterine Devices (IUD’s)	Not to Exceed: \$500,000.00

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
August 15, 2024

ATTACHMENT #4

Receive and File Cook County Health Grant Awards and Renewals

CCH Finance Committee

Reporting Month: Aug-24

Type	AMOUNT
Award	443,603
Extend	-
Renew	2,880,916
Grand Total	3,324,519

TOTAL AWARDS
\$3,324,519

GRANTOR	Type	GRANT AMOUNT	PURPOSE	GRANT PERIOD	COUNTY APPROVAL CATEGORY	EXECUTIVE SPONSOR	PRIOR GRANT AMOUNT	PRIOR GRANT HISTORY
Illinois Department of Human Services	Renew	361,965	Home Visiting Program	7/1/24-6/30/25	Board of Commissioners	Craig Williams, Chief Administrative Officer	604,245	Previously approved by the County Board 11/21/23
Department of Health & Human Services/Substance Abuse & Mental Health Services Administration/Center for Substance Abuse Treatment	Renew	525,500	Project REACCH-OUT	9/30/24-9/29/25	Board of Commissioners	Thomas Nutter, Chief Behavioral Health Officer	656,250	Previously approved by the Budget Director 2/15/24
Illinois Department of Human Services	Renew	1,300,000	Illinois SOR.STR	7/1/24-6/30/25	Board of Commissioners	Claudia Fegan, Chief Medical Officer	1,137,430	Previously approved by the County Board 1/25/24
Department of Health & Human Services/Centers for Disease Control and Prevention	Extend	0	Community Health Workers for COVID Response and Resilient Communities	8/1/23-8/30/25	Budget Director	LaMar Hasbrouck MD, MPH, MBA, Chief Operating Officer (CCDPH)	6,328,332.37	Previously approved by the county Board 5/16/24
Department of Health & Human Services/Health Resources and Services Administration	Extend	0	ANE-Nurse Practitioner Residency Program	7/1/22-6/30/25	Budget Director	Beena Peters, Chief Nursing Executive	1,499,997	Previously approved by the County Board 2/29/24
Department of Health & Human Services/Health Resources and Services Administration	Renew	693,451	Advanced Nursing Education-Nurse Practitioner Residency Fellowship Program	8/1/24-7/31/25	Board of Commissioners	Beena Peters, Chief Nursing Executive	700,000	Previously Approved by the Board 11/21/23
Illinois Department of Human Services	Extend	0	NICHD International and Domestic Pediatric and Maternal HIV and Other High Priority Infectious Diseases Data Coordinating Center	6/1/23-11/29/24	Budget Director	Claudia Fegan, Chief Medical Officer	8,439	Previously presented through Receive and File 5/20/24
Corporation for Supportive Housing(CSH)	Extend	0	Flexible Housing Pool	8/15/22-3/31/25	Budget Director	Shannon Andrews, Chief Equity and Inclusion Officer	254,695	Previously approved by the County Board 9/21/23
Office of the Attorney General state of Illinois	Award	50,000	Violent Crime Victims Assistance Program	7/1/24-6/30/25	Budget Director	Claudia Fegan, Chief Medical Officer	N/A	N/A
Gilead Sciences, Inc.	Award	393,603	Master FOCUS Agreement	8/1/24-7/31/25	Board of Commissioners	Claudia Fegan, Chief Medical Officer	N/A	N/A

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
August 15, 2024

ATTACHMENT #5

CCH YTD Financial Update – June 30, 2024



Pamela Cassara, Chief Financial Officer

Scott Spencer, Associate Chief Financial Officer

Curtis Haley, Chief Revenue Officer

August 2024



**COOK COUNTY
HEALTH**

Executive Summary: Statement of Financial Condition – June 30, 2024

- On an accrual basis, interim financials show that CCH ended June with a **\$144.9M favorable** variance to budget. On a cash basis, the County’s preliminary cash report on revenues and expenses shows a **\$94.0M favorable** variance to budget. Differences in accrual versus cash basis are primarily due to the timing difference related to recording of revenues received and expenses paid.

- Revenue Commentary:
 - **Favorable** NPSR variance to Budget due to higher than budgeted volumes/revenues
 - **Favorable** capitation variance to Budget due to higher than budgeted CountyCare membership
- Expenditures:
 - CountyCare claims **unfavorable** variance to budget due to higher than budgeted membership
- CountyCare:
 - CountyCare financials at budget
 - Membership just over 429,000, which is 21.2% greater than budgeted

Financial Results – June 30, 2024

Dollars in 000s	FY2024 Actual	FY2024 Budget	Variance	%	FY2023 Actual
Revenue					
Net Patient Service Revenue (1)	\$674,182	\$621,534	\$52,648	8.47%	\$668,486
Government Support (2)	\$222,559	\$216,599	\$5,960	2.75%	\$232,129
Adjusted NPSR	\$896,741	\$838,133	\$58,608	6.99%	\$900,616
CountyCare Capitation Revenue	\$1,961,915	\$1,577,319	\$384,596	24.38%	\$1,811,895
Other	\$29,652	\$12,833	\$16,819	131.06%	\$4,183
Total Revenue	\$2,888,308	\$2,428,286	\$460,023	18.94%	\$2,716,693
Operating Expenses					
Salaries & Benefits	\$442,607	\$506,424	\$63,817	12.60%	\$412,748
Overtime	\$30,948	\$26,558	(\$4,390)	-16.53%	\$28,811
Supplies & Pharmaceuticals	\$128,484	\$101,498	(\$26,985)	-26.59%	\$91,152
Purchased Services & Other	\$406,464	\$431,400	\$24,936	5.78%	\$386,947
Medical Claims Expense (1)	\$1,798,030	\$1,424,366	(\$373,664)	-26.23%	\$1,633,143
Insurance	\$17,435	\$17,658	\$222	1.26%	\$36,973
Utilities	\$7,486	\$8,719	\$1,233	14.14%	\$7,784
Total Operating Expenses	\$2,831,454	\$2,516,623	(\$314,831)	-12.51%	\$2,597,558
Operating Margin	\$56,854	(\$88,337)	\$145,192	-164.36%	\$119,136
Non-Operating Revenue	\$97,667	\$97,998	(\$331)	-0.34%	\$83,872
Net Income (Loss)	\$154,522	\$9,661	\$144,861	1499.48%	\$203,007

Notes:

- (1) CountyCare Elimination represents the elimination of intercompany activity – Patient Service Revenue and Medical Claims Expense for CountyCare patients receiving care at Cook County Health.
- (2) Government Support includes DSH, BIPA, & Graduate Medical Education payments.
- (3) Does not reflect Pension, OPEB, Depreciation/Amortization, or Investment Income.

Source: CCH unaudited financial statements and FY23 budget.



Cook County Health

Volumes: June, 2024

Key Revenue Indicators

Patient Activity Stroger	2024 YTD Actual	2024 YTD Budget	%	2023 YTD Actual	2022 YTD Actual	Jun 2024 Actual	Jun 2023 Actual
Average Daily Census *	325	287	13.4%	300	265	326	325
Emergency Room Visits	52,690	47,311	11.4%	48,199	45,153	7,351	7,131
Surgeries	6,819	6,954	-1.9%	6,675	6,559	1,012	1,011

Patient Activity Provident	2024 YTD Actual	2024 YTD Budget	%	2023 YTD Actual	2022 YTD Actual	Jun 2024 Actual	Jun 2023 Actual
Average Daily Census *	21	21	0.0%	19	10	21	17
Emergency Room Visits	15,248	15,026	1.5%	15,330	12,170	2,224	2,257
Surgeries	1,782	1,896	-6.0%	2,106	1,635	260	297

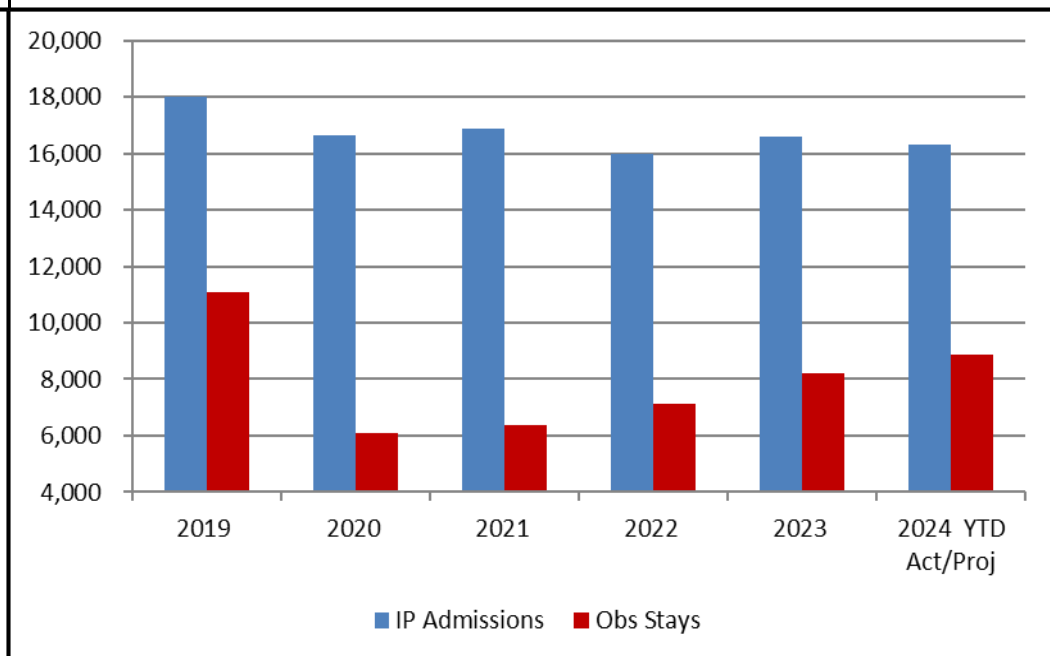
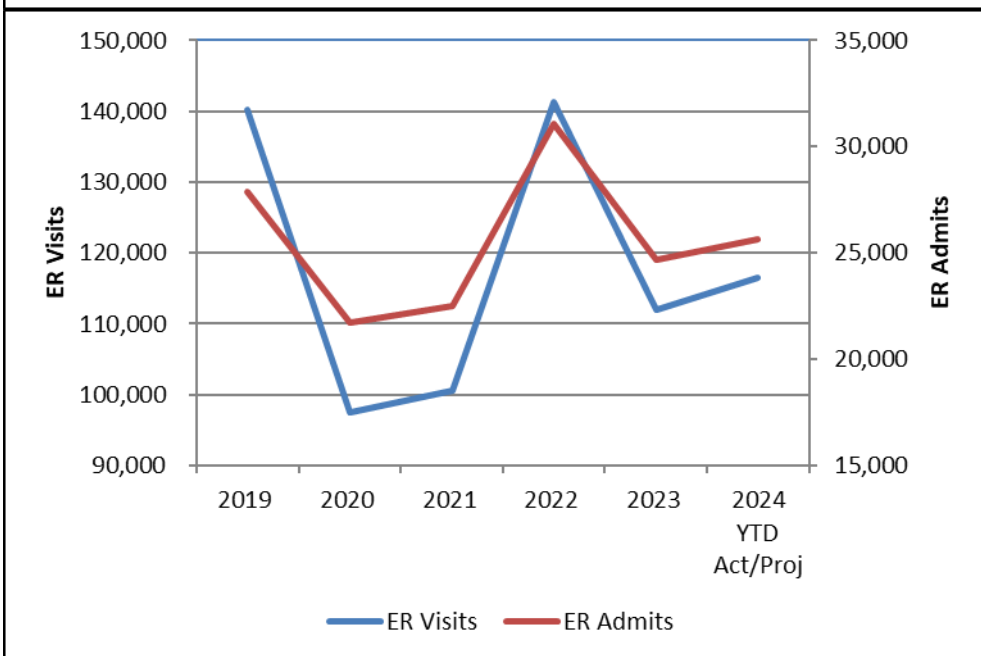
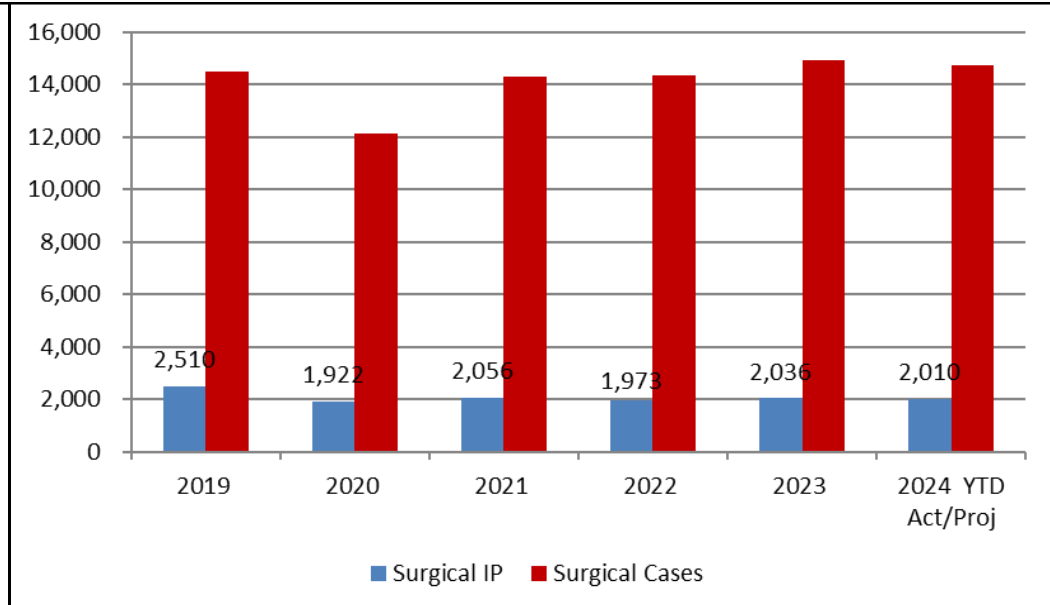
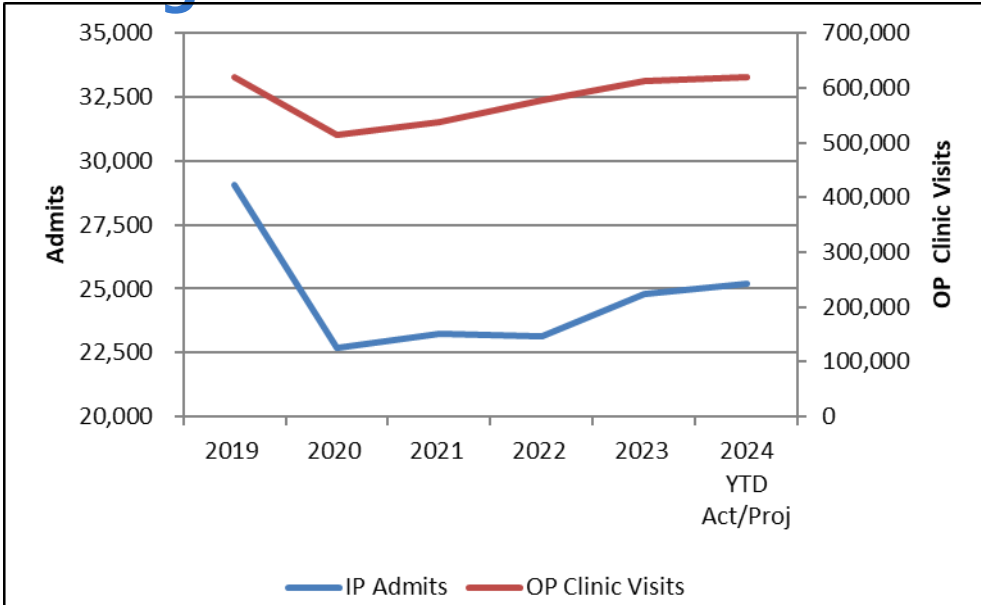
Patient Activity ACHN	2024 YTD Actual	2024 YTD Budget	%	2023 YTD Actual	2022 YTD Actual	Jun 2024 Actual	Jun 2023 Actual
Primary Care Visits	139,157	137,137	1.5%	139,899	126,313	17,592	20,367
Specialty Care Visits	222,760	215,918	3.2%	221,144	211,043	29,143	32,184

CountyCare Membership	2024 YTD Actual	2024 YTD Budget	%	2023 YTD Actual	2022 YTD Actual	Jun 2024 Actual	Jun 2023 Actual
Membership Count	434,450	354,293	22.6%	452,341	429,167	429,253	457,535

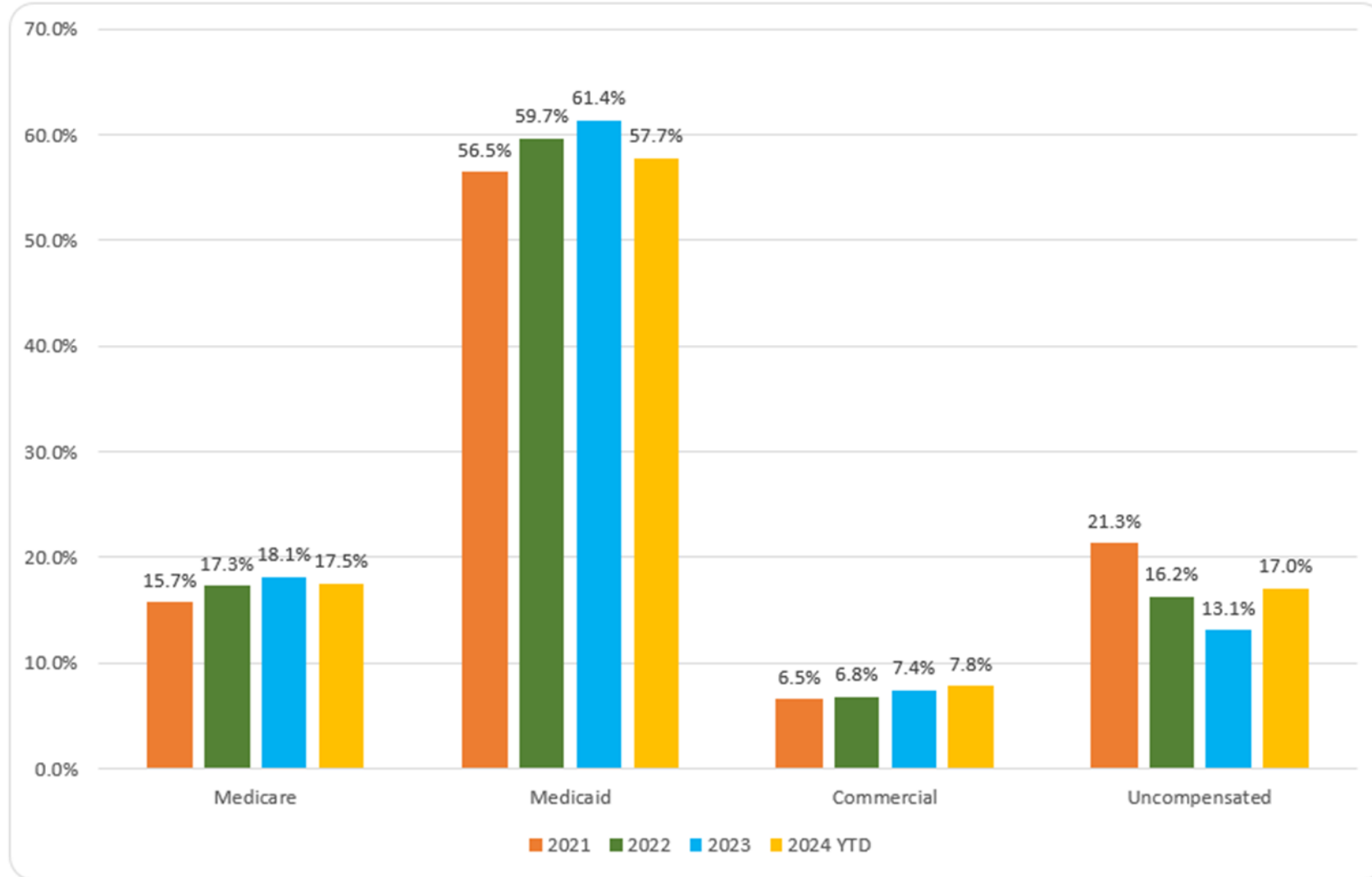
* Includes IP + Observations

Cook County Health

Operating Trends



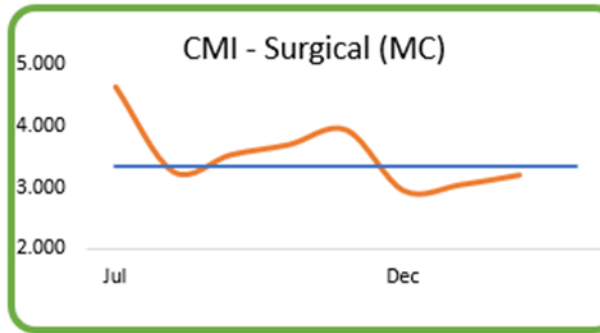
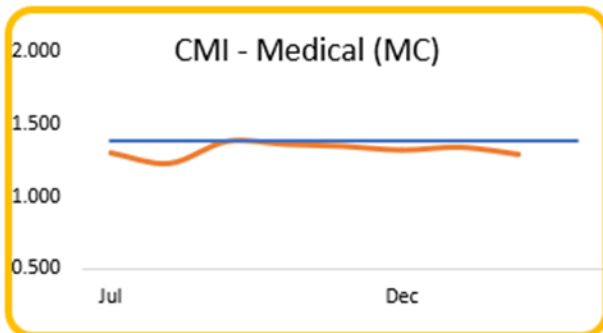
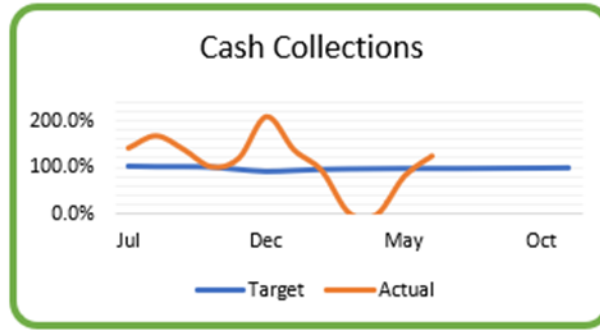
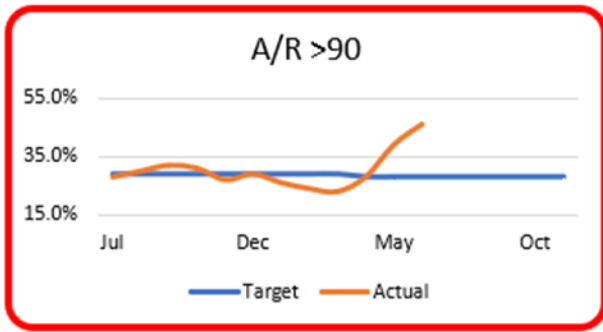
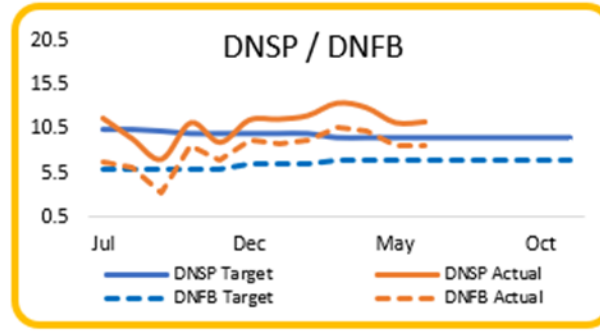
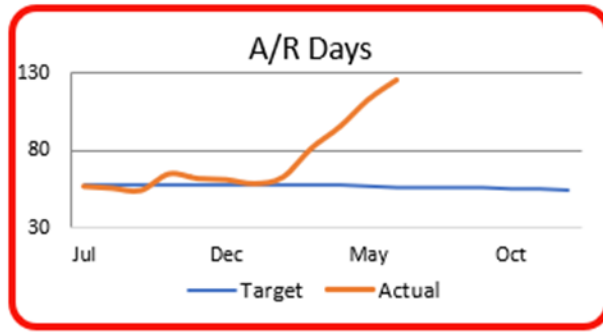
YTD Payer Mix – YoY Comparison



Commentary

- May-Jun Change:
 - Medicare: +0.01%
 - Medicaid: -0.03%
 - Commercial: +0.00
 - Uncompensated: +0.02%
- Apr-May Change:
 - Medicare: -0.03%
 - Medicaid: -0.05%
 - Commercial: +0.02
 - Uncompensated: +0.06%
- Mar-Apr Change:
 - Medicare: +0.01%
 - Commercial: +0.01
 - Uncompensated: -0.01%

Revenue Cycle KPI Trending



Commentary:

- AR and Cash metrics off target due to the Change Healthcare cyber-attack that occurred on 2/21/24.
- Billing delayed approximately 8 weeks.
- As of June, 80% of our PFS operations are back up.
- Posting solution CCH uses to apply payments to the AR has not been reactivated by Change Health, therefore implementing a Cerner solution, HDX.
- \$86.7M in unposted cash as of 6/30/24.
- Anticipate full resolution by 8/31/24.

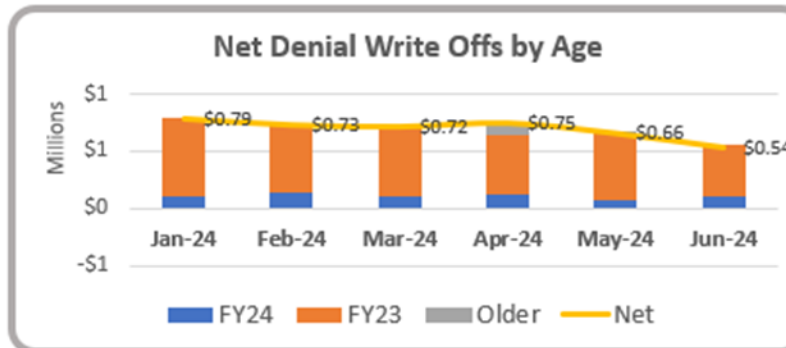
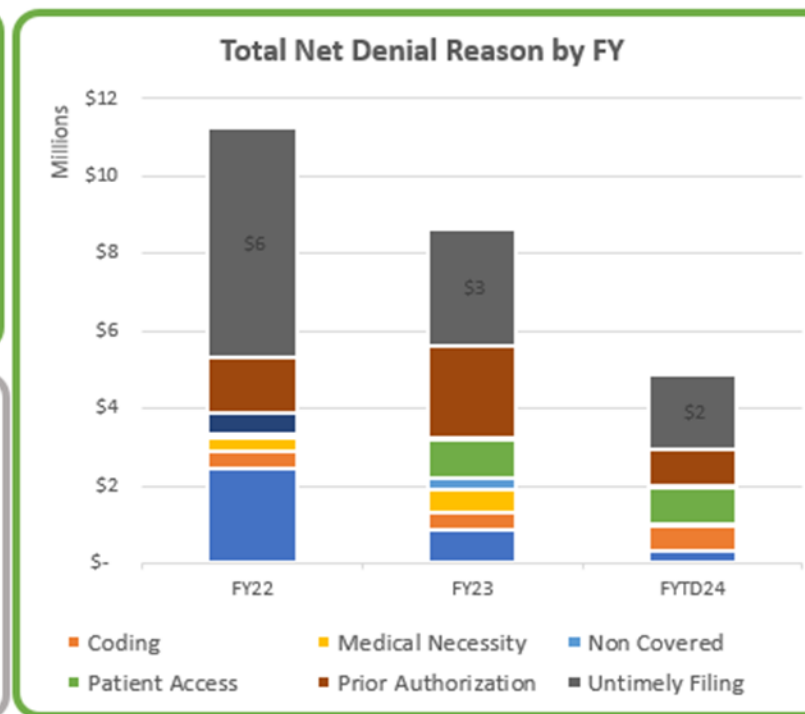
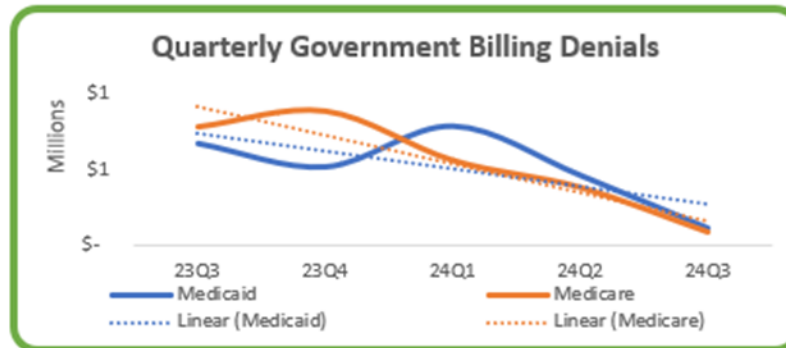
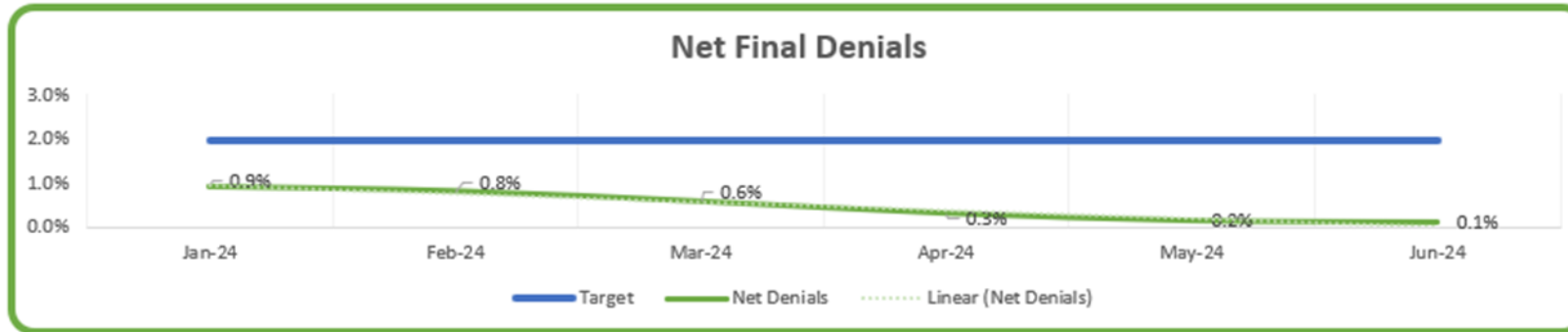
Definitions:

DNSP: Discharged Not Submitted to Payer - Gross dollars from initial 837 claims held by edits in claims processing tool that have not been sent to payer.

DNFB: Discharged Not Final Billed - Gross dollars in A/R for all patient accounts (inpatient and outpatient accounts) discharged but not yet final billed for the reporting month. Refers to accounts in suspense (within bill hold days) and pending final billed status in the patient accounting system.

CMI: Case Mix Index - Represents the average diagnosis-related group (DRG) relative weight for that hospital. It is calculated by summing the DRG weights for all Medicare discharges and dividing by the number of discharges.

Denial Focus & Trending



Cook County Health

2024 Charitable & Public Program Expenditures

Budget/Projection (\$000s)






	2022 Actual Net Benefit	2023 Actual Net Benefit	2024 Budget Net Benefit	2024 Act/Proj Net Benefit
<u>Charitable Benefits and Community Programs</u>				
Traditional Charity Care	\$ 122,499	\$ 105,040	\$ 112,011	\$ 155,775
Other Uncompensated Care	108,284	135,655	91,800	79,758
Cermak & JTDC Health Services	90,293	100,779	116,848	116,392
Department of Public Health	12,965	12,712	22,267	21,901
Other Public Programs & Community Services	66,321	66,321	71,600	71,600
Totals	\$ 400,362	\$ 420,506	\$ 414,526	\$ 445,426
% of Revenues *	36.9%	38.8%	30.3%	27.6%
% of Costs *	22.0%	23.1%	23.2%	25.8%

* Excludes Health Plan Services



Cook County Health

Savings Initiatives: June 30, 2024

Current Activities in Progress	Budgeted FY24 Impact	YTD Achieved	Status
<u>Revenue Cycle:</u>			
Chargemaster Review/Changes	2,750,000	1,604,167	
Revenue Recovery	3,930,000	725,000	
Point of Service Collections	300,000	140,000	
<u>County Care:</u>			
Care Coordination Initiatives	3,000,000	1,750,000	
<u>Health System:</u>			
Vendor Contract Negotiations	2,020,000	1,178,333	
	<u>\$ 12,000,000</u>	<u>\$ 5,397,500</u>	45%
		Goal 7/12th	58%

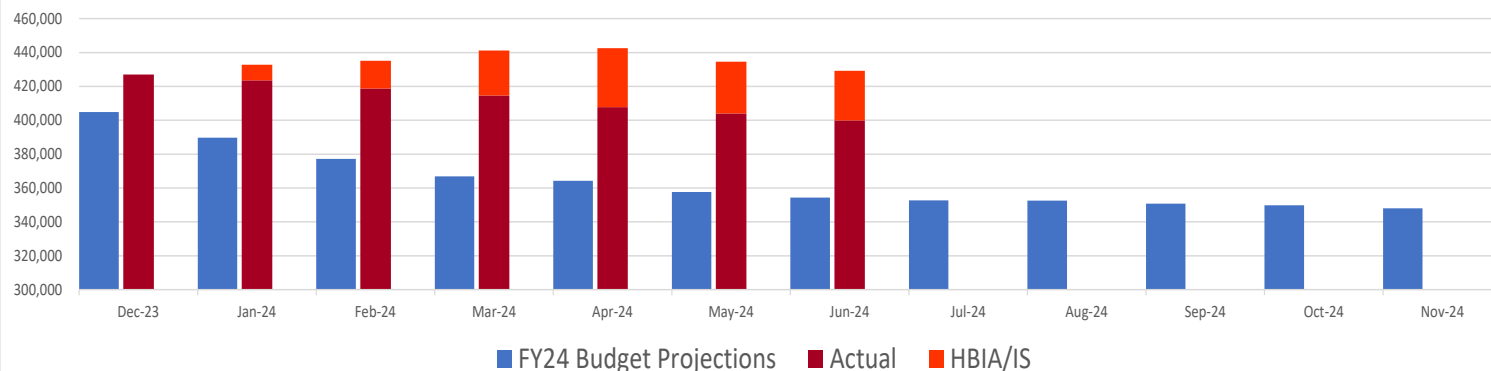
Health Plan Services Financial Results – June 30, 2024

Dollars in 000s except PMPM amounts	FY2024 Actual	FY2024 Budget	Variance	%	Fy23 Actual
Capitation Revenue	\$1,973,682	\$1,580,659	\$393,023	24.86%	\$1,795,213
Operating Expenses					
Clinical - CCH	\$78,444	\$68,338	(\$10,106)	(14.79%)	\$71,604
Clinical - External	\$1,797,461	\$1,421,756	(\$375,705)	(26.43%)	\$1,632,420
Administrative	\$97,534	\$90,565	(\$6,970)	(7.70%)	\$87,198
Total Expenses	\$1,973,440	\$1,580,659	(\$392,781)	(24.85%)	\$1,791,221
Operating Gain (Loss)	\$242	\$0	\$242		\$3,991
Activity Levels					
Member Months	3,042,528	2,614,859	427,669	16.36%	3,173,411
Monthly Membership	429,253	354,293	74,960	21.16%	457,787
CCH CountyCare Member Months	248,474	N/A	N/A	N/A	292,195
CCH % CountyCare Member Months	8.17%	N/A	N/A	N/A	9.21%
Operating Indicators					
Revenue Per Member Per Month (PMPM)	\$648.70	\$604.49	\$44.21	7.31%	\$565.70
Clinical Cost PMPM	\$616.56	\$569.86	(\$46.70)	(8.20%)	\$536.97
Medical Loss Ratio (1)	94.0%	94.3%	0.30%	0.32%	93.9%
Administrative Cost Ratio	4.9%	5.7%	0.84%	14.72%	4.8%
Total FTEs	359	435	76		

Commentary

- Total YTD member months are exceeding budget by 427,669 members.
- Revenue and claims expense are higher than budget due to higher than budgeted membership.
- CountyCare’s reimbursement to CCH for domestic spend is exceeding budget.
- Operating Gain of \$242k

CountyCare Membership



Notes:

- (1) Medical Loss Ratio is a measure of the percentage of premium that a health plan spends on medical claims.



Questions?



COOK COUNTY
HEALTH