

Minutes of the meeting of the Finance Committee of the Board of Directors of the Cook County Health and Hospitals System held Thursday, March 7, 2024 at the hour of 10:00 A.M., at 1950 West Polk Street, Room 5301, in Chicago, Illinois.

I. Attendance/Call to Order

Chair Reiter called the meeting to order.

Present: Chair Robert G. Reiter, Jr. and Directors Joseph M. Harrington and Sam A Robinson, III, PhD
(3)

Absent: Director Hon. Dennis Deer, LCPC, CCFC (1)

Additional attendees and/or presenters were:

Donnica Austin-Cathey – Chief Hospital Executive, Stroger Hospital	Erik Mikaitis, MD – Interim Chief Executive Officer
Pamela Cassara – Chief Financial Officer	Angela O'Banion – Chief Information Officer
Claudia Fegan, MD – Chief Medical Officer	Alisha Patel – Assistant General Counsel
LaMar Hasbrouck, MD – CCDPH Chief Operating Officer	Deborah Santana – Secretary to the Board
Charles Jones – Chief Procurement Officer	Craig Williams – Chief Administrative Officer, Operations and Development
Jeff McCutchan – General Counsel	

The next regular meeting of the Finance Committee is scheduled for Thursday, April 11, 2024 at 10:00 A.M.

II. Public Speaker Testimony

There was no public testimony presented.

III. Action Items

A. Minutes of the Finance Committee Meeting, February 15, 2024

Chair Reiter inquired whether any corrections were needed to be made to the Minutes.

Director Harrington, seconded by Director Robinson, moved to accept Item III(A) the Minutes of the Finance Committee Meeting of February 15, 2024.
THE MOTION CARRIED UNANIMOUSLY.

B. Any Action Items listed under Section III, IV and V

IV. Items under Chief Procurement Officer

A. Action Items: Contracts and Procurement Items (Attachment #1)

The following individuals provided an overview of the contractual requests presented for the Committee's consideration:

1-2	CCDPH	Dr. LaMar Hasbrouck, CCDPH Chief Operating Officer
3	Clinical and Operations & Development	Dr. Claudia Fegan – Chief Medical Officer and Craig Williams - Chief Administrative Officer, Operations and Development
4	HIS and Operations & Development	Angela O'Banion – Chief Information Officer and Craig Williams - Chief Administrative Officer, Operations and Development
5-9	Operations and Development	Craig Williams - Chief Administrative Officer, Operations and Development
10-13	Stroger Hospital	Donnica Austin-Cathey – Chief Hospital Executive, Stroger Hospital
14	Pharmacy	Jeff McCutchan, General Counsel

During the review of request number 5 (request to increase the contract with Kaizen Health, Inc., for non-emergency medical transportation services, Director Harrington inquired whether there is customer survey data available, as well as data on wait times. Mr. Williams responded that he will follow up on that inquiry.

Director Harrington, seconded by Director Robinson, moved to approve Item IV(A) Contracts and Procurement Items containing request numbers 1 through 14, subject to completion of review by Contract Compliance. THE MOTION CARRIED UNANIMOUSLY.

B. Report of Emergency Purchases – one (1) presented (Attachment #2)

Charles Jones, Chief Procurement Officer, provided an overview of the Report of one (1) Emergency Purchase, presented for informational purposes. The Committee reviewed and discussed the information.

V. Items under the Chief Financial Officer

A. Action Items: Receive and file CCH Grant Award-Related Items (Attachment #3)

Ms. Cassara provided an overview of the Grant Award-Related Items.

Director Harrington, seconded by Director Robinson, moved to receive and file Item V(A) the Grant Award-Related Items. THE MOTION CARRIED UNANIMOUSLY.

Requests/Follow-up:

Follow-up: During the review of request number 5 under the Contracts and Procurement Items (request to increase the contract with Kaizen Health, Inc. for non-emergency medical transportation services), Director Harrington inquired whether there is customer survey data available and data on wait times. Page 2

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
March 7, 2024

ATTACHMENT #1

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
ITEM IV(A) MARCH 7, 2024 FINANCE COMMITTEE MEETING - CONTRACTS AND PROCUREMENT ITEMS

Request #	Request Type	Vendor/Entity	Service or Product	Fiscal impact not to exceed:	Method of acquisition	Department	Begins on Page #
Requests under Cook County Department of Public Health (CCDPH)							
1	Execute Contract	The Board of Trustees of the University of Illinois	Service - Population Health Surveillance Program	\$856,000.00 (grant funded)	Sole Source	CCDPH	3
2	Execute Contract	Beyond Green Sustainable Food Partners	Service - conduct audits and provide tailored technical assistance and coaching to County departments	\$230,000.00 (grant funded - ARPA)	Sole Source	CCDPH	4
All other CCH requests							
3	Extend Contract	Abbott Diabetes Sales Corporation	Product - blood glucose meters and test strips	no fiscal impact	Original Contract - RFP (2018/4)	Clinical and Operations and Development	5
4	Amend and Increase Contract	Oracle Cerner Corporation (formerly Cerner)	Service - software support, maintenance and enhancements, and hardware, eConsult, patient scheduling	\$4,517,763.00	Original Contract - Sole Source	Health Information Systems (HIS) and Operations and Development	6
5	Increase Contract	Kaizen Health, Inc.	Service - non-emergency medical transportation	\$12,000,000.00	Original Contract - RFP (2022/3)	Operations and Development	7
6	Extend and Increase Contract	Hill Fire Protection, LLC	Service - testing and inspection of fire extinguishers, sprinkler systems and kitchen hoods	\$600,000.00	Original Contract - Emergency Procurement (2022)	Operations and Development	8
7	Extend and Increase Contract	Vaishaliben Patel	Service - grant data specialist	\$149,000.00 (grant funded)	Subgrantee	Operations and Development	9

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
ITEM IV(A) MARCH 7, 2024 FINANCE COMMITTEE MEETING - CONTRACTS AND PROCUREMENT ITEMS

Request #	Request Type	Vendor/Entity	Service or Product	Fiscal impact not to exceed:	Method of acquisition	Department	Begins on Page #
8	Execute Contract	Enercon Ltd. d/b/a Grumman Butkus Associates	Service - Mechanical, Engineering and Plumbing (MEP) system upgrades to Stroger Hospital - Powerhouse only	\$2,061,200.00	RFP (5)	Operations and Development	10
9	Execute Contract	Enercon Ltd. d/b/a Grumman Butkus Associates	Service - engineering design services for Mechanical, Engineering and Plumbing (MEP) system upgrades to Stroger Hospital - Hospital only	\$1,547,100.00	RFP (6)	Operations and Development	11
10	Extend and Increase Contract	Rush University Medical Center	Service - renal biopsies, consults and conference moderation	\$225,000.00	Original Contract - RFP (2016/2)	Stroger Hospital	12
11	Extend and Increase Contract	Radiometer America, Inc.	Product and Service - reagents, consumables, equipment lease and warranty for six (6) blood gas analyzers	\$149,000.00	Original Contract - GPO (2021/2)	Stroger Hospital	13
12	Execute Contract	Abbott Laboratories	Product - reagent rental agreement and service warranty for Architect 4th Generation HIV/Hepatitis Testing Instrument System	\$4,546,941.87	GPO (1)	Stroger Hospital	14
13	Execute Contract	Bio-Rad Laboratories	Product - BioPlex 2200 System and reagent rental agreement	\$693,908.85	Sole Source	Stroger Hospital	15
14	Expenditure Approval	Pfizer Inc.	Product - COVID-19 vaccines (Comirnaty)	\$1,842,325.35		Pharmacy	16
		Moderna US Inc.	Product - COVID-19 vaccines (Moderna)	\$735,640.80			
		FFF Enterprises, Inc.	Product - COVID-19 vaccines (Novavax)	\$19,600.00			

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Alfreda Holloway-Beth, PhD, Director of Epidemiology Prevention Services		EXECUTIVE SPONSOR: LaMar Hasbrouck, M.D., Chief Operating Officer, CCDPH	
DATE: 02/29/2024		PRODUCT / SERVICE: Service – Population Health Surveillance Program	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: The Board of Trustees of the University of Illinois, Chicago, IL	
ACCOUNT: N/A	FISCAL IMPACT NOT TO EXCEED: FY2024 \$190,222.00 FY2025 \$285,333.00 FY2026 \$285,333.00 FY2027 <u>\$95,112.00</u> Total \$856,000.00 (Grant Funded)		GRANT FUNDED / RENEWAL AMOUNT:
CONTRACT PERIOD: 04/01/2024 thru 03/31/2027			CONTRACT NUMBER: H24-25-078
COMPETITIVE SELECTION METHODOLOGY:			
NON-COMPETITIVE SELECTION METHODOLOGY: <input checked="" type="checkbox"/> Sole Source			

PRIOR CONTRACT HISTORY:
No prior contract history.

NEW PROPOSAL JUSTIFICATION:
The vendor will assist in enhancing and evaluating the Cook County Health Atlas and the Population Health surveillance program. This includes tasks such as increasing data capacity, ensuring long-term sustainability, establishing data ambassadors, improving infrastructure within the Epi Unit and research, and conducting evaluations. UIC SPH will take the lead in developing a comprehensive evaluation design aimed at supporting evidence-based decision-making, guiding strategy development, evaluating processes, assessing impact and outcomes, and enhancing overall performance.

The vendor's uniqueness is further underscored by their proprietary software platform, which is essential for the existence and functionality of the Cook County Health Atlas. This platform is specifically tailored to the needs of health atlas development and management. The vendor's ownership and mastery of this proprietary software platform not only differentiate them from other providers but also make them indispensable for the successful execution of our project. Vendor's exclusive access to this critical technology further solidifies their position as the sole source provider for this endeavor.

TERMS OF REQUEST:
This is a request to execute contract number H24-25-078 in an amount not to exceed \$856,000.00, as needed, for a thirty-six (36) month period from 04/01/2024 thru 03/31/2027.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCH INTERIM CEO: Erik Mikaitis
Erik Mikaitis M.D., Interim Chief Executive Officer

Request
#1

APPROVED

MAR 22 2024

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

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• John H. Stroger, Jr. Hospital of Cook County • Provident Hospital • Ruth M. Rothstein CORE Center •

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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR with Full TITLE: Amy O'Rourke, Program Manager, Chronic Disease Prevention, CCDPH		EXECUTIVE SPONSOR with FULL TITLE: LaMar Hasbrouck, M.D., Chief Operating Officer, CCDPH	
DATE: 02/29/2024		PRODUCT / SERVICE: Service – Conduct Audits and Provide Tailored Technical Assistance and Coaching to County Departments	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Beyond Green Sustainable Food Partners, Chicago, IL.	
ACCOUNT: N/A	FISCAL IMPACT NOT TO EXCEED: FY2024 \$57,500.00 FY2025 \$86,250.00 FY2026 <u>\$86,250.00</u> Total: \$230,000.00 (Grant Funded- ARPA)		GRANT FUNDED / RENEWAL AMOUNT:
CONTRACT PERIOD: 04/01/2024 thru 11/30/2026			CONTRACT NUMBER: H24-25-017
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source			

PRIOR CONTRACT HISTORY:

No prior contract history.

NEW PROPOSAL JUSTIFICATION:

Vendor will conduct audits and provide tailored technical assistance and coaching to County's three food purchasing departments (i.e. Cook County Health, Cook County Sheriff's Office, and Cook County Juvenile Temporary Detention). Vendor scratch cooking technical assistance will support Cook County Departments with GFPP implementation as outlined in (Resolution 18-1650) including building capacity of food service staff and increasing access of healthy food options at County sites.

This request is a sole source because this is the only vendor that can provide a unique combination of scratch cooking services including auditing institutional food environments and providing tailored technical assistance and coaching that is required for this project.

TERMS OF REQUEST:

This is a request to execute contract number H24-25-017 in an amount not to exceed \$230,000.00, as needed, for a period of thirty-two (32) months from 04/01/2024 thru 11/30/2026.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

Request
#2

CCH INTERIM CEO: Erik Mikaitis
Erik Mikaitis, M.D., Interim Chief Executive Officer

<p align="center">APPROVED</p> <p align="center">MAR 22 2024</p> <p align="center">BY BOARD OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM</p>
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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Dan Mihailescu, M.D, Chair, Division of Endocrinology CaTanya Norwood, Pharm. D., Director of Pharmacy		EXECUTIVE SPONSOR: Claudia M. Fegan, M.D., Chief Medical Officer Craig Williams, Chief Operating Officer, Operations and Development	
DATE: 02/29/2023		PRODUCT / SERVICE: Product – Blood Glucose Meters and Test Strips	
TYPE OF REQUEST: Extend Contract		VENDOR / SUPPLIER: Abbott Diabetes Sales Corporation, Alameda, CA	
ACCOUNT: 530785	FISCAL IMPACT NOT TO EXCEED: \$0.00	GRANT FUNDED / RENEWAL AMOUNT:	
CURRENT CONTRACT PERIOD: 04/01/2018 thru 12/31/2023		REVISED CONTRACT PERIOD: 01/01/2024 thru 12/31/2024	CONTRACT NUMBER: H18-25-015
COMPETITIVE SELECTION METHODOLOGY:			
X NON-COMPETITIVE SELECTION METHODOLOGY: RFP (2018-4)			

PRIOR CONTRACT HISTORY:

On 03/29/2018, the CCH Board of Directors approved contract number H18-25-015 in an amount not to exceed \$2,561,103.50 for a thirty-six (36) month period from 04/01/2018 through 03/31/2021. On 04/01/2021, the Office of Supply Chain Management approved a request to amend the provisions and to extend the contract through 3/31/2022. On 04/29/2022, the CCH Board of Directors approved a request to extend the contract through 03/31/2023. On 05/26/2023, the CCH Board of Directors approved a request to extend the contract through 12/31/2023.

NEW PROPOSAL JUSTIFICATION:

Vendor will continue the provision of glucose monitoring equipment and computer interface necessary for the care of our inpatients and outpatients with diabetes. Clinical and management decisions are based on the information received from the glucose meters and continuous glucose monitors.

TERMS OF REQUEST:

This is a request to extend contract number H18-25-015 for a twelve (12) month period from 01/01/2024 thru 12/31/2024 with no fiscal impact.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

**Request
#3**

CCH INTERIM CEO: Erik Mikaitis
Erik Mikaitis M.D., Interim Chief Executive Officer



Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: John Prendergast, Director of Patient Support Center		EXECUTIVE SPONSOR: Angela O'Banion, Chief Information Officer Craig Williams, Chief Administrative Officer, Operations and Development	
DATE: 02/29/2024		PRODUCT / SERVICE: Service – Software Support, Maintenance and Enhancements and Hardware, eConsult, Patient Scheduling	
TYPE OF REQUEST: Amend and Increase Contract		VENDOR / SUPPLIER: Oracle Cerner Corporation, (formerly Cerner) Kansas City, MO	
ACCOUNT: 540135		FISCAL IMPACT NOT TO EXCEED FY2024 \$2,007,894.67 FY2025 <u>\$2,509,868.33</u> Total \$4,517,763.00	GRANT FUNDED / RENEWAL AMOUNT:
CONTRACT PERIOD: 01/01/2016 thru 12/31/2025		CONTRACT NUMBER: H15-25-111	
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source			
PRIOR CONTRACT HISTORY: On 08/28/2015, the CCH Board of Directors approved contract number H15-25-111 in an amount not to exceed \$184,750,000.00 for a sixty (60) month period from 01/01/2016 thru 12/31/2020. On 10/25/2019, the CCH Board of Directors approved a request to amend the provisions of the contract, extend the contract thru 12/31/2025, and increase the contract in an amount not to exceed \$191,000,000.00. On other occasions, the CCH Board of Directors approved requests to amend the provisions of the contract, and increase the contract in an amount not to exceed \$14,481,751.32.			
NEW PROPOSAL JUSTIFICATION: This is a request to amend the current Cerner contract to include licenses for the Cerner Provider Portal for internal and external providers to direct message to CCH specialists to replace the current eConsult functionality. This request includes self-scheduling solution. Additionally, it includes pre-registration and real-time electronic patient intake. It also provides access to external health providers (Federally Qualified Health Centers (FQHC)/Community Clinics, etc.).			
TERMS OF REQUEST: This is a request to amend and increase contract number H15-25-111 in an amount not to exceed \$4,517,763.00, as needed, for the remainder of the contract period thru 12/31/2025.			
CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending			Request #4
CCH INTERIM CEO: <u>Erik Mikaitis</u> Erik Mikaitis MD., Interim Chief Executive Officer			

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: John Prendergast, Director of Patient Support Center		EXECUTIVE SPONSOR: Craig Williams, Chief Administrative Officer, Operations and Development	
DATE: 02/29/2024		PRODUCT / SERVICE: Service – Non-Emergency Medical Transportation	
TYPE OF REQUEST: Increase Contract		VENDOR / SUPPLIER: Kaizen Health, Inc., Chicago, IL	
ACCOUNT: 520024		FISCAL IMPACT NOT TO EXCEED: FY2024 \$6,000,000.00 FY2025 \$6,000,000.00 Total \$12,000,000.00	GRANT FUNDED / RENEWAL AMOUNT:
CURRENT CONTRACT PERIOD: 07/01/2022 thru 06/30/2025			CONTRACT NUMBER: H22-25-115
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: RFP (2022-3)			

PRIOR CONTRACT HISTORY:

On 06/24/2022, the CCH Board of Directors approved contract H22-25-115 in the amount of \$11,400,000.00 for a period of thirty-six (36) months from 07/01/2022 thru 06/30/2025. Contract includes two (2) one-year renewal options.

NEW PROPOSAL JUSTIFICATION:

This request is to continue with transportation as ridership has more than doubled since this contract commenced. Providing New Arrival transportation in the form of 4,000-5,000 monthly single rides and a shuttle program being the main factors for increase usage. In addition to New Arrival transport, CountyCare ride volume has increased with trips to and from CCH, an Oncology ride program was created and we began supporting discharges from the Emergency Department and inpatient 24/7.

TERMS OF REQUEST:

This is a request to increase contract H22-25-115 in an amount not to exceed \$12,000,000.00 as needed, for the remainder of the contract period thru 06/30/2025.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

Request
#5

CCH INTERIM CEO: Erik Mikaitis
Erik Mikaitis, M.D, Interim Chief Executive Officer

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Alejandro Corona, Chief Facilities Officer		EXECUTIVE SPONSOR: Craig Williams, Chief Administrative Officer Operations and Development	
DATE: 02/29/2024		PRODUCT / SERVICE: Service, Testing and Inspection of Fire Extinguishers, Sprinkler Systems, and Kitchen Hoods	
TYPE OF REQUEST: Extend and Increase Contract		VENDOR / SUPPLIER: Hill Fire Protection, LLC, Franklin Park, IL	
ACCOUNT: 540345	FISCAL IMPACT NOT TO EXCEED: FY2024 \$600,000.00		GRANT FUNDED / RENEWAL AMOUNT:
CURRENT CONTRACT PERIOD: 10/01/2022 thru 09/30/2023		REVISED CONTRACT PERIOD: 10/01/2023 thru 09/30/2024	CONTRACT NUMBER: H22-25-176
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Emergency Procurement (2022)			

PRIOR CONTRACT HISTORY:

Contract number H22-25-176 was approved by Emergency Purchase Memo with notification to the CCH Board on 09/21/2022 for a contract from 10/01/2022 through 09/30/2023 in an amount not to exceed \$307,731.00.

NEW PROPOSAL JUSTIFICATION:

This vendor provides essential fire control system testing and fire extinguisher inspections. A RFP will be posted 2Q2024.

TERMS OF REQUEST:

This is a request to extend and increase contract number H22-25-176 in an amount not to exceed \$600,000.00, as needed, for a twelve (12) month period from 10/01/2023 thru 09/30/2024.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCH Interim CEO: Erik Mikaitis
Erik Mikaitis, M.D., Interim Chief Executive Officer

Request
#6

<p align="center">APPROVED</p> <p align="center">MAR 22 2024</p> <p align="center">BY BOARD OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM</p>
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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Christina Urbina, Women and Children Service Line Business Director, ACHN		EXECUTIVE SPONSOR: Craig Williams, Chief Administrative Officer, Operations and Development	
DATE: 02/29/2024		PRODUCT / SERVICE: Service – Grant Data Specialist	
TYPE OF REQUEST: Extend and Increase Contract		VENDOR / SUPPLIER: Vaishaliben Patel, Grayslake IL	
ACCOUNT: N/A		FISCAL IMPACT NOT TO EXCEED: FY2024 \$136,583.26 FY2025 <u>\$12,416.66</u> Total: \$149,000.00 (Grant Funded)	
CURRENT CONTRACT PERIOD: 01/01/2023 thru 12/31/2023		REVISED CONTRACT PERIOD: 01/01/2024 thru 12/31/2024 CONTRACT NUMBER: H23-25-0055	
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sub-grantee			

PRIOR CONTRACT HISTORY:
 On 04/11/2023, the Office of Supply Chain Management approved contract number H23-25-0055 in an amount not to exceed \$129,501.00 for a twelve (12) month period from 01/01/2023 thru 12/31/2023.

NEW PROPOSAL JUSTIFICATION:
 Consultant serves as the grant-funded Data Specialist on the Title X Family Planning and CDPH External Healthcare grants. Consultant will continue being responsible for the management of the Title X Family Planning Ahlers database and billing management system as well as data entry and quality assurance for STIs in the Division of Family Planning.

TERMS OF REQUEST:
 This is a request to extend and increase contract number H23-25-0055 in an amount not to exceed \$149,000.00, as needed, for a twelve (12) month period from 01/01/2024 thru 12/31/2024.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

CCH INTERIM CEO: Erik Mikaitis
 Erik Mikaitis M.D., Interim Chief Executive Officer

Request
#7

APPROVED

MAR 22 2024

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Alejandro Corona, Chief Facilities Officer		EXECUTIVE SPONSOR: Craig Williams, Chief Operating Officer, Operations and Development	
DATE: 02/29/2024		PRODUCT / SERVICE: Service – Mechanical, Engineering, and Plumbing (MEP) System Upgrades to Stroger Hospital - Powerhouse Only	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Enercon Ltd. DBA Grumman Butkus Associates	
ACCOUNT: CIP	FISCAL IMPACT NOT TO EXCEED: FY2024 \$400,789.00 FY2025 \$687,066.50 FY2026 \$687,066.50 FY2027 <u>\$286,278.00</u> Total \$2,061,200.00	GRANT FUNDED / RENEWAL AMOUNT:	
CONTRACT PERIOD: 05/01/2024 thru 04/30/2027		CONTRACT NUMBER: H24-25-073	
X	COMPETITIVE SELECTION METHODOLOGY: RFP (2024-5)		
	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

No prior contract history.

NEW PROPOSAL JUSTIFICATION:

This request is for the provision of engineering design services for upgrades to the powerhouse MEP systems at Stroger Hospital. The vendor shall perform a complete examination of Stroger's MEP systems in conjunction with a thorough review of the previous MEP assessments. The vendor will provide design, engineering, and construction administration services through project completion. The work will be constructed over multiple phases to minimize hospital and patient service disruptions.

TERMS OF REQUEST:

This is a request to execute contract number H24-25-073 in an amount not to exceed \$2,061,200.00, as needed, for a thirty-six (36) month period from 05/01/2024 thru 04/30/2027.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

**Request
#8**

CCH INTERIM CEO: Erik Mikaitis
Erik Mikaitis, M.D., Interim Chief Executive Officer

APPROVED

MAR 22 2024

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Alejandro Corona, Chief Facilities Officer		EXECUTIVE SPONSOR: Craig Williams, Chief Operating Officer, Operations and Development	
DATE: 02/29/2024		PRODUCT / SERVICE: Service – Engineering Design Services for Mechanical, Engineering, and Plumbing (MEP) System Upgrades to Stroger Hospital - Hospital Only	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Enercon Ltd. DBA Grumman Butkus Associates	
ACCOUNT: CIP	FISCAL IMPACT NOT TO EXCEED: FY2024 \$214,875.00 FY2025 \$515,700.00 FY2026 \$515,700.00 FY2027 \$300,825.00 Total \$1,547,100.00	GRANT FUNDED / RENEWAL AMOUNT:	
CONTRACT PERIOD: 05/01/2024 thru 04/30/2027		CONTRACT NUMBER: H24-25-074	
X	COMPETITIVE SELECTION METHODOLOGY: RFP (2024-6)		
	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

No prior contract history.

NEW PROPOSAL JUSTIFICATION:

This request is for the provision of engineering services for the design, engineering, and construction administration services for implementation of mechanical and electrical infrastructure upgrades to Stroger Hospital. The vendor will provide design, engineering, and construction administration services through project completion. A complete examination of the hospital's MEP systems in conjunction with a thorough review of the previous MEP assessments will be completed. The work will be constructed over multiple phases to minimize hospital and patient service disruptions.

TERMS OF REQUEST:

This is a request to execute contract number H24-25-074 in an amount not to exceed \$1,547,100.00, as needed, for a thirty-six (36) month period from 05/01/2024 thru 04/30/2027.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

Request
#9

CCH INTERIM CEO: Erik Mikaitis
Erik Mikaitis, M.D., Interim Chief Executive Officer

APPROVED

MAR 22 2024

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Melissa Rho, Associate Director of Laboratory		EXECUTIVE SPONSOR: Donnica Austin-Cathey, Chief Hospital Executive, Stroger			
DATE: 02/29/2024		PRODUCT / SERVICE: Service – Renal Biopsies, Consults, and Conference Moderation			
TYPE OF REQUEST: Extend and Increase Contract		VENDOR / SUPPLIER: Rush University Medical Center, Chicago, IL			
ACCOUNT: 521024		FISCAL IMPACT NOT TO EXCEED: FY2024 \$225,000.00	GRANT FUNDED / RENEWAL AMOUNT: N/A		
CONTRACT PERIOD: 12/01/2022 thru 11/30/2023		REVISED CONTRACT PERIOD: 12/01/2023 thru 11/30/2024	CONTRACT NUMBER: H17-25-044		
COMPETITIVE SELECTION METHODOLOGY					
<table border="1"> <tr> <td>NON-COMPETITIVE SELECTION METHODOLOGY:</td> </tr> <tr> <td>X RFP (2016 -2)</td> </tr> </table>				NON-COMPETITIVE SELECTION METHODOLOGY:	X RFP (2016 -2)
NON-COMPETITIVE SELECTION METHODOLOGY:					
X RFP (2016 -2)					

PRIOR CONTRACT HISTORY:

On 02/24/2017, the CCH Board of Directors approved contract number H17-25-044 in an amount not to exceed \$832,572.00 for a thirty-six (36) month period from 12/01/2016 thru 11/30/2019. On 02/11/2019, the Office of Supply Chain Management approved a request to amend the provisions and increase the contract by \$50,000.00. On 10/01/2019 the Office of Supply Chain Management approved a request to extend the contract thru 11/30/2022. On 03/31/2023 the CCH Board of Directors approved a request to increase the contract by \$225,000.00 and extend thru 11/30/2023.

NEW PROPOSAL JUSTIFICATION:

The vendor has a renal pathologist performing kidney biopsy studies with various testing techniques. This pathologist also provides consults with CCH physicians on the results generated from the tests and leads a monthly meeting for the Pathology Department.

TERMS OF REQUEST:

This is a request to extend and increase contract number H17-25-044, in an amount not to exceed \$225,000.00 as needed, for a twelve (12) month period from 12/01/2023 thru 11/30/2024.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

**Request
#10**

CCH INTERIM CEO: Erik Mikaitis
Erik Mikaitis, M.D., Interim Chief Executive Officer

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Revised 03/01/2011

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Melissa Rho, Associate Director of Laboratory		EXECUTIVE SPONSOR: Donnica Austin-Cathey, Chief Hospital Executive, Stroger	
DATE: 02/29/2024		PRODUCT / SERVICE: Product and Service – Reagents, Consumables, Equipment Lease, and Warranty for Six (6) Blood Gas Analyzers	
TYPE OF REQUEST: Extend and Increase Contract		VENDOR / SUPPLIER: Radiometer America, Inc., Brea, CA	
ACCOUNT: 521235		FISCAL IMPACT NOT TO EXCEED: FY2024 \$149,000.00	GRANT FUNDED / RENEWAL AMOUNT:
CURRENT CONTRACT PERIOD: 01/01/2021 thru 12/31/2023		REVISED CONTRACT PERIOD: 01/01/2024 thru 06/30/2024	CONTRACT NUMBER: H21-25-020
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: GPO (2)			

PRIOR CONTRACT HISTORY:

On 01/29/2021 the CCH Board of Directors approved contract number H21-25-020 in an amount not to exceed \$884,941.20 for a thirty-six (36) month period from 01/01/2021 through 12/31/2023.

NEW PROPOSAL JUSTIFICATION:

The vendor will provide reagents, consumables, equipment lease and warranty for six (6) blood gas analyzers required to perform a series of blood gas tests on samples throughout the term of the contract.

TERMS OF REQUEST:

This is a request to extend and increase contract number H21-25-020 in an amount not to exceed \$149,000.00 as needed, for a six (6) month period from 01/01/2024 thru 06/30/2024.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

CCH INTERIM CEO: Erik Mikaitis
Erik Mikaitis, M.D., Interim Chief Executive Officer

Request
#11



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Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Melissa Rho, Associate Director of Laboratory		EXECUTIVE SPONSOR: Donnica Austin-Cathey, Chief Hospital Executive, Stroger	
DATE: 02/29/2024		PRODUCT / SERVICE: Product – Reagent Rental Agreement and Service Warranty for Architect 4th Generation HIV/Hepatitis Testing Instrument System.	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Abbott Laboratories, Abbott Park, IL	
ACCOUNT: 530785	FISCAL IMPACT NOT TO EXCEED: FY2024 \$1,010,431.53 FY2025 \$1,515,647.29 FY2026 \$1,515,647.29 FY2027 \$505,215.76 Total \$4,546,941.87		GRANT FUNDED / RENEWAL AMOUNT:
CONTRACT PERIOD: 04/01/2024 thru 03/31/2027			CONTRACT NUMBER: H24-25-081
X	COMPETITIVE SELECTION METHODOLOGY: GPO (1)		
	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

On 03/25/2016 the CCH Board of Directors approved contract number H16-25-057 in an amount not to exceed \$4,068,874.81 for a sixty (60) month period from 04/01/2016 thru 03/31/2021. The contract includes two (2) one-year renewal options. On 10/27/2020, the Office of Supply Chain Management approved a request to amend the provisions and to increase the contract by \$122,238.00. On 02/22/2021, the Office of Supply Chain Management approved a request to amend the provisions and to increase the contract by \$27,700.00 and to extend the contract thru 03/31/2023. On 04/28/2023, the CCH Board of Directors approved a request to amend the provisions, increase the contract by \$1,081,925.33, and to extend the contract thru 03/31/2024.

NEW PROPOSAL JUSTIFICATION:

The vendor will continue to provide reagents, supplies, consumables, service warranty and instrumentation for HIV and Hepatitis testing through their Architect 4th Generation HIV and Hepatitis Testing Instrument System. The contract includes two (2) one-year renewal options.

TERMS OF REQUEST:

This is a request to execute contract number H24-25-081 in an amount not to exceed \$4,546,941.87, as needed, for a thirty-six (36) month period from 04/01/2024 thru 03/31/2027.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

**Request
#12**

CCH INTERIM CEO: Erik Mikaitis
Erik Mikaitis, M.D., Interim Chief Executive Officer

Cook County Health

BOARD APPROVAL REQUEST

SPONSOR: Melissa Rho, Associate Director of Laboratory		EXECUTIVE SPONSOR: Donnica Austin-Cathey, Chief Hospital Executive, Stroger	
DATE: 02/29/2024		PRODUCT / SERVICE: Product – BioPlex 2200 System and Reagent Rental Agreement	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Bio-Rad Laboratories, Redmond, WA	
ACCOUNT: 530785		FISCAL IMPACT NOT TO EXCEED: FY2024 \$192,752.46 FY2025 \$231,302.95 FY2026 \$231,302.95 FY2027 \$38,550.49 Total \$693,908.85	
CONTRACT PERIOD: 02/01/2024 thru 01/31/2027		GRANT FUNDED / RENEWAL AMOUNT:	
CONTRACT NUMBER: H24-25-080			
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source			

PRIOR CONTRACT HISTORY:

On 01/29/2016 the CCH Board of Directors approved contract H15-25-129 in an amount not to exceed \$1,814,256.00 for a thirty-six (36) month period from 02/01/2016 thru 01/31/2019. On 02/28/2019 the CCH Board of Directors approved a request to increase the contract by \$967,407.45 and extend the contract thru 01/31/2024.

NEW PROPOSAL JUSTIFICATION:

The vendor will provide one (1) BioPlex 2200 multiplexing analyzer for use on immunology and serology tests.

This contract is sole source because this analyzer is only available through this vendor and is currently being used by the Pathology Department for operation efficiencies.

TERMS OF REQUEST:

This is a request to execute contract number H24-25-080 in an amount not to exceed \$693,908.85 as needed, for a thirty-six (36) month period from 02/01/2024 thru 01/31/2027.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

**Request
#13**

CCH INTERIM CEO: Erik Mikaitis
Erik Mikaitis, M.D., Interim Chief Executive Officer

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<u>Vendor</u>	<u>Description</u>	<u>Payment Amount</u>	<u>Invoice Period</u>	<u>Executive Sponsor</u>	<u>Prior Contract Number</u>
Pfizer Inc	COVID-19 Vaccines (Comirnaty)	\$ 1,842,325.35	9/18/23	Dr. Erik Mikaitis	n/a
Moderna US Inc	COVID-19 Vaccines (Moderna)	\$ 735,640.80	10/2/2023 -1/29/24	Dr. Erik Mikaitis	n/a
FFF Enterprises, Inc	COVID-19 Vaccines (Novavax)	\$ 19,600.00	11/29/23	Dr Erik Mikaitis	n/a

**Request
#14**

APPROVED

MAR 22 2024

**BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM**

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
March 7, 2024

ATTACHMENT #2



COOK COUNTY HEALTH

Leadership

Toni Preckwinkle
President
Cook County Board of Commissioners

Erik Mikaitis, MD, MBA
Interim Chief Executive Officer
Cook County Health

Board of Directors

Lyndon Taylor
Chair of the Board

Hon. Dr. Dennis Deer, LCPC, CCFC
Vice Chair of the Board

Jay Bhatt, DO, MPH, MPA
Robert Currie
Raul Garza
Joseph M. Harrington
Robert G. Reiter, Jr.

Sam A Robinson, III, PhD
Tanya R. Sorrell, PhD, PMHNP-BC
Otis L. Story, Sr., MA, MHSA, FACHE
Mia Webster Cross, MSN, RN

DATE: February 13, 2024

TO: Mr. Lyndon Taylor
Chair, CCH Board of Directors

Robert Reiter
Chair, CCH Finance Committee

FROM: Erik Mikaitis, M. D.
Interim Chief Executive Officer *Erik Mikaitis*

RE: Emergency Purchase – Extend and Increase Contract

CCH has placed an emergency order. This memo serves as notification, as required in Section 2.10, Emergency Purchase, of the CCH Procurement Policy adopted by the Board in April 2009. This emergency purchase is to provide a contract amendment to extend the contract period by six (6) months and to increase the not-to-exceed value by \$1,137,800.00. Original Not-to-Exceed \$500,000.00; Maximum Not-to-Exceed \$1,637,800.00. This emergency purchase is for the vendor to provide urgent Hematology/Oncology services for the Department of Medicine.

CCH Emergency Purchase				
H22-25-171				
Original Term 07/01/2022 thru 06/30/2024- Extension 07/01/2024 thru 12/31/2024				
February 2024				
Ref	Vendor	Date of Service	Service	Amount
1	Tandym Group LLC	Six (6) Months	Service-Hematology/Oncology Services	Not to Exceed: \$1,137,800.00

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
March 7, 2024

ATTACHMENT #3

Receive and File Cook County Health Grant Awards and Renewals

CCH Finance Committee

Reporting Month: Mar-24

Summary By Type	
Type	Total
Amendment	0
Carryover	224,824.00
Grand Total	224,824.00

TOTAL AWARDS
\$224,824

GRANTOR	Type	GRANT AMOUNT	PURPOSE	GRANT PERIOD	COUNTY APPROVAL CATEGORY	EXECUTIVE SPONSOR	PRIOR GRANT AMOUNT	PRIOR GRANT HISTORY
Department of Health and Human Services/Health Resources and Services Administration	Carryover	\$224,824.00	Healthy Start Initiative-Eliminating Racial/Ethnic Disparities	4/1/23-3/31/24	Board of Commissioners	Craig William, Chief Administrative Officer	\$995,000.00	Previously approved by the County Board 11/17/2022
Safer Foundation	Amendment	\$0.00	PEER Network Transformation Collaborative is being changed to Supportive Reentry Network Collaborative	10/1/21-12/31/24	Budget Director	Craig William, Chief Administrative Officer	\$493,179.00	Previously approved by the County Board 11/17/2022

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
March 7, 2024

ATTACHMENT #4

Board Meeting - Transfer Request

Total Transfer From:	\$ 13,479,000
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Total Transfer To:	\$ 13,479,000
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Department	Budget Account - Description	Transfer Amount	Department	Budget Account - Description	Transfer Amount	
4897 - Stroger Hospital	521119-REGISTRY SERVICES	\$13,479,000	Nursing Registry usage tracking lower	4890 - Administration	520825-PROFESSIONAL SERVICE	\$5,479,000
				4890 - Administration	520825-PROFESSIONAL SERVICE	\$8,000,000

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
March 7, 2024

ATTACHMENT #5

CCH YTD Financial Update – January 31, 2024



Pamela Cassara, Chief Financial Officer

Scott Spencer, Associate Chief Financial Officer

Curtis Haley, Chief Revenue Officer

March 2024



**COOK COUNTY
HEALTH**

Executive Summary: Statement of Financial Condition – January 31, 2024

- On an accrual basis, interim financials show that CCH ended January with a **\$62.7M favorable** variance to budget. On a cash basis, the County's preliminary cash report on revenues and expenses shows a **\$113.1M favorable** variance to budget. Differences in accrual versus cash basis are primarily due to the timing difference related to recording of revenues received and expenses paid.
- Revenue Commentary:
 - **Favorable** NPSR variance to Budget due to higher than budgeted OP volumes/revenues
 - **Favorable** capitation variance to Budget due to higher than budgeted CountyCare membership
- Expenditures:
 - CountyCare claims **unfavorable** variance to budget due to higher than budgeted membership
- CountyCare:
 - CountyCare **\$1.7M favorable** variance to budget due to higher than budgeted membership
 - Membership just over 432,000, which is 11.1% greater than budgeted

Financial Results – January 31, 2024

Dollars in 000s	FY2024 Actual	FY2024 Budget	Variance	%	FY2023 Actual
Revenue					
Net Patient Service Revenue (1)	\$247,865	\$198,730	\$49,135	24.72%	\$77,155
Government Support (2)	\$62,899	\$62,158	\$742	1.19%	\$59,117
Adjusted NPSR	\$310,764	\$260,887	\$49,877	19.12%	\$136,272
CountyCare Capitation Revenue	\$510,310	\$475,999	\$34,311	7.21%	\$486,657
Other	\$1,296	\$3,667	(\$2,370)	-64.65%	\$2,164
Total Revenue	\$822,370	\$740,553	\$81,817	11.05%	\$625,093
Operating Expenses					
Salaries & Benefits	\$121,736	\$137,610	\$15,874	11.54%	\$120,652
Overtime	\$9,645	\$7,730	(\$1,915)	-24.77%	\$9,007
Supplies & Pharmaceuticals	\$38,239	\$28,225	(\$10,013)	-35.48%	\$31,220
Purchased Services & Other	\$108,655	\$119,899	\$11,244	9.38%	\$99,552
Medical Claims Expense (1)	\$483,722	\$449,749	(\$33,973)	-7.55%	\$446,875
Insurance	\$4,982	\$4,955	(\$26)	-0.53%	\$10,601
Utilities	\$553	\$553	(\$0)	0.00%	\$2,116
Total Operating Expenses	\$767,531	\$748,722	(\$18,808)	-2.51%	\$720,023
Operating Margin	\$54,840	(\$8,169)	\$63,009	-771.31%	(\$94,930)
Non-Operating Revenue	\$25,971	\$26,284	(\$313)	-1.19%	\$22,911
Net Income (Loss)	\$80,811	\$18,115	\$62,696	346.10%	(\$72,019)

Notes:

- (1) CountyCare Elimination represents the elimination of intercompany activity – Patient Service Revenue and Medical Claims Expense for CountyCare patients receiving care at Cook County Health.
- (2) Government Support includes DSH, BIPA, & Graduate Medical Education payments.
- (3) Does not reflect Pension, OPEB, Depreciation/Amortization, or Investment Income.

Source: CCH unaudited financial statements and FY23 budget.



COOK COUNTY
HEALTH

Cook County Health

Volumes: January, 2024

Key Revenue Indicators

Patient Activity Stroger	2024 YTD Actual	2024 YTD Budget	%	2023 YTD Actual	2022 YTD Actual		Jan 2024 Actual	Jan 2023 Actual
Average Daily Census *	317	287	10.6%	302	288		321	309
Emergency Room Visits	15,433	16,138	-4.4%	13,559	12,414		7,535	6,964
Surgeries	1,868	2,024	-7.7%	1,836	1,726		949	937

Patient Activity Provident	2024 YTD Actual	2024 YTD Budget	%	2023 YTD Actual	2022 YTD Actual		Jan 2024 Actual	Jan 2023 Actual
Average Daily Census *	22	21	0.0%	22	9		22	21
Emergency Room Visits	4,174	4,374	-4.6%	4,458	3,611		2,022	2,247
Surgeries	478	552	-13.4%	539	321		258	283

Patient Activity ACHN	2024 YTD Actual	2024 YTD Budget	%	2023 YTD Actual	2022 YTD Actual		Jan 2024 Actual	Jan 2023 Actual
Primary Care Visits	38,482	39,918	-3.6%	37,867	34,072		20,324	19,767
Specialty Care Visits	60,742	62,849	-3.4%	60,235	55,301		31,495	31,304

CountyCare Membership	2024 YTD Actual	2024 YTD Budget	%	2023 YTD Actual	2022 YTD Actual		Jan 2024 Actual	Jan 2023 Actual
Membership Count	429,692	397,301	8.2%	449,348	424,035		432,459	449,646

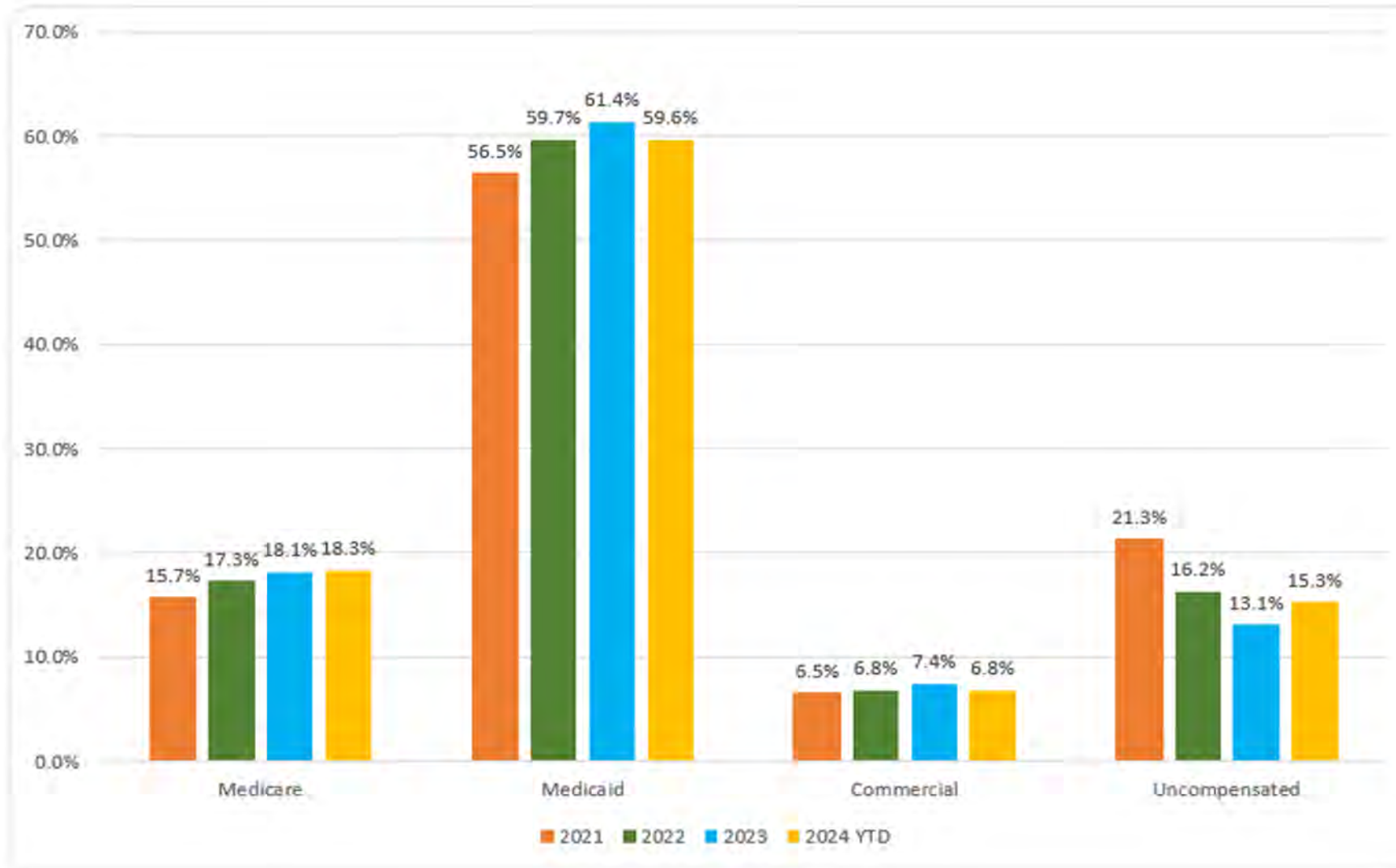
* Includes IP + Observations

Cook County Health

Operating Trends



YTD Payer Mix – YoY Comparison

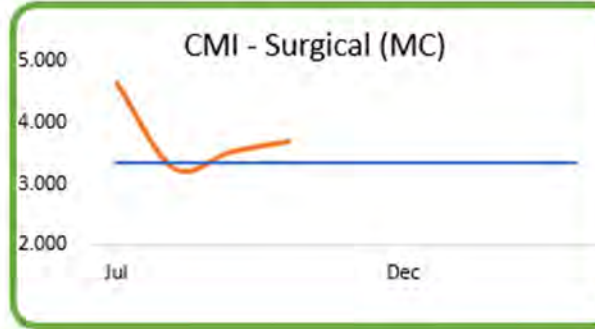
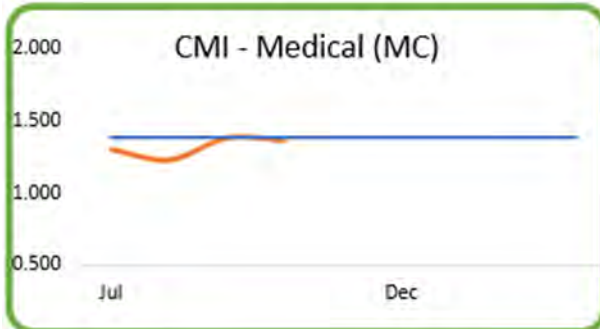
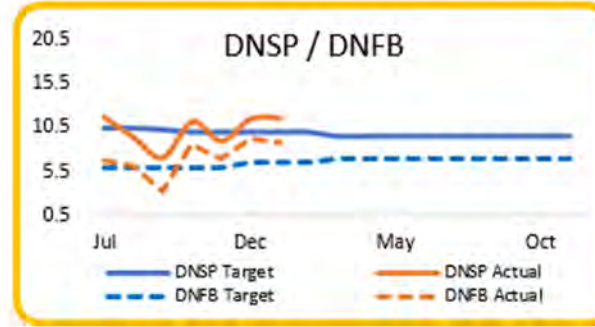
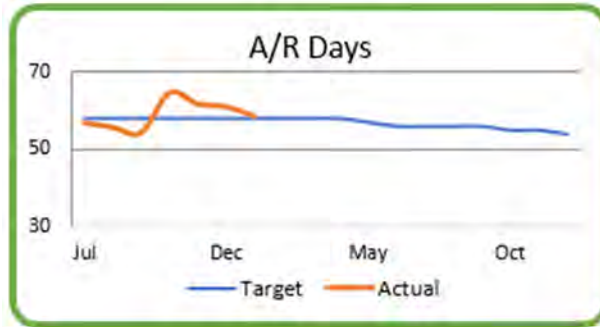


Commentary

- FY24 YTD reflects 2 months and should not necessarily be considered a trend.
- Dec-Jan Change:
 - Medicare: -1.0%
 - Medicaid: -0.7%
 - Commercial: +1.3%
 - Uncompensated: +0.4%
- Nov-Dec Change:
 - Medicare: +1.2%
 - Medicaid: -1.1%
 - Commercial: -1.9%
 - Uncompensated: +1.8%
- Oct-Nov Change:
 - Medicare: -0.1%
 - Medicaid: -0.2%
 - Commercial: 0.0%
 - Uncompensated: +0.2%



Revenue Cycle KPI Trending



Commentary:

- **DNSP/DNFB.** Working through professional claim creation issues within Invision/coding interface related to diagnosis ordering. The interim fix has caused manual interventions causing a 2-day delay in claim creation.

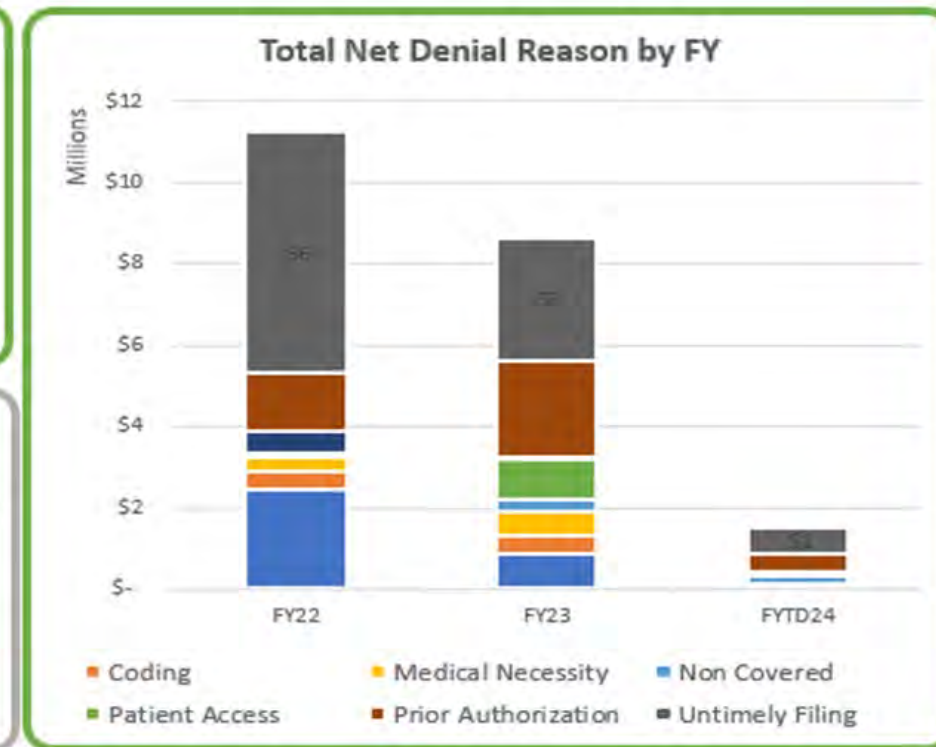
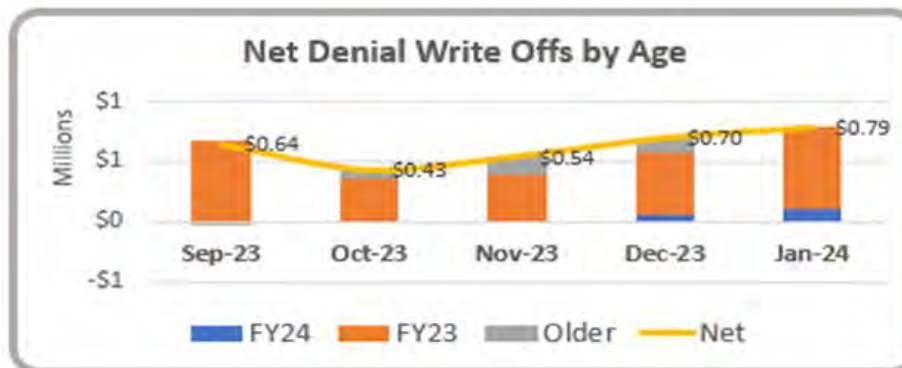
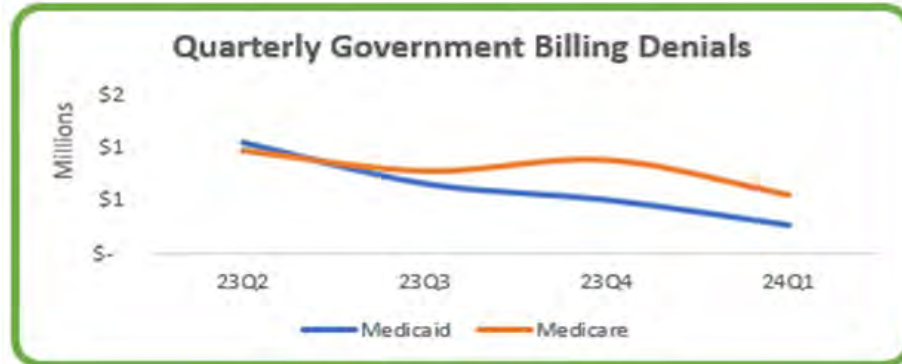
Definitions:

DNSP: Discharged Not Submitted to Payer - Gross dollars from initial 837 claims held by edits in claims processing tool that have not been sent to payer.

DNFB: Discharged Not Final Billed - Gross dollars in A/R for all patient accounts (inpatient and outpatient accounts) discharged but not yet final billed for the reporting month. Refers to accounts in suspense (within bill hold days) and pending final billed status in the patient accounting system.

CMI: Case Mix Index - Represents the average diagnosis-related group (DRG) relative weight for that hospital. It is calculated by summing the DRG weights for all Medicare discharges and dividing by the number of discharges.

Denial Focus & Trending



Cook County Health

2024 Charitable & Public Program Expenditures






Budget/Projection (\$000s)

	2022 Actual Net Benefit	2023 Actual Net Benefit	2024 Budget Net Benefit	2024 Act/Proj Net Benefit
<u>Charitable Benefits and Community Programs</u>				
Traditional Charity Care	\$ 122,499	\$ 105,040	\$ 112,011	\$ 83,397
Other Uncompensated Care	108,284	135,655	91,800	91,800
Cermak & JTDC Health Services	90,293	100,779	116,848	114,856
Department of Public Health	12,965	12,712	22,267	21,134
Other Public Programs & Community Services	66,321	66,321	71,600	71,600
Totals	\$ 400,362	\$ 420,506	\$ 414,526	\$ 382,787
 % of Revenues *	 36.9%	 38.8%	 30.3%	 23.7%
% of Costs *	22.0%	23.1%	23.2%	22.1%

* Excludes Health Plan Services

Cook County Health

Savings Initiatives: January 31, 2024

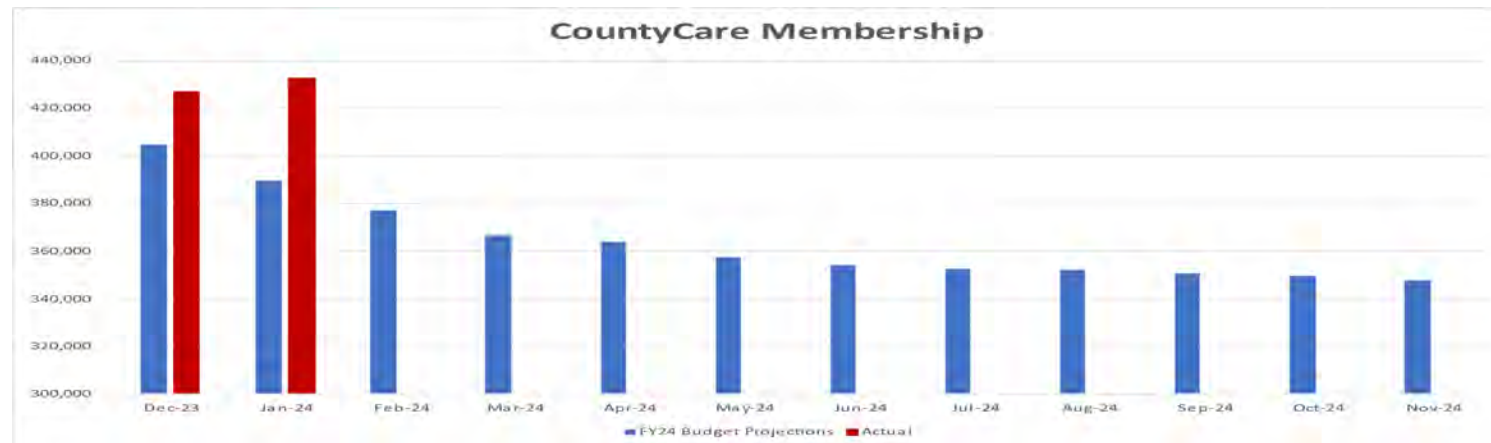
Current Activities in Progress	Budgeted FY24 Impact	YTD Achieved	Status
<u>Revenue Cycle:</u>			
Chargemaster Review/Changes	2,750,000	460,000	
Revenue Recovery	3,930,000	-	
Point of Service Collections	300,000	10,000	
<u>County Care:</u>			
Care Coordination Initiatives	3,000,000	500,000	
<u>Health System:</u>			
Vendor Contract Negotiations	2,020,000	340,000	
	<u>\$ 12,000,000</u>	<u>\$ 1,310,000</u>	11%
		Goal 2/12th	17%

Health Plan Services Financial Results – January 31, 2024

Dollars in 000s except PMPM amounts	FY2024 Actual	FY2024 Budget	Variance	%	Fy23 Actual
Capitation Revenue	\$513,907	\$478,215	\$35,692	7.46%	\$480,182
Operating Expenses					
Clinical - CCH	\$15,525	\$20,613	\$5,088	24.68%	\$13,096
Clinical - External	\$468,191	\$428,848	(\$39,342)	(9.17%)	\$433,438
Administrative	\$28,421	\$28,754	\$332	1.16%	\$26,174
Total Expenses	\$512,137	\$478,215	(\$33,922)	(7.09%)	\$472,708
Operating Gain (Loss)	\$1,770	\$0	\$1,770		\$7,475
Activity Levels					
Member Months	859,820	794,600	65,220	8.21%	899,736
Monthly Membership	432,824	389,732	43,092	11.06%	450,666
CCH CountyCare Member Months	73,308	N/A	N/A	N/A	83,458
CCH % CountyCare Member Months	8.53%	N/A	N/A	N/A	9.28%
Operating Indicators					
Revenue Per Member Per Month (PMPM)	\$597.69	\$601.83	(\$4.14)	(0.69%)	\$533.69
Clinical Cost PMPM	\$562.58	\$565.64	\$3.07	0.54%	\$496.29
Medical Loss Ratio (1)	93.4%	94.0%	0.59%	0.63%	92.9%
Administrative Cost Ratio	5.5%	6.0%	0.53%	8.73%	5.4%
Total FTEs	341	435	94		

Commentary

- Total YTD member months are exceeding budget by 65,220 members.
- Revenue and claims expense are higher than budget due to higher than budgeted membership.
- CountyCare's reimbursement to CCH for domestic spend is under budget.
- Operating Gain of \$1.7M



Notes:

- (1) Medical Loss Ratio is a measure of the percentage of premium that a health plan spends on medical claims.



Questions?



COOK COUNTY
HEALTH